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Thursday April 11 1991

FINANCIALTIMES

Washington throws full weight behind UN relief effort for Kurds

US imposes flying ban on trag

CAR INDUSTRY

Fresh charge of the electric brigade

Page 19

D 8523A

UK seeks

company

accounts

By David Waller in London

BRITISH company profit and

loss accounts are set to undergo radical restructuring

clearer

World News

Vietnam and **US relations** show signs of thawing

US and Vietnamese officials a 16-year diplomatic stand-off by holding the first high-level meeting between the two coun-tries for six months. The US wants the Cambodian problem to be dealt with in four phases, starting with the signing of an international

agreement on Cambodia and the convening of formal talks Rohwedder mourned About 1,000 German business and political leaders yesterday gathered in Berlin to honour Detley Rohwedder, the most

prominent victim to date of German unification. Page 20 Swedish jobs fight Sweden is to spend SKr6bn (\$966m) on measures designed to provide 40,000 training places for workers.Page 20

Stability hopes grow italy's caretaker prime minister, Giulio Andreotti, met the secretaries of the five parties forming the fallen coalition government, as chances of forming a new government quickly improved. Page 2

Koran word is law Pakistan introduced legislation that would make the Moslem holy book the country's supreme law and bring all aspects of life - from social mores to civil liberties - under the tenets of Islam. Page 4

Settlement goes on Israel said it is to proceed with plans to expand Jewish settlement in the occupied territo-ries, in spite of recent objec-tions by US secretary of state James Baker. Page 4

Euro-power appeal Germany and Italy called for the powers of the European parliament to be strengthened at the expense of ministers, who dominate European Community decision-making

Togo protest

Thousands of students and youths demanding the resigna-tion of Togo's President Gnas-single Ryadema fought pitched battles with heavily-armed riot police for a second successive day in the capital Lome.

700 Tamils killed

Up to 700 Tamil rebels and 111 government soldiers have been killed over the past two weeks in renewed fighting in Sri Lanka's north and east, a defence ministry official said.

lerael frees prisoners The Israeli army freed 240 Palestinian prisoners as US Secretary of State James Baker ended a two-day peace mission

Ministerial attack Gunmen killed a Pakistani pro-

vincial minister's guard and wounded his secretary before stealing his car in Karachi, police said. Tariq Javed, local bodies minister in Sind, was not in the car when the attack took place outside his house.

Separatist selzed Indian security forces have arrested the head of the Kash-miri separatist group holding two Swedish engineers, after a series of overnight raids on houses in in the old quarter

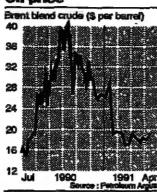
Colombian rationing The Colombian government ordered half the country's cars off the road to reduce petrol consumption after guerrillas attacked pipelines and and refi-nery workers announced plans

New college closes Maseno University College, a new Kenyan university, closed indefinitely after a "reign of terror" by students protesting over the standard of campus meals and their treatment by the authorities.

Alenia and **Aerospatiale**

Alenia and Aerospatiale, Italian and French state-owned aerospace groups, have reached agreement to buy De Havilland, Canadian aircraft manufacturer owned by Boeing of the US. Page 21

SMITHS Industries, aerospace manufacturer, which could be worth more than \$700m dur-



The June oil futures price on the New York Mercantile Exchange jumped by 60 cents at midsession to \$20.62 a barrei. Commodities, Page 30

SAN Miguel Corp, Phillipines food and drinks group, plans to issue debt that can be converted into common shares. Capital Markets, Page 25

COMMERZBANK, Germany's third largest bank, saw group partial operating profits climb 18.3 per cent to DM 1.39bn (\$837.3m) in 1990, thanks

largely to buoyant credit business Page 21 JAPANESE insurers, among the most tightly-regulated of the country's financial institutowards breaking into new business areas, such as securi-ties and banking. Capital Mar-

kets, Page 25 SOCIETE Générale, French high street bank, has reported a 25 per cent drop in profits after a substantial increase in provisions for bad debts and

securities, Page 21 RIFTER, Swiss textile machin-

ery group, plans to halve its dividend after disclosing a 54 per cent shump to SFr36.3m (\$25.4m) in net consolidated earnings in 1990. Page 22 DAIKI, Japanese retail group, amounced the Y58.9bn

(\$436.3m) purchase of 26.7 per cent of Maruetsu, chain store operator, to bring the group closer to its goal of building a vast retail empire in Japan. Page 23

FORD, US motor manufac-turer, is to build a demonstra-tion fleet of electric vehicles next year as a precursor to production "in the second half of the 1990s". Page 6

COMMONWEALTH Bank of Australia, government-owned bank, reported a 7.9 per cent drop in pre-tax operating profit to A\$355.7m (\$280m) a month efore it is due to partially float. Page 23

Wall Street by turning in a first-quarter loss and slashing its quarterly dividend by 28 per cent to 38 cents a share. Page 24

INTERNATIONAL Paper, US forest products group which has been expanding aggreesively in Europe, reported a 27 per cent drop in first-quarter net carnings. Page 24

FRENCH trade unions reacted with moderation to plans by tyremaker Michelin's plans to reduce its workdwide workforce by 15 per cent, including 4,900 jobs in France. Page 2

Business Summary agree to buy De Havilland

and medical group, unveiled orders from the US, including an innovative avionics system for Boeing, the civil aircraft ing the next decade. Page 21

OIL: prices surged as strength returned to the US market after a report that stocks of petrol and crude oil were close to minimum levels.

strengthen the main of air king.
Suy, the UN special emissary
who departed for Iraq yesterday to assess the scale of the
Kurdish refugee problem. His
mission has been welcomed by The White House appeared stung by criticism that President George Bush had misled Kurdish rebels about potential US support for their revolt against Begindad and that the US had falled to take the lead in organising humanitarian relief inside Iraq after the end

relief inside Iraq after the end of the Gulf war.

Although the US has shot down two Iraqi warplanes since the Gulf cease-fire, it has not acted against Iraq's Soviet-supplied helicopter gunships which rebel forces claim have been firing indiscriminately on civilians.

THE US yesterday threw its full weight behind United Nations relief efforts for the Kurds in Iraq, warning President Saddam Hussein not to use air or ground forces to interfere with the UN relief

interfere with the UN rener operation.

The flying ban covers all air activity north of the 36th parallel, cutting a swath across northern Iraq with a view to establishing a sanctuary for hundreds of thousands of Kurdish refugees fleeing the tract army.

Iraqi army.
The US warning has been

conveyed to fraq through diplo-matic channels and aims to strengthen the hand of Mr Kric

Mr Douglas Hurd, Britain's foreign secretary, suggested last night that the UK plan for a safe haven for Kurdish refu-gees could be the first step towards regional autonomy for

He said the Kurds were not

MR Mikhail Gorbachev is now

considering forming a coelition govern-ment with opposition parties to bring stability to the country, Mr Georgy Shakhmararov, a close side to the Soviet provident said metanday

Mr Shakhnasarov, the key political aide to Mr Gorbachev for the past year and known as a liberal, said Mr Gorbachev "had made it quite clear to the Federation Council (on Tuesday) that he was premered to so in this direction."



Kurdish women, shielding their mouths against dust, await relief supplies in a camp at Piransahr, northern Iran

seeking full independence. In the first place, the UN must find a way of ending the killing and suffering of the Kurds. That could be done through "the bold, wise and timely ini-tiative," which Mr John Major, the UK prime minister had put

The announcement of the mission led by Mr Suy, a Bel-gian foreign ministry official and former senior member of the UN Secretarist, appeared last night to reduce some of the pressure for further urgent and Daoyu, China's ambassador, cates that the administration — under pressure from Britain and France — has overcome its initial fears about being sucked sures by the Security Council.

emphasised that the team would not be examining possi-bilities for establishing a Kurdwhich frag has denounced as

authority in the face of Mr Yeltsin's repeated, however, that the emergency popularity. Adding to the impression of desperation, Mr Shakhnazarov said the because the economy was now in seri-

However, the UN spokesman

provides further evidence of his loss of ban strikes and demonstrations. He said Mr Gorbachev had met the leaders

ous danger. "If we don't establish some

and France - has overcome its initial fears about being sucked into a civil war inside Iraq and said it went beyond the coun-cil's mandate in the Gulf crisis and some other approach was needed. Soviet officials thus delaying the early with-drawal of US forces. Continued on Page 20 expressed their own reserva-tions, adding that they did not believe the idea would "fly". The tougher US line indi-

Ruined Basra faces its own struggle, Page 4 Washington accused over role in Iraq exports, Page 20 Gorbachev considers coalition government

of Soyuz and that the idea of a special

have now committed themselves to the

idea of a coalition government, pre-ceded by a round table of parties to

thrash out the terms under which it would operate. However, Mr Yeltsin seemed to back-pedal from the idea in

the flush of victory at the end of the

The government's weakness before the rising tide of strikes and demonstra-tions was again evident yesterday. Workers in the Belorussian capital of

Minsk staged a day's strike to demand the resignation of the Soviet and the republican governments, closing the Continued on Page 20

Russian Congress.

Photograph, Page 2

congress had been dropped.

Both Mr Gorbachev and Mr Yeltsin

undergo radical restructuring under proposals issued yesterday by the Accounting Standards Board, the body responsible for formulating accounting rules in the UK.

The result of the package will be to make accounts more informative. There will be less scope for companies to manipulate their profits and reported earnings will in many cases fall. many cases fall.

The draft rules, which would affect all UK companies.

envisage a substantial increase in the amount of information they would be required to disclose, as well as required to disclose, as well as a tightening of the rules on the classification of "below the line" costs – those which are not reflected in pre-tax profits.

The proposals follow a spate

of corporate crashes which have drawn attention to the limitations of financial reporting requirements in the UK.

Declaring the current structure of accounts is inadequate,
the board makes a series of

specific proposals:

Companies should be required to disclose the proportion of profits coming from continuing businesses - those businesses owned at the begin-ning of the year - as well as businesses acquired and sold

during the year.

Companies will have to publish a prominent statement showing the movement of reserves. Such information showing the effect of, for example, property revalua-tions, goodwill write-offs and currency movements – is important in determining the financial health of companies but is often buried in notes to

the accounts.

The rules on so-called "extraordinary" and "exceptional" items will be tightened so that it will be harder for companies to treat costs arising from the reorganisation or closure of businesses in such a

on earnings per share. The current rules allow flexibility and companies try to treat such costs as extraordinary items, taken "below the

The idea behind the propos-als is to make companies show clearly the various components of profits", said Profibavid Tweedle, ASB chairman. He said the changes would bring the UK into line with US practice.

Analysis, Page 9; Lex, Page 20

ger". Mr Shakhnazarov said the anti-crisis programme unveiled by Mr Gorbachev at the session would lead to a raft of legislation and initiatives in the second half of this year, including a bank-ruptcy law, the creation of an anti-monopoly committee and the creation of a new second law economic reform. rederation Council (on Thesday) that he was prepared to go in this direction". He said the Soviet president had welcomed the call in a speech to the Russian Congress two weeks ago by Mr Boris Yeltsin, the Russian leader, for a "coalition government of popular trust and rational accord" Mr Shakhnazarov's account of the new council for economic reform. He denied that Mr Gorbachev had taken the tough neasures because of pressure from the hardline Soyuz group of deputies, who threatened this week to call a special congress aimed at sack-ing the president. Mr Shakhnazarov meeting of the Federation Council, which comprises the leaders of the and national accord". republics, the cabinet of ministers and The proposal marks a sharp turn-round from Mr Gorbachev's previous refusal to consider such a coalition and the heads of other Soviet institutions, differed markedly from the harsh tone

Procter & Gamble pays \$1.14bn

back to work.

ban on strikes proposed by the Soviet

presented on Tuesday would not be implemented while there was still a possibility that Mr Yeltsin would make an appeal to the striking miners to go

If, however, the appeals and negotia-tions failed, "the security forces must do what they can" to end the strikes, he

of the official reports of the proposal to

for Revlon cosmetics brands By Martin Dickson in New York and Alice Rawsthorn in London

PROCTER & GAMBLE, the US consumer products group, yes-terday moved to become a leadterday moved to become a lead-ing player in the world coame-tics industry by agreeing in principle to buy the Max Fac-ior and Betzix businesses from Revion for \$1.14hn.

This is the latest in a series

of substantial acquisitions within international cosmetics. P&G has already bought a number of businesses as have Unilever, the Anglo-Dutch industrial group, and L'Oréal, the French tolletries and cos-BANK of New York surprised

metics company.

Revion, the heavily indebted
New York company owned by
Mr Rouald Pershnan, has been in discussi on for some weeks with several international coswith several international co-metics groups about the sale of part, or possibly all of its beauty business, which is esti-mated to be worth up to \$30n. Mr Perelman said yesterday that, while the company would continue discussions about the sale of a limited number of other beauty assets, he planned to "keep the Revion core business and to aggres-sively build on it":

A number of companies are said to be interested in the remaining parts of Revion such as the Almay and Ultima II skincare brands. These include Unilever, L'Oréal and Kao, the Japanese consumer products

group.
P&G, which could have faced Peck, which could have faced.

US anti-trust difficulties by
buying the entire Revion portfolio, is picking up two mass
market brands with a strong
international presence. Max
Factor is one of the most successful Western beauty brands
in Japan. Betrix, based in Germany, is strong in continental
Europe.

Europe. This should complement the powerful position P&G has built up in the US beauty busi-ness over the past six years through acquisitions and clever marketing campaigns. It entered the US cosmetics mar-ket in 1989 through the acquisi-tion of Noxell, which makes Cover Girl, the leading mass market brand.

Max Factor has annual sales of \$600m, with 75 per cent coming from outside the US.

It is thought to have a 5 per Background, Page 21

cent US market share, while Cover Girl has 23 per cent. Betrix has sales of around \$200m through brands such as

Ellen Betrix.

Mr Edwin Artzt, chairman of P&G, said the acquisition was a "good fit with our strategic game plan. Notell gave us a tochold in the US cosmetics market, but almost nothing. market, but almost nothing

Revion, acquired by Mr Per-elman in 1985 in a highly lever-aged transaction, will use the proceeds of the sale to reduce the heavy debt repayment schedules it faces over the next

few years.

It will use the bulk of the proceeds to repay bank debt, including some \$800m due next, year, and to eliminate its short term bank borrowings.

A company spokesman declined to comment on reports that Mr Perelman might also be planning to sell some 40 per cent of National Health Laboratories in a public stock offering to raise

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for a national strike.

omy of the east .. Egypt and the IMF: Genuine liberalisation of simply another stop-gap measure? _ Californies Wet March ends drought and cures economic ailments -

Editorial Comment: How best to help the Kurds; How to bribe the voters .. Book Review: Nancy Reagan biography - She did it her way .. Lax: Accounting standards; RMC; Next; Frog-

more Companies

Arts Guide, Review

Commercial Law

Germeny: Bank chief attacks Bonn over econ- France's restive state sector senses freedom at last



Some French statecontrolled companies are gleeful over a decision relaxing President François Mitterrand's policy on nationalisation and privatisation. Partial privatisation is now permissible.

New York lunchilms \$1.7915 Londore \$1.7905 (1.769) DM2.9875 (same) FFr10.1125 (10.105) \$26.2 \$3.2 (2.538) SFr2.53 (2.535) Y241.75 (242.76) £ index 93.1 (92.6) COLD New York: Cor \$367.00

MARKETS

STERLING

\$364.00 (381.55) M SEA Off. (Argum) Brent May \$18,775 (18.95) Chief price changes yesterday: Page 21

SFr1,4095 Y134.85 DM1.671 (1.6885) FF15.8575 (5.7125) 8Fr1.4185 (1.4325) Y135.80 (137.25) \$ Index 64.8 (65.3) Tokyo close: Y137.00 US lunchtie Fed Funds 5% % 3-me Treasury Bills: yield: 5.77% Long Bond: 962 yield: 8.18%

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STOCK INDICES

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LONDON MONEY closing 1133% (1233)

Audemars Piguet & Cie S.A., 1348 Le Brassus, Suitzerland

EUROPEAN NEWS

Unity mishandled says Commerzbank head

Walter Seipp, yesterday strongly attacked what he called the German government's mishandling of the rebuilding of east Germany, writes Katharine Campbell in Frankfurt.

"German unification, initiated on a political level in such a forceful manner, is in danger of becoming deralled from an economic policy point of view," warned Mr Seipp, who retires in May. In the process, it could jettison the "German virtues of monetary sta-

bility and financial solidity". Mr Seipp, who has become known for his periodic swipes at Bonn, com-

plained that the recent tax increases had been undermined because they had not been accompanied by subsidy cuts

"Subsidy reductions have made no progress even in the context of these historically unique circumstances," he said, noting a 6 per cent increase in public spending in west Germany in

He also criticised the current high wage claims saying they might pose a danger to continued buoyant growth of the overall economy in 1992. The early announcement of an increase in value added tax (from 1993) may have helped

to push up the unions' claims during the wage round, he said.

Mr Selpp attacked the void in public administration in the east saying it was hampering investment and that Boan still had no proper answer for it.

The Commerzbank chief also returned implicitly to his criticism of the Bundesbank's decision to raise official interest rates at the end of January. He said the impression, domestically and internationally, of a stable

economy policy orientation should not have to be bought simply by raising

interest rates - and running the risk of strangling economic growth.

need for "yet another" tightening of monetary policy. Although the current account has

Although the current account has slipped into deficit, with possible dangers for the D-Mark, he said he believed that German exports would revive next year with an economic recovery worldwide.

He added that, while events in eastern Europe had a tendency to affect the D-Mark psychologically, that in economic terms the area remained relatively insignificant.

Commerciant results. Page 31 Commerzbank results, Page 31

Barring further disasters in the wage round, Mr Scipp said that he saw no

investigate Italian aid The European Commission is to investigate an Italian

government scheme to provide L287bn (\$229m) to restructure the road hanlage sector, writes David Gardner in Bruss Brussels is concerned that the state aid contains no commitment to reduce capacity in the industry. The Commission believes, on the contrary, that it will lead to

EUROPE IN

BRIEF

Brussels to

an increase in current overcapacity. The three-year Italian sid programme is meant to lead to consolidation through mergers and the setting up

of co-operatives. It contains tax breaks, training funds, premiums for buying new lorries, and investment subsidies, as well as compensation for winding up businesses.

French unions react to job cuts

French trade unions yesterday reacted with moderation to Michelin's plans to reduce its worldwide workforce by 15 per cent, including 4,900 jobs in France, writes William Dawkins in Paris.

A meeting of the four main

unions at the tyre-maker's plant in Clermont Ferrand, agreed to hold a protest and to call on the works council for further action. The severity of the plan took the workforce by surprise, but Michelin officials maintained it had been greeted with

relative calm. Union officials said it would be hard to mobilise strong reaction because only an estimated one in 20 Michelin

employees belonged to a union. Mr Alain Martinet, the CFDT union's local secretary, blamed Michelin's problems on its

acquisition of Uniroyal Goodrich, the US tyre group, which lifted the French company from second to first place in the world market just as demand started to fall. Clermont Ferrand will be the hardest hit of all Michelin's

centres, with 2,432 job losses. Serbian interior minister resigns

Serbia's interior minister has resigned his post, one month after violent clashes in Belgrade between Serbian police and protesters in which two people died, according to the state Tanjug news agency, AP reports from Belgrade.



Radmilo Bogdanovic: resigned over clashes

The parliament in Yngoslavia's largest state accepted the resignation of Mr Radmilo Bogdanovic, regional interior minister, despite the government's recommendation that it not

recommendation that it not
do so, Tanjug said.
Mr Bogdanovic's resignation
was a key demand of the
non-Communist opposition
in Serbia, which organized
a March 9 rally that ended
in bloody clashes with police.
Mr Bogdanovic submitted
life resignation at a lab wight his resignation at a late night parliament session Tuesday after legislators adopted a report on the March 9 violence in which two people were killed and more than 200 injured.

Dutch plea on EC enlargement

The Dutch foreign minister, Mr Hans van den Broek, urged the European Community to offer Foland, Czechoelovakia and Hungary full membership by the year 2000, AP reports

And helps bring Hollywood to the world.

Speaking at the Global Panel conference on world political and economic issues, he urged the EC to take a "bold step" and offer membership within

the current decade.
Community officials have
expressed doubts about
whether the three countries will be economically strong enough to meet membership requirements by that time.

Albania drops socialist name

Albania's ruling communists yesterday unveiled a draft constitution that drops the word socialist from the country's title and puts party leader Mr Ramiz Alia in line for a powerful executive presidency, Reuter reports from Tirana

The draft was published in the communist party newspaper Zeri i Populiti five days before the opening session of the first multi-party parliament since communists

took power in 1944.
"The Republic of Albania
is a just and democratic state based on social equality, the protection of all human rights and political pluralism," article

two says.

Meeting opposition

Democratic Party demands. the document drops Albania's title as a People's Socialist Republic, It codifies
wide-ranging rights for
Albanians while dropping all
references to Marxism and a
preface in the 1976 constitution extolling the ruling Party of

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Financial Times (Scandinavia) Ostergade 44, DK-1100 Copenhagen-K, Deumark, Telephone (33) 13 44 41, Fax (31) 935335.

Germany and Italy draw up plan on EC power

joined together to try to per-suade their partners in the current negotiation on European political union to give more powers to the European Parlia-ment, including a right to initi-ate some EC legislation and a say on the outcome equal to that enjoyed by the Council of

The joint declaration was in the names of the two countries' foreign ministers, Mr Hans Diede Michelis, who will present it at the next inter-governmental conference session on political union in Luxembourg on Mon-

on a multilateral Community issue with a country other than France, and reflects the fundamental divergence of view between Bonn and Paris over the European Parliament. France, though recently dragged in general joint statements with Germany on politi-

ments with Germany on point-cal union some way towards "co-decision" for the Stras-bourg assembly, lines up nearer Britain in believing that the best way to give EC law-making greater democratic legitimacy is by involving national Parliaments more.

Rather than give the current directed-elected 518 European day.

It marks one of the very rare occasions on which Germany has signed a formal statement and national parlia-

ments to a "Congress" that would pronounce on all key changes in EC policy. The Genscher-De Michelia

plan calls for:

An equal say for Strasbourg in passing legislation so that nothing could become EC law without the Parliament

voting in favour.

A right of initiative for Strasbourg, as national parlia-ments have. Proposals would, however, normally come from the Commission, which has a present monopoly right of ini-tiative.

The right to approve/ disapprove whichever governments choose to be the president of the Commission, and to confirm the whole 17-person Commission in office.

Andreotti moves on coalition

By Haig Simonian in Milan

ITALY'S caretaker prime minister, Mr Giulio Andreotti, yesterday met the secretaries of the five parties forming the coalition government which fell last month, amid signs that the chances of forming a new government quickly had

improved.
The meeting follows consideration by the parties of Mr Andreotti's proposals for a new government programme in the time remaining before general elections in 1992. The draft programme puts the emphasis on constitutional reform and on steps to tackle Italy's huge budget deficit. Among other areas high-lighted for action are the com-batting of organised crime, the

services. Although divisions between the five parties over changes to italy's political system appear to have narrowed this week, substantial differences remain over specific priorities.

tackling of economic problems in the south of the country, and an improvement in social

Mr Andreotti must resolve the gulf between Socialist calls for a more presidential type of government and the strong opposition to such ideas from within the ranks of his own Christian Democrats, who have in turn pressed for electoral

 Italy risks becoming an economic backwater within Europe unless its huge state-controlled industries become more competitive, Mr Cesars Romiti, Fiat managing direc-tor, warned yesterday, Reuter reports from Rome. Mr Romiti said there were

various routes to greater efficiency of the state sector, including privatisation or joint ventures between public and private companies. It was vital that administration of the public lic sector became less political.



Workers mass in the usually-conservative Belorussian capital

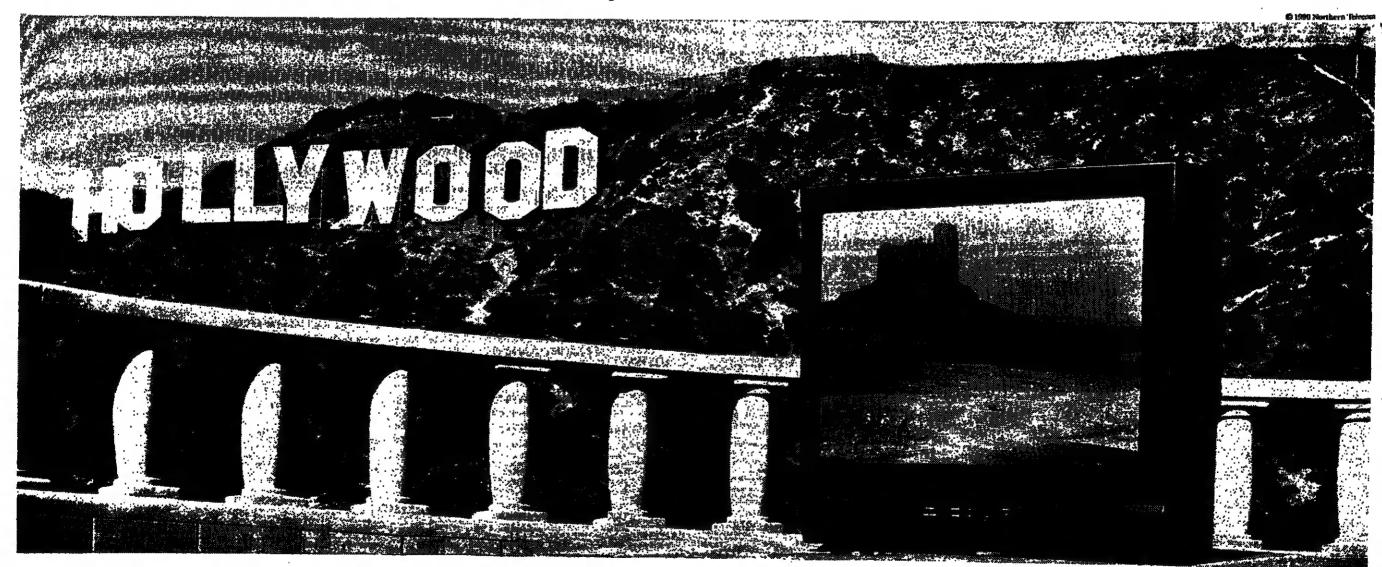
Workers mass in the usually-conservative Belorussian capital Minsk yesterday, dismissing concessions by local party officials and challenging a proposed ban on protests by President Mikhail Gorbachev, Reuter reports from Minsk.

A spokesman for the Minsk strike committee said the city was at a standstill, with most enterprises closed by the protest strike. A vote was expected later in the day on whether to launch an indefinite stoppage.

"The city of Minsk is paralysed but we are trying to maintain vital services." he said.

vital services," he said. Tass news agency said thousands of striking workers had closed the giant automobile factory and part of the big tractor

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playing a major role on the small screen. In France Canal +, the leading French Pay TV network, uses a Northern Telecom automatic call distribution system to welcome new subscribers.

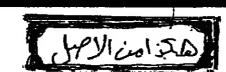
This advanced telecommunications system handles over 150,000 calls a month, providing services to nearly 3 million existing subscribers and communications between Canal + and its nationwide network of retail distributors. It also supports telemarketing promotions and provides a reservation system for live performances.

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TECHNOLOGY THE WORLD CALL



The same restriction applies to Aérospatiale and Air France.

Yet General Electric, the US company with which Snecma jointly makes civil aircraft

engines, has thought about taking a stake.

Electricité de France (EdF)
 the electricity utility, which was slapped down by the government last year when its

TEST THURSDAY APRIL II 1991

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By John Hunt, Environment Correspondent, in Rotterdam

A "GREEN" charter pledging 200 of the world's leading con-panies and business organisa-tions to protect the environment was launched by the international Chamber of Com-

merce in Rotterdam yesterday.
The charter aims to encourage age sustainable development, which permits economic growth while protecting the all was publiched global environment. It was launched by the ICC at a world industry conference on anvi-conment management attended by 700 business leaders.

The charter was welcomed by officials of the United

by officials of the United Nations Environment Pro-gramme (Unep) and the Gen-eral Agreement on Tariffs and Trade (Gatt) among other international organisations.

But the Dutch branch of Friends of the Earth and the Netherlands Society of Nature and Environment found it disappointing and non-committal. Companies which have so far signed the charter include Ford, General Motors and Eastman Kodak of the US, General Electric of Canada, ICI and National Westminster Bank of the UK, and Bayer and BASF of Germany. Organisations which have signed include the Confederation of British Indus-try and the UK Chemical

Industries Association.

Mr Joe Connor, president of the ICC, described it as a moral commitment involving

rigorous self-examination".
The charter is voluntary and relies on self-policing by the companies. It pledges them to recognise environmental management as a high corporate priority and to conduct operations in an environmen-

operations in an environmentally-sound manner.

The signatories will assess the environmental impact of any new activity before embarking on it and provide products and services that are safe to use and have no undue environmental impact. They environmental impact. They will also conduct regular audits to make sure they are

complying with targets.

Apart from Turkey and
Taiwan, all the signatories come from western Europe and North America. There was sur-prise that no Japanese com-pany had signed. But the Kei-danren (Japan Federation of Economic Organisations) told the conference it would adopt

France's restive state sector senses freedom | French socialists

Paris allows capital-starved companies to sell minority stakes, writes William Dawkins

Several French state-controlled companies are rubbing their hands in glee after the government's decision to allow partial privatisations.

The decision relaxes President François Mitterrand's policy of allowing neither nationalisations nor privatisations. His policy has been criticised for curbing state companies' freedom to form foreign part-nerships and raise cash from private investors at a time when they have been trying to fund a wave of international

find a wave of international takeovers.

The change comes in a decree allowing domestic or foreign private groups to take minority stakes of up to 49.9 per cent in state companies on condition that they provide new capital for the state partner and form an industrial, commercial or financial her and form an industrial commercial or financial co-operation accord. State companies have been allowed to form partnerships over the past few years, but these have been mainly opportunistic to raise cash, rather than form the kind of accord envisaged in the decree.

The big exception, which is the model the government has in mind, is the share exchange amounced last year between Renault, the car group – some of whose senior officials want to be privatised completely – and Volvo of Sweden.

A tangle of special rules and

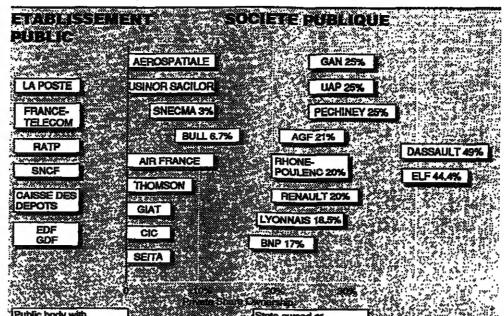
A tangle of special rules and historical oddities means it is unclear exactly how the reform will apply to the two dozen businesses that make up french state industry. Yet all of them take the move as an of them take the move as an

of them take the move as an important general signal that they are free to seek private pariners — and they are adjusting their sights accordingly.

Broadly, the French state sector embraces public transport, telecommunications and energy utilities, plus the leading companies in aerospace and air transport, electronics, arms, banking, insurance, oil and gas, chemicals, tobacco and cars.

The first likely to benefit The first likely to benefit from the move are Crédit Lyon-nais and Banque Nationale de Paris (BNP) in banking and Bull in computers, because they have already been firting with foreign partners for some time.

Crédit Lyonnais is in the final stages of negotiating a cross-shareholding with Commerzbank, under which Ger-many's third-largest bank would take a 5-7 per cent stake in the French partner. Crédit Lyomais would probably take 10 per cant in Commenzbank in return, formalising two



its image in the European Commission's competition

Snecma, the jet engine maker, which is in theory con-trolled by a separate law — which takes precedence over

the decree - allowing it to issue only 30 per cent of its capital to private investors.

directorate.

The imminence of this financial partners and improve important deal is believed to have been a factor in the have been a factor in the reform, along with strain on the national budget imposed by state industry's hunger for capital. Since the turn of the year alone, the government has had to pump FFr6bn (2500m) into the Bull and Thomson electronics groups and FFr2bn into Air France.

Thomson electronics groups and FF12ian into Air France.
BNP, the largest state-controlled bank, has co-operated closely with Dresdner Bank, Germany's second financial institution, since 1989, when the pair agreed to appoint a director to each others' supervisory boards. A share exchange is "in the air", says a BNP official.
Bull's notential partner is

BNP official.

Bull's potential partner is NEC, the Japanese electronics company, which already owns 15 per cent of Bull HN, the troubled computer company's international arm. Another 12.8 per cent is held by Honeywell of the US.

Another candidate but with

ywell of the US.

Another candidate, but with
no immediate need for a private partner, is Pechiney, the
aluminium group, which two
years ago attracted the government's disapproval by separately floating its international
arm to finance its takeover of
American National Can. The
Pechiney parent group had Pechiney parent group had siready issued 25 per cent of its own capital on the stock mar-ket in the form of non-voting shares, the maximum allowed for most state-controlled

ompanies. Among other interested state groups are:

chairman, Mr Pierre Delaporte, suggested that its capital might be opened to private investors. EdF is a state body, rather than a state company, which means it has no equity capital to open to private part-ners. Yet EdF officials say pri-vately they would not expect the government to refuse if they came up with a pariner-ship plan with another European power utility.

GAN, UAP and AGF, the

three state insurers, traditionally used as cash cows to sub-scribe to other state compa-nies' capital increases, which are allowed to issue 25 per cent of their capital in voting shares of their capital in voting shares to the general public under special rules. That system clearly does not change, though UAP the largest predicts that it might after the next legislative elections in 1993, when President Mitterrand's policy on privatisations and nationalisations is due to run out.

Mr Jean Peyrelevade, UAP's chairman, believes the political conditions would then be right for the new parliament to pass a law allowing all state compa-nies to issue voting shares to individual investors – not just

to other companies – up to
49.9 per cent.
Paris has only loosened its
grip, but parts of the restive
state sector would clearly love

set to defeat censure threat

By George Graham in Paris

MR MICHEL Rocard, the French prime minister, is set tonight to defeat the eleventh attempt to overturn his gov-ernment through a parliamentary censure motion. Mr Rocard does not have an

Mr Rocard does not have an assured parliamentary majority — the Socialist party has only 275 of the 577 seats, with a further 11 regular supporters among the independents.

But he is assured once again of passing the test with the support of the Communist party, which decided yesterday not to join the right-wing opposition in voting for the censure sition in voting for the censure motion.

motion.

The motion seeks to condemn the government for allegaly interfering with the judicial system to protect the Socialist party's illight fundraising networks.

Yet the censure motion has highlighted how enably the

highlighted how quickly the prime minister's hold over the prime minister's note over the parliament can be shaken.

Two events have conspired to arouse the right-wing opposition's wrath and give it the chance to seize the political initiative, which it had almost completely lost during the long months of the Gulf crisis.

The first was the decision by the Le Mans high court to remove an investigating magis-trate from a case he had been following, which had focused on a company called Urba-Gracco, used in the past by the Socialists as a vehicle for fundraising.

The judge admits that he had taken considerable liberties with the law to extend his inquiry to Urba-Gracco. The second was a tussle in parliament in the early hours of Tuesday, when the government succeeded by a single vote in passing a local government reform bill. The opposition

ment reform bill. The opposi-tion claims the vote was won only because the socialists physically seized the electronic voting key of an absent cen-trist member.

Tempers spilled over the fol-lowing day, and guards had to be called in to protect Mr Georges Kiejman, the justice minister, from being manhan-

minister, from being manhan-died by the burly Mr Philippe de Villiers, of the UDF party, and by Mr Pierre Mazeaud of the Gaullist RPR.

The anger is likely to dis down when Mr Rocard defeats the censure motion tonight.

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EUROPEAN oil companies are

lanning to join the battle to atinguish the oil-well blazes

throughout Kuwait, even

though North American fire-

fighting companies already in the emirate have threatened to down tools if the authorities

This evidence of fiddling while Kuwait burns emerged

yesterday as the European

Eculém (\$11.05m) package to help cope with what it called the "environmental crimes" by

Iraq. The aid follows a meeting

here last month with senior environment officials from the

The core of the package is up

Gulf Co-operation Council.

ommission announced an

bring in other team

US warming to Kurdish EC oil companies to fight Kuwait fires haven plan, says UK

it was pressing ahead with its plan to create a haven for Kurdish refugees in Iraq, in ervations about details of the

proposal.

British officials played down reports that Washington was cool on the plan, announced at a European Community summit in Luxembourg on Monday, though they did not deny that it raised some tricky

doubts voiced in the United Nations Security Council, nota-bly by the Soviet Union and China, Mr John Major, China, Mr John Major, Britain's prime minister, has sent messages explaining his ideas to Soviet President Mik-hail Gorbachev, Chinese Pre-mier Li Peng and UN Sec-retary-General Javier Pérez de Cuellar.

The aim of the two-stage British plan is to get the Kurd-ish refugees off the mountains on the Turkish border into a zone in Iraq protected by UN observers and, possibly, troops. In a second phase, the aim would be to allow Kurds to return to their homes in villence. return to their homes in vil-

lages and towns. Mr Douglas Hurd, the British foreign secretary, even suggested last night that the safe zones could be a first step towards autonomy for the Kurdish people, though he

Japan decided yesterday to send a six-man relief team to help Kurdish refugees in Iran, Stefan Wagstyl writes from Tokyo. The relatively prompt despatch contrasts with delays in Japanese help for refugees who left Iraq for Jordan last year. The Ministry of Foreign Affairs said the cost of the team was Y63.5m (£261,300). In supplies worth Y41.1m to Kurdish refugees in Turkey.

stressed that this should not be interpreted as a proposal for an independent Kurdistan.

Concern has been expressed at the UN that the plan would infringe Iraq's sovereignty and set a precedent for interfering in the internal affairs of nations, iraq has already said that it will oppose the scheme with all the power at its com-

mand.

British officials recognise that UN-sanctioned force might have to be used to achieve the ultimate objective of the plan, if Iraq refused to allow it to be implemented, and that that might require another Security Council resolution.

After initial reservations, the

US has become more support-ive of the British idea and the US mission at the UN has been working actively over the past 24 hours to insert more details

One result is that the word "enclave", with its overtones of hiving off parts of Iraq, has been dropped in favour of the term "safe haven", which has a more strictly humanitarian

Meanwhile, the main European Community states, which endorsed the British plan in Luxembourg, have not changed their minds. The German government is giving full support to the creation of a protected zone for the Kurds, but sents to rely on political but wants to rely on political and economic sanctions rather

than military means.

The Foreign Ministry in
Bonn said the idea made little
sense unless the international community could, at the same time, persuade Iraq to stop per-secution of the Kurds. That was why Germany was arguing against any easing of sanctions until President Saddam Hussein agreed to such a step.

However, Germany does not want to tamper with the political map of Iraq and does not want the haven to become the

first step towards an indepen-dent Kurdish state. France, too, reiterated its support for Mr Major's plan. though President François Mitterrand also insisted that a zone of protection for the Kurds must not end up by persentative degricing tree of engagement of the control of the manently depriving Iraq of any part of its sovereignty.

Kuwait keen on City package

By Mark Nicholson in Kuwait City

THE KUWAIT government has responded "very positively" to a City of London proposal to establish a commission to assess and quantify the country's damage claims against Iraq, Lord Limerick, chairman of the recently-formed City Knwait Group said yesterday. Lord Limerick, who also chairs the British Invisibles

Group, said he expected to hear "very soon" whether Kuwait will buy what amounts to a package of City of London expertise to consolidate every damage claim resulting from the war, from individuals, businesses and the Kuwait govern-

Group, set up earlier this month by representatives from the whole range of City institutions, was offering to create a likely to be thousands of tions, was offering to create a commission of insurance loss adjusters, accountants and lawyers to assess the claims "and place the whole thing on a professional footing".

The claims would then be made against the compensation fund to be set up under the tarms of UN Resolution 687 pessed on April 2 to which

687, passed on April 2, to which Iraq would contribute with part of its oil and export reve-

he war, from individuals, busi-lesses and the Kuwait govern-ment itself.

The City Kuwait Group, which is spearheaded by Krust & Young, the accountants, and law firms Clifford Chance and

proposing to conduct a four-week study to assess what are likely to be thousands of claims. "There is hardly anyone in Kuwait who will not have a claim of some sort," ssid Lord Limerick.
Although Lord Limerick

would not discuss the size of the contract to set up such a commission for damages, it is

The response to the City proposal capped what Mr Peter Lilley, the trade and industry minister, described as a "successful" 60-hour flag-waving tour of Ruwait with senior

Israel to step up settlements

By Hugh Carnegy in Jerusalem

MR Ariel Sharon, Israel's activity, going on for years."

Immigrants in the west penns hardline housing minister, said

The settlements issue is of where the assembly of prefabricated housing has become cated housing has become yesterday he would press on with plans to expand Jewish settlement in the occupied tervoiced by Mr James Baker, the US secretary of state, during a visit to Jerusalem this week.

Mr Baker repeated Washing-ton's longstanding view that settlements posed a threat to US efforts to promote Middle Rast peace. He cited plans by Mr Sharon to step up the rate of settlement by building 13,000 new Jewish homes in the West

Bank by 1993.

Mr Yitzhak Shamir, the prime minister, was said to have assured Mr Baker these plans could not be implemented without cabinet approval. But Mr Sharon denied this yesterday: "What must be understood is there is no waiting here for any kind of decision. This is an ongoing

peace efforts. Palestinians regard them as proof that Israel has no intention of giving up the occupied territor whatever peace talks take

pledged to their development as official policy. Washington has acquired extra leverage over the issue by tying much needed economic assistance to needed economic assistance to help Israel absorb a huge influx of Soviet Jewish immi-grants to promises that none of them will be directed to settle-ments and to more disclosure of general settlement plans.

There is no sign, however, that the government is ready to yield to US pressure. It has given assurances on the settle.

given assurances on the settle-ment of Soviet Jews. But leaked Housing Ministry plans clearly show provision for

increasingly visible.
In their meeting on Tuesday

leaders said they had evidence that 70,000 dunams (about 18,000 acres) of Arab land had pled territories for settlements since he last visited last month. Yesterday, the newspa-per Ha'aretz reported that an olive grove in annexed Arab Rast Jerusalem previously des-ignated common ground had been given over by Mr Sharon to a right-wing Jewish reli-gious institution.

According to a recent US State Department report, 225,000 Jews now live in the four areas captured by Israel in the 1967 Six Day War – Rast Jerusalem, the West Bank, the Gaza Strip and the Golan Heights.

US 'blocking hostage deal'

western hostages but the US is not co-operating, the com-mander of Iran's Revolution-

asked when he expects the six Americans and seven other westerners missing in Lebanon to be freed. The commander answered that Iran wants to see the westerners released as well as Palestinian and Lebanese prisoners held by Israel.
"But the United States

"But the United States refuses to enter into this issue through a humanitarian window. It wants only to manipulate political interests on this issue," Mr Askari said.

As-Safir said the interview was conducted at Mr Askari's headquarters in the Sheik Abdullah barracks in the ancient town of Baalbek. Iraq's new cabinet plans reconstruction priorities

ary Guards in Lebanon said in an interview published yester-day, AP reports from Beirut. The interview with the lef-The interview with the leftist Behrut newspaper As-Safir marked the first time a commander of the estimated 3,000 Revolutionary Guards in Lebanon has spoken to the press since the contingent arrived in the Behra Valley in 1982.

Mr Hadi Reza Askarl, who said he took command of the guards in Lebanon two years ago, also allowed his photograph to be taken.

Bankers fear claims by Iraq

EUROPEAN bankers have called for regulatory authori-ties in the 12 European Community member states to implement a licensing procedure in order to avoid financial claims on EC banks by Iraq,

Reuter reports from Brussels.

The European Banking Federation has told the Commission that unless such a procedure was adopted, Iraq could force EC banks to meet obligations frozen by the economic sanctions against Baghdad.

The end of the embargo (against Iraq) could result in Iraq making a large number of claims under the guarantees given by EC banks," it said.

embargo was lifted there could

be massive claims.

Banks would have no choice but to meet these because Iraq could try to offset them against any claims the bank held on it. While a peace treaty might eventually settle this, the fed-eration said it proposed a pro-cedure under which licences given by EC banks," it said.

The federation said that before Iraq invaded Kuwait last August EC companies would be granted only when the claim by Iraq was deemed fair. "The Federation has proposed that meanwhile the

were involved in billions of Ecus worth of construction, delivery and service contracts in Iraq.

The companies gave Iraq performance guarantees which were affected by the United Nations embargo against Baghdad. It said that if the UN

granted where a call under the granted where a call under the guarantee was deemed to be fair and such a period would give the Iraqi and EC parties the opportunity to negotiate fair and equitable solutions in each case," it said.

A licensing procedure would need to be in place before EC regulations implementing the embarge are lifted the federa-

embargo are lifted, the federa-tion added. The federation lobbies on behalf of EC banks in Brussels.

caned internal righting in southern and northern Iraq.

The cabinet was chaired by Mr Saadoun Hammadi, appointed prime minister last month in a reshuffle by President Saddam Hussein. He is the first prime minister to head the cabinet since the Relatic the cabinet since the Ba'ath

Belgium, meets today, and, according to Mr Carlo Ripa di Meana, EC environment com-missioner, should be operating in Kuwait within a few But earlier this month, fol-

"advance group" comprising Elf Acquitaine of France, Agip from Italy, and Petrofina from

to Eculon in "seed money" to help establish European fire-fighting capacity in Kuwait on a commercial basis. An

lowing visits to Kuwait by specialists from France, Iran and China, US oil fire-fighters warned they would stop work if the Gulf state brought other companies in. Mr Larry Flak, coordinator of the three US co-ordinator of the three US

and one Canadian teams in Knwait, was quoted by the Knight Ridder agency as say-ing "we will go on strike if they bring in others, we will down tools...we will only work with people we know are experienced and who can work to our safety standards."

The three US companies are Red Adair, Wild Well Control and Boots and Coots, along with Safety Boss of Canada.
They are understood to be the only companies with which Kuwait has signed contracts so

They have started work only in one oil field, Burgan, south of Kuwait City. There are around 530 wells burning off

6m barrels a day, which on current estimates could take hetween two-and-a-half years and six years to put out, Mr Ripa di Meana said. He added that the Kuwaitis had said there were "numbers of wells which could be tackled but haven't been so far".

There was clearly a role for European oil companies, with experience in the Sahara, North Sea and China, Mr Ripa di Meana said. Iran also has the experience of capping wells set ablaze dur-ing the eight-year Iran-Iraq

This was "a matter of international anguish and urgency" with fall-out from the fires likely to are from the Balkans

to the Himalayas.
The EC, as the Middle East's neighbour, was obliged to act, in its own and the interna-tional interest, Mr Ripa di

The Commission package includes smaller sums to help clear the oil slick affecting 400km of Gulf coastline. EC experts will completely clear a stretch between Kuwait and Bahrain to set up a "model marine sanctuary" for the Gulf

states to copy.

A team from the Commission environment directorate is to monitor the health and ecosystem implications of the

Ruined Basra faces its own harsh struggle By Lamis Andoni in Basra, southern Iraq

WHILE world attention focuses on the WHILE world attention focuses on the north of Iraq, the south is facing its own harsh struggle, its cities in ruin and its people reduced to primitive existence. Basra, Iraq's only port, was a prime target of the allied bombardment, and then a centre of the failed rebellion. against President Saddam Hussein's

regime.
This week, although no rebels remained in direct evidence, a curiew was still imposed at sunset, with sporadic gunfire heard throughout the night. Armoured vehicles guarded main junctions inside and outside the city. Checkpoints and roadblocks were manned by the regular army and Republican Guard.

As a strategic entrance to the country, Besra has always borne the brunt of suffering in Iraqi contemporary his-

of suffering in Iraqi contemporary history. In the eight-year war with Iran, Tehran persistently tried to take over the port, which was systematically shelled, especially in 1987.

Electricity and water are in short supply. Residents depend on the conteminated water of the city's canal. Severe cases of dehydration and gastrointestinal diseases are widespread. Doctors suspect cholera. But lack of facilities prevent proper clinical analysis. ties prevent proper clinical analysis, More and more children are dying, and many more lie helpless in poorly-

equipped hospitals.
Early each day, women and children push wooden carts to the Shatt-al-Arab waterway, to collect water. At night, with the city in almost complete dark-ness, people use paraffin lamps, and wood and paraffin for cooking.

The market is still full of imported

goods, including mineral water and per-fumes, but most people can barely find enough to eat. "We are eating the minimum. I can never get enough milk, rice and flour. My children are starving," said a man trying his tuck fishing near the destroyed Sinbad wooden bridge.

Residents and soldiers spoke of the revolt which began less than 12 hours

after the Iraqi army started withdrawafter the Iraqi army started withdrawing from Kuwait. A common claim was that the insurgents came from the east, in other words, were Iranian-backed. Mr Mohammed Khodeir, a truck driver, said: "Most were in civilian clothes. Some wore black trousers and shirts and green headkands" — colours of the pro-legical all Tews heads.

and green headbands" — colours of the pro-Iranian al-Dawa party.

The rebels attacked the retreating army, took its equipment and proceeded towards the centre of Basra. According to a dock worker, "there was heavy fighting but the insurgents prevailed and took over the city".

Resistance by the battered army continued across the city but the insurgents won support from Iraqi al-Dawa supporters, army deserters and disgruntled residents. The rebels killed officials of the ruling Ba'ath party. "They used

of the ruling Ba'ath party. "They used swords and big knives to execute officials," said one woman. They promised that the Baghdad government was at an end, and that they would set up a Shia Moslem regime.

Moslem regime.
Inside one mosque, ammunition could still be found this week. Outside were 20 unmarked graves: Nearby residents said the graves were those of rebels, and civilians killed in cross-fire. No numbers of casualties were available, but residents, officials and doctors said the toll was heavy on both sides. One doctor from the al-Tahrir hospital said hundreds had been killed.

In the unrest, suvernment buildings

hundreds had been killed.

In the unrest, government buildings and stores were burned and looted. As a result, residents complain they no longer receive government-subsidised stable foods. On the 12-hour drive from Basra to Baghdad, signs of destruction were evident in most towns: burned vehicles, dead horses, donkeys and cows lay along the highway – but nothing was as bad as Basra.

Officials know the government must act soon to stop epidemics killing thousands. They fear Iranian or interna-

sands. They fear Iranian or interna-tional intervention could slice the south off from the rest of the country.

Egypt's IMF deal seen as 'make or break'

Observers stand by for re-run of an old movie or genuine reform, writes Tony Walker

HEN Egypt and the International Monetary Fund reached agreement on a new package of economic reforms this week it rates and the introduction of med to many like the re-run

of an old movie. of an old movie.

But according to Egyptian officials it marks an important new phase in Egypt's attempts to reform its highly-centralised economy, burdened by an unmanageable external debt and loss-making public sector.

The question is whether the economic accord marks the

economic accord marks the beginning of a genuine effort to liberalise or whether it is simply another stop-gap mea-sure designed to hold interna-tional creditors at bay while attracting additional aid. Egypt's record in honouring commitments to international

Egypt's record in honouring commitments to international institutions, and in particular to the IMF, is indifferent, to say the least. The last IMF agreement, concluded in mid-1987, collapsed before the end of the year, following a familiar pattern.

Egyptian officials, representatives of the Fund and western economists in Cairo claim that the signs on this occasion are more promising. Egypt, they say, has already begun

IRAQ's new cabinet at its first session yesterday discussed the political situation, reconstruction after the Gulf war and recent "riots", Renter reports from Nicosia.

Baghdad Radio quoted information Minister Hamid Youssef Hammoudi as saying it approved outline plans to

approved outline plans to rebuild damage caused by the US-led allies and what he called internal rioting in

party came to power in 1968. Mr Hammoudi said the cabi-net formed a committee due to

meet on Saturday to set priori-

Iraq has said it plans to introduce multi-party democ-

ties for reconstruction.

further price rises.

For the first time in years there is a strong push, they claim, from inside the Egyptian administration for reform and also recognition that this latest phase represents the best opportunity in more than a decade to put Egypt's economic

house in order.
Egypt's leadership role in the Gulf crisis earned for it substantial windfall benefits. substantial windrall benefits.

Some \$15bn of debt was forgiven by the US and by Gulf
creditors. Egypt also received
grants, according to the latest
Bank of International Settlements (BIS) figures, of more than \$2bn before the end of 1990. Most of this came from

Saudi Arabis, Kuwait and the United Arab Emirates. Set against these gains were losses, estimated at some U\$2bn in tourism revenues, remittances from workers pre-viously employed in Iraq and Kuwait and earnings from the Suez Canal. But on balance, and taking into account the goodwill Cairo gained in the

Baghdad Radio said the leg-islative council of the autono-

mous region of Kurdistan would hold its first meeting in Irbil, northern Iraq, since the Gulf war began on January 17.

The government says it granted its Kurdish population

autonomy in 1974.

The fraqi News Agency said that more than 13,000 people from the Sulaimaniya area had

returned home after being

forced to go to the border with Iran by "terrorists". It said local authorities offered them

Iraq maintains that the

revolts were fomented and the refugee exodus fostered by agents of the allies. It has

accused Iran of sending troops to stir up trouble in the south. It said it was satisfied with

the UN decision to send a fact-

finding mission to the Kurdish north at Baghdad's request.

help and transport home.

west for its stand against Saddam Hussein, Rgypt has emerged a net winner from the Gulf crists. Its reserves position has

Its reserves position has improved dramatically, Gulf investors are taking a "second look" at opportunities in Egypt, and further substantial debt forgiveness by western creditors is likely.

International institutions such as the World Bank, with its \$400m 'social fund' to help Egypt through a potentially

its \$400m "social fund" to help
Egypt through a potentially
trying reform phase involving
price rises and job losses, are
weighing in with more creative
forms of assistance.
In spite of Egypt's good fortune and signs that it may at
last be tacking some of its outstanding structural economic standing structural economic problems, there are fears among Egyptian economists that the latest reform effort, lacking conviction, will not be sustained, thus wasting yet another opportunity.

another opportunity.

Dr Said el Naggar, professor emeritus at Cairo University and former executive director of the World Bank, describes the present phase as "make or break" for Egypt. "How Egypt deals with its public sector will determine the performance of

Total reserves exc. Gold

the Egyptian economy for years to come," he says. Such is the dominance of the unwieldly public sector that after more than a decade of piecemeal raforms aimed at whittling it down, it still accounts for 70 per cent of gross fixed investment, 80 per cent of foreign trade, and 90 per cent of banking and insurance.

Source: IMF, BIS State

ance.
Dr el-Naggar is sceptical of government plans to re-organ-ise state-run industries into holding companies responsible for setting their own prices and

hiring and firing. "This kind of idea has been tried in many countries and has failed," he said. "Why should it work in Egypt?"
Government plans for lim-

ited liberalisation of the public sector coincides with a stutter-ing debate about privatisation. In spite of a great deal of talk there has been little action, to the intense disappointment of international institutions and liberal Egyptian economists

alike.

Likewise, political liberalisation in Egypt is also faltering. Becent parliamentary elections were boycotted by most opposition groups. A state of emergency is still in force 10 years after the assassination of President Avenue Sadat

dent Anwar Sadat.

Dr el Naggar believes that economic reform will be difficult to achieve without gennine political reform. "We replaced the king in 1952 with something infinitely more powerful and autocratic," he declared. "There needs to be a separation of powers. There is a need for the legislature to oversee the executive, and perhaps most important economic reform has to be run by recorder. reform has to be run by people who believe in reform."

China devalues

China has devalued the yuan by 0.95 per cent from 5.2090 to 5.2589 the dollar, Reuter reports from Peking. China last devalued the yuan by 9.57 per cent in November 1990. In December 1969 it deval-

ued by 21.2 per cent. Foreign bankers in Peking said there were rumours another devaluation was imminent, with many expecting a change of 10 per cent.

Correction Matrix Churchill

It was wrongly stated in the Financial Times of April 2 that Matrix Churchill Corporation Inc of the US is a subsidiary of Matrix Churchill Ltd, the Coventry machine tool manufacturer. Matrix Churchill Corporation is in fact a subsidiary of ration is in fact a subsidiary of TMG Engineering, part of an iraqi-owned group which used to own the UK Matrix Churchill but which sold the company to Automotive Invest-ments in February.

Pakistan proposes to bring in Islamic laws

make the Holy Koran supreme in affairs of the state.

Mr Sharif said the new measures would finally fulfil the objective of an Islamic state, as sought by Moslems of a united India under the British Raj, who had struggled to create an independent Islamic state. Mr Sharif said introducing

Sharia law would fulfil one of his Islamic Democratic Alliance's promises in a general election campaign last October in which he defeated former Prime Minister Benazir Bhut-

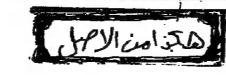
PAKISTAN's government yesterday unveiled proposals to introduce Islamic laws to the country's legal system.

Prime Minister Mr Nawaz Sharif unveiled two parliamentary bills in a rarely summoned joint session of the parliament in Islamabad. The bills introduce Islamic laws and make the Holy Koran supreme to's Pakistan People's Party.

"I am not a fundamentalist who will not follow the requirements of modern times," Mr Sharif said. "We will have to open our doors to change." He also announced measures to rid Pakistan People's Party. initiatives to control the flow

of weapons. The government has been accused of failing to curb law-lessness, often attributed to easy access to illegal arms.

Mr Sharif's speech was seen as an attempt to pacify the as an attempt to pacify the powerful religious establishment which has criticised the government for not moving fast enough to introduce learning laws. In the past was Islamic laws. In the past, pro-posals for Islamic laws have been opposed by groups of women and minorities.



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FINANCIAL TIMES THURSDAY APRIL 11 1991

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We fly 190 times a day around Europe's major business centres.

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III PACO DOSCO

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Its unsurpassed road and rail links of European make it an invaluable base for the Euro- air travel. Your sile

pean traveller with business in The City.

You're just 41 minutes out of Liverpool Street by dedicated rail link and 15 minutes up the M11 from the M25.

Air UK. You might say we've raised the standard of European air travel. Your silent partner.

Energy price rise 'vital to tackle global warming'

US energy prices should rise and cars become more efficient in order to combat global warming, according to a report to the US Congress published yesterday.

The two-year study, written by leading scientists and economists under the umbrella of the National Academy of Sci-ences, is one of the most thorough ever prepared in the US on global warming.
The report's authors believe

it will put pressure on the US administration to modify its hitherto lukewarm support for action to tackle global warming. The US is the world's biggest emitter of carbon dioxide, the main greenhouse gas.
Senator Daniel Evans, who
chaired the study group, said
yesterday in Washington that
the report's recommendations
offered an "insurance policy

for our planet."

Brushing aside the scepticism expressed by some US scientists about the greenhouse effect, the report suggests that doubling carbon dioxide in the atmosphere will increase average global temperatures by 1-5

degrees centigrade.

The study's most controversial proposal is for US energy prices to be gradually raised to reflect their contribution to global warming, a suggestion which would have severe implications for the coal and

"Including all social, environmental, and other costs in energy prices would provide consumers and producers with the appropriate information to decide about fuel mix, new investments, and research and development," the report says. It also calls for a range of measures to conserve energy, including improving the fuel efficiency of US cars to an average of 32 miles to the gal-

plea for the US to play a more constructive role in the curren constructive role in the current round of diplomatic negotia-tions which are designed to culminate in the signing of a global warming convention

next year.
It also calls on the US to resume full participation in international programmes to slow population growth, a con-tributory factor to global warming. The Reagan adminis-tration severely curtailed the

US role in this area.
Sir Crispin Tickell, former
UK ambassador to the UN and
the only Briton on the study
group, yesterday described the report's proposals on energy prices as "dynamite". He said that its recommenda-

tions on energy pricing were equally relevant to the UK and equally relevant to the UK and other industrialised countries. Policy Implications of Greenhouse Warming. National Academy Press, Washington D.C.

Capital spending in US projected to grow 3.2%

By Michael Prowse in Washington

US companies are likely to increase capital spending this year in spite of the recession, the Commerce Department

reported yesterday.

The latest survey of investment intentions shows planned spending on plant and equip-ment rising 8.2 per cent, after allowing for inflation. This compares with an increase of 4.5 per cent last year. The sur-vey was carried out between vey was carried out between
January and March.
The report should help allay fears that weak consumer

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The report should reflect price increases; the latest survey assumes that prices of capital equipment will rise by only fears that weak consumer

demand will cause a slump in business investment. The latest projection compares favourably with a survey last autumn which projected a real increase in investment of only 0.4 per

The apparent improvement partly reflects more optimistic inflation assumptions. The autumn survey assumed 2 per cent of the rise would reflect



Los Angeles police chief Daryl Gates (left) links arms with city council president John Ferraro

allowed to return to his job following a a probe into a controversial televised police beating of a black man.

Ford to build electric fleet based on its Escort van

By John Griffiths

FORD is to build a demonstration fleet of electric vehicles next year as a precursor to large-scale production in the second half of the

The vehicles will be based on Ford's European Escort van and will be run by commercial and public operators in both the US and Europe, Dr John McTague, vice-president, tech-McTague, vice-president, tech-nical affairs, said in Dearborn. The Ford announcement is the latest of several electric

vehicle and battery pro-grammes announced in the US in the past few months, as makers start trying to comply with Californian law requiring tens of thousands of electric cars on the state's roads by the end of the decade. The 70-100 Ford vehicles,

Some will be "hybrid" versions, with a small on-board internal combustion engine to recharge batteries and extend reinge up to 250 miles. Dr McTague reinsed to reveal how many electric vehicles Ford expects to build when it enters which will use advanced sodi-um-sulphur batteries, will have a target range of 100 miles, acceleration from standstill to 50mph in 14 seconds, and a tar-get recharging time of six

US and Hanoi make progress

SIGNALS from Washington and Hanoi suggest that the

one-time enemies are moving closer to ending a 16-year diplo-matic stand-off. Mr Richard Solomon, assistant secretary and state, and Trinh Xuan Lang, Vietnam's United Nations ambassador, met in New York this week, the first high-level meeting between the two countries for

The US conditions for a resumption in ties are Hanoi's co-operation in negotiating a settlement in Cambodia and continuing help in accounting for US soldiers missing in action. In Laos, Mr Charles Salmon, the acting US ambas-sador there, held similar talks. Mr Solomon suggested in his talks that the Cambodian probfour phases, starting with the signing of an international agreement on Cambodia and the convening of formal talks between Washington and Hanol on normalising ties. Travel restrictions would be lifted on US business and vet-

The next phase would start with a ceasefire in the civil war and a transitional UN presence in Cambodia, coupled

erans' groups.

with a partial lifting of the US trade embargo.

The third phase would begin after at the UN presence in Cambodia has lasted at least

six months, and all Vietnamese troops and advisers have with-drawn, coupled with full US-Vietnamese ties and some easing of US opposition to lending by the World Bank and other international bodies. In the final phase, UN-super-vised elections would take place, coupled with full US dip-

Hanoi and Pnomh Penh and support for international lend-ing to help reconstruction.

Rain muddies the real problems in California

Martin Dickson on the woes beyond the drought

HE parched coastal mountains which roll gently down to the have turned an unusual calour — a vivid, spring green. The Carmel river, dry for the past four years, is flowing to the Pacific. And in seaside communication from Sente Baybara to nities from Santa Barbara to nities from Santa Barbara to
Monterey – the area worst hit
by California's five-year
drought – people are taking
showers with a much diminished sense of guilt.

However, the rains have
merely alleviated, not cured,
one of a cluster of semminic

one of a cluster of economic problems which together have produced a severe squeeze on the state's finances, making it harder to solve the pressing structural problems which could retard growth during the coming decade.

coming decade.

Slow growth is not readily associated with California. associated with California.
After all, for the past half century it has been the most dynamic part of the US comomy, blessed with unusually rich natural resources, fast-growing industries at the forefront of technology, entrepreneurial attitudes and a benign climate.

Its growth rate in the 1980 was particularly remarkable: it created more than 2.6m jobs, about one in six of the US total, and, helped by a flood of new immigrants, its population rose by 6m to 30m – accounting for 25 per cent of the total population growth of the US. However, job growth is thought to have fallen to zero, if it is not negative, and the unemployment rate has risen well above the national aver-

age, to 7.4 per cent.
While the speed of the decline has surprised and worried some economists, optimists believe the state will weather the slowdown better than the US as a whole: the San Francisco-based Bank of America estimates that the state economy grew 2.9 per cent last year, compared with 0.9 per cent for the US, and that this year California will still show growth of 0.4 per cent, against zero for the

Many of the reasons for the local slump are shared with the rest of the country, includ-ing strains in the financial sector, a sharp downturn in consumer confidence and uncertainty created by the

Gulf war. However, California has some specific short-term prob-lems of its own which more pessimistic economists fear could might mean a relatively

slow recovery.

The defence industry, concentrated in southern Califcentrated in southern California, has been hit hard by cuts in the Pentagon budget. Thousands of jobs have already been lost, and thousands more will go as defence spending shrinks through the 1890s. However, the diversifica-

It is a sign of the times that the state of Oklahoma has cheekily set up a **business** development office

in crowded Orange County, near Los Angeles

tion of the state economy means that defence now accounts for only about 8 per cent of lobs.

 The Los Angeles area, in common with much of the US Eastern seaboard, is suffering from a glut of office space, which may not be cleared for five years or more. "On a net basis to the landlord, rents in downtown LA are down 50 per cent in two years," says Mr David Shulman of Salomon Brothers. "Capital values are down, but no-one knows to where, because there are no bids."

However, the domestic mar-ket looks much brighter: while some housing developers have had to slash prices, home val-ues have dropped by only 5 to 6 per cent over the past year and there are tentative signs of a

• Frosts which destroyed much of the California citrus crop last December have meant losses to growers estimated at up to \$500m and great hardship in several counties.

to cut plantings of certain crops, although many have been able to increase their pumping of ground water, or have switched to less water-intensive crops. Moreover, and tensive crops. Moreover, any decline in output has been partly offset by rising prices and estimates of drought-reand estimates of divident from lated losses now range from \$600m to \$10m, lower than at first thought. That compares to an industry output worth

\$18bn annually. There are also fears that the rains might make the state defer hard decisions needed over how it allocates water — an intensely political issue that pits north against south and agricultural interests against urban ones.

In common with most other

egames uroan ones.

• In common with most other states, California faces a budget crisis, and this has grown increasingly severe in the rest increasingly severe in the past two months as revenues have slumped. Mr Pete Wilson, the new Republican Governor, esti-mates that there will be a deficit of \$13bn over the next 15 months, nearly 25 per cent of the total budget.

Mr Wilson and the Demo-crat-controlled legislature are locked in conflict over how to bridge the gap, with the Gover-nor vowing to block income tax increases and insisting that the problem is structural, demanding big changes in the allocation of funds.

Whichever view prevails, the state will certainly face spending cuts which could both retard the short-term recovery and make it more difficult for California to solve some of its most serious socio-economic problems. The most difficult of these is the state of its elemen tary and secondary schools, where standards have fallen sharply, in part due to the influx of large numbers of poorly-educated Mexican immi-

together with transport conges-tion, air pollution problems, high wage costs and house prices, may be making the state a less attractive home for

certain types of business.

It is a sign of the times that
the state of Oklahoma has cheekily set up a business development office in crowded Orange County, near Los

WORLD TRADE NEWS

US and Canada begin talks on air traffic pact

By Bernard Simon in Toronto

THE US and Canada begin talks today on a new bilateral air traffic pact which could give Canada's two main air-lines greater access to the US market, but expose them to stronger competition from US

Mr Doug Lewis, Canada's transport minister, said before meeting Mr Samuel Skinner, US transport secretary, that besides seeking a bigger slice of the US market, Canadian airlines wanted guaranteed access to airport gates, landing slots and reservation systems.
"An agreement that gets us access without the ability effectively to use it is not what we're looking for," Mr Lewis told a Financial Post conference in Toronto.

Air Canada and Canadian Airlines International are con-cerned that while only 40 per cent of cross-border traffic orig-inates south of the border, US carriers control 60 per cent of the business. The Canadian airlines estimate their revenues are C\$500m (£243m) a year less than the US carriers. A key reason is that the Canadian carriers are barred canadian US domestic routes. Air Canada claims to carry 85 per cent of travellers flying only between Toronto and Chicago, but garners only a small frac-

tion of the many changing air-craft in Chicago for another US destination. The US airlines' aim in the talks will be to con-nect more Canadian airports to their hub-and-spoke systems centred on cities such as Chiago, Atlanta, Denver and New

Air Canada and Canadian are split in attitudes towards "cabotage" – the right for each country's airlines to serve routes within the other's bor ders. Canadian is concerned about the effect of letting US carriers fly the few lucrative routes within Canada. It says it has yet to identify any pair of US cities it could serve profit-

Both Canadian airlines say any liberalisation should be ased in over a long time, and

include safeguards.
The chief executives of both airlines have warned that far-reaching changes in work practices and government poli-cies are needed to improve the carriers' competitiveness. Mr. Claude Taylor, Air Canada chairman, said: "The indus-try's problems are not merely cyclical due to the recession or rocketing fuel prices. The most important issue will be the building of a strong partner ship between industry, govern-

Boeing warns Air India to confirm \$700m jet order

AIR INDIA has been warned by Boeing that its purchase of four new wide-bodied aircraft could be at risk unless it con-firms options with a down-payment, David Housego reports

from New Delhi. Air India has taken out options to buy four Boeing 747-400s at an eventual cost of about \$700m (£391m). It has taken options on four more, under a fleet expansion

The company has asked for a delay in making a down-payment because it is still awaiting approval of the purchase from the government. Though the Public Investment Board, a senior committee of civil servants, approved the deal last month, it still needs cabinet

endorsement. Fears of further delays have arisen because of next month's Indian general election and the current for-eign-exchange shortage which has led to a drastic curb on

Boeing is said to have warned Air India, which has already received several extensions, that unless the order is confirmed soon, it will lose its place in the US company's delivery schedule.

Six years ago, controversy arose over a proposed purchase by indian Airlines of 12 Boeing 757s. After paying a deposit on the aircraft, the government of the Airline Could the concelled the the aircraft, the government of Mr Rajiv Gendhi cancelled the order. This is seen as the reason why Boeing is now seeking firm orders.

India's foreign currency reserves and insulate exporters

Final attempt to hammer out fresh export credit rules

LEADING industrial nations are to make a final attempt over the next week to hammer out a new package of rules designed to limit routine inter-est rate subsidies on export credits and curb the still-growing fashion for sweetening such loans with development aid, Peter Montagnon reports. The meeting of senior offi-cials at the Organisation for Economic Co-operation and Development (OECD), which starts today and runs to the middle of next week, is the culmination of two years of contentious negotiation. dogged by disagreements over whether US commodity export credits should be included in

It marks the ORCD's last chance to draft an agreement before the deadline of its ministerial meeting in June. Paristerial meeting in June, Par-ticipants say a general desire exists to try to strike a deal which would stop rich coun-tries using aid to buy export market share in the develop-

ing world.

But it is touch and go whether the EC and the US will be able to finesse their wide differences; any accord is likely to be less ambitious than hoped when the talks were launched in 1989. Now

rate subsidies on export credits to middle-income developing countries such as Malaysia and Chile, scaling them back sharply or even scrapping them on credits to the poorest countries such as Bangladesh. This would profoundly change the official export credit mar-ket, as it is in these markets that most medium-term business is done.

 impose new disciplines on so-called mixed credits, possibly by strengthened procedures for notification, consulthan hoped when the talks were launched in 1939. Now under consideration is a package that would:

• eliminate routine interest

tation and veto. Despite high early hopes for this part of the package, the OECD is unlikely to devise any hard and fast mathematical formula for

restraining such credits.

The talks grew out of disappointment, especially in the US, with an earlier deal reached in 1987 which tried to curb mixed credits by impos-ing a high minimum grant requirement that made them too expensive for governments with limited aid budgets. But the deal simply led to the diversion of existing aid budgets away from alleviation of poverty and towards pro-jects designed to bring com-mercial advantage to the host

country. Offers of such credits proliferated after 1987, and officials say the trend has continued, especially among European

France and the UK. The talks ran into trouble after European governments balked at a US suggestion that mixed credits be outlawed in particular markets such as Indonesia, where they are an established part of most exporters' armoury, and in certain sectors such as tele-

countries such as Spein, Italy,

The EC replied with a demand for curbs on the US commodity credits, but Washington has consistently refused to countenance this while broader discussions on farm supports are continuing in the Uruguay Round of the Gatt.

Over the next four years the total number of shipbuilding jobs would be halved from

As a first step, the anti-

46,000, he said.

meeting talks hinges on whether the US and Europe can finesse their differences on ese issues and still come out with a package that is strong enough to satisfy US Congres-sional indignation over European business practices.

Participants say the mixedcredit issue remains more con-

tentions than the other part of the deal, which concerns routine interest subsidies. But there are also some serious disagreements over the

technical question of how to calculate effective market rates for export credits denom-inated in US dollars and Swiss

German shipyard adrift as Comecon weighs anchor

Hard currency trade brings hard times to yards in the east, writes Leslie Colitt, recently in Rostock

R WALTER Behlich, director of War-nowwerft, east Ger-many's largest shipyard, is caught in the middle of a running dispute between the Soviet Foreign Trade Bank and Soviet Foreign Trade cank and the Soviet merchant fleet. Fifty per cent of Warnow ships — and even more from other east German shipyards — were traditionally sold to the Soviet Union. But with the shift this year to hard currency payments by the former Soviet-led trading bloc Comecon, Moscow is using the dollars and D-Marks it earns to buy western products and to repay its debts. At the same time the former East Germany, whose freighters and factory fishing vessels remain priority goods for the Soviet economy, has become part of the Federal Republic of Germany.

The Soviet buyers of Warnow ships protest that they

cannot afford to finance the vessels at the Foreign Trade Bank's "unrealistic" exchange rate of DM6 (£2) to the rouble.
Without a settlement, the bank cannot be given a guarantee of payment. While the conflict rages, one completed 18,000 dwt ship has been moored at Warnow for weeks, eating up insurance and maintenance costs, while two others are nearing completion. are nearing completion.

The future of Warnow shipyard and that of east German
shipbuilding is dependent on

sanpointing is dependent on economic reforms and political stability in the Soviet Union, Mr Behlich stressed. Warnow shipyard was erected after the Second World War to provide war reparations for the Soviet Union and these for the Soviet Union and then to satisfy Moscow's insatiable appetite for freighters and large factory fishing vessels.

The German government in Bonn, in addition to alloting an undisclosed portion of DM9bn in guaranteed trade credits for the Soviet Union to ships from

east Germany, has promised the shipyards DM830m in aid over the next three years. Mr Behlich said this was likely to cover production of the ships

competition from east German shipyards for the Soviet Union, enabling Warnow to keep up to half its turnover - expected to be DM320m this year - with Moscow. But the money would not be enough to cover vessels

tary union last July, does not even cover inputs but Mr Beh-lich said two of the three buy-ers had given "encouraging" signs of willingness to pay Mr Jurgen Krackow, the west German who heads Deut-sche Maschinen-und Schiff-

price, calculated before mone-

Rostock politicians talk of west German conspiracies to 'wipe out' the threat of

ordered by western lines. The three remaining ships on order at Warnow are for west German shipowners and are no less a problem. The

bau-AG (DMS), the successor to the state shipbullders, is in charge of restructuring the entire industry. He ordered that seven multi-purpose con-tainer ships scheduled for delivery to UK shipowners could not be built by the nearby Neptun shipyard in Rostock as they would bring in barely 60 per cent of costs.

they were in, he should be Several west German investors, including a bank - one of whose board members is bead

as a first step, the anti-quated Neptun yard is set to be merged with Warnow before the end of June. Between 4,000 out of 5,000 jobs at Neptun could be lost. Mr Reinhard Straub, director of Neptun since the mid-1980s, avowed that he felt as "married" to the shipyard as he did to his wife. But workers, many of whom But workers, many of whom are already on "zero" short-tims work, said that as a for-mer Communist who bore responsibility for the "mess"

of the supervisory board of DMS - have shown interest in building on the site of the Nep-tun yard. This has provoked

further accusations by Rostock politicians of collusion between DMS and west German finan-cial and industrial groups which are believed to want to "wipe out" the threat of east

German competition for east German shipyards.

Mr Behlich said he fully sympathised with workers who felt the Bonn government had "politically duped" them.

If the shipyards were forced to cancel contracts and introduce even more short-time work, a political "radicalisation" could not be ruled out. Unemployment in Rostock could rise to 40 per cent later this year, city officials warned. Mr Behlich, who has man-

aged the Warnow shipyard since 1982, is working closely with DMS on the merger with Neptun. He noted that the number of Warnow jobs would be reduced from 4,300 to a "maximum" of 2,230 next year.

Delhi backs forfaiting move

By R.C. Murthy in Bombay

INDIAN companies will soon enter the forfaiting market for industrial exports to Africa and the Far East. The Reserve Bank of India has approved a proposal made by the Export-Import Bank of

India, which will use the instrument to boost Indian capexchange crisis.
Three weeks ago, the reserve bank levied 50-130 per cent cash margins for opening letters of credit by importers to delay foreign-exchange

The Export-Import Bank has offered to have \$100m (£55.8m) available in loan syndications to support imports for export production, with another \$60m loan to help export-oriented

from the current foreign projects buy capital goods.

exchange crisis. projects buy capital goods. Indian exporters won Rasbn (£259m)-worth of contracts overseas in the year to March, including Rs6.1bn for turnkey work, Rs1.7bn for project exports, and Rs270m consul-

tancy contracts.
Mr Kalyan Banerji, India's
Export-Import Bank chairman, says the picture for project exports is not gloomy, and the target is to cross the Rs10bn line this year.

Colombia in trade offer to Ecuador

Colombia's President Cesar Gaviria has pledged to open his country to products from Ecuador, as the start of a new era in relations between the

After meeting his Ecuado-rean counterpart, Mr Rodrigo Borja, Mr Gaviria said: "We hope to eliminate all adminis-trative trade barriers, and that industrialists and businessmen in Ecuador will have free access to the Colo

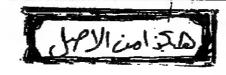
Venezuela and St Kitts to increase co-operation

VENEZUELA and the Caribbean nation of St Kitts-Nevis have laid the ground-work for an accord that will open the door to increased trade, the St Kitts prime minister. Mr Kennedy Simmonds, said, Reuter reports from

Caracas,
Mr Simmonds and the Venezuelan president, Mr Carlos
Andrès Pèrez, agreed to open talks on a broad economic

accord that will cover trade, industry, transport and

According to a communique issued by the leaders, Mr Pérez will sign the economic accord in late June when he travels to St Kitts, 250 miles to the north, for the annual meeting of Caribbean Community government leaders. The Caribbean leader has just completed a two-day visit to Caracas



FINANCIAL TIMES THURSDAY APRIL 11 1991

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eyond the drought

A series of sweeping modernizations and multiple mergers have taken place throughout the Swedish forest industry in the last decade in a successful bid for improved international competitiveness.

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Box 5407, S-114 84 Stockholm, Sweden

Parties clash as local election campaign begins

By Ivo Dawnay, Political Correspondent

BRITAIN'S opposition Labour party claimed yesterday that its "Fair Rates" alternative to the coming general election. At its opening press conficus ence, the Conservative particles and the coming general election. the Conservative's poll tax would cut £140 from the aver-age household's bill, provoking a flurry of counter-claims as the three main parties launched their campaigns for next month's local government

The figure was immediately challenged by Mr Michael Heseltine, the environment secretary, who described it as a "£1.5bn flight of fantasy" due to a "colossal mistake" in the opposition's calculations.
At the same time, the Libinto Labour, accusing Mr Bryan Gould, Labour's envi-

ronment spokesman, of plucking figures from the air.

With the campaign barely begun, it is already clear that the local elections involving more than 12,000 council seats in England and Wales is conin England and Wales is cer-tain to focus almost exclusively on the single issue of the poll tax and its reform.

But its outcome will extend well beyond local government issues, playing a major deter-mining factor in the date for

At its opening press conference, the Conservative party made clear that its prime target would be high spending Labour councils. Under the slogan "Conservative Councillors ten, party chairman, high-lighted the charge with a claim that, in Labour controlled councils, Labour councillors spent £201,460 more than their Tory equivalents in Conserva-

In a fierce counter-attack, Labour put heavy emphasis on the Tories' failure to produce its consultation documents on how a new local tax based on-property values and the num-ber of residents in a household

ber of residents in a nousenous might be constituted. Claiming that the outcome would be the survival of the poll tax in another form, Mr Neil Kinnock, the Labour leader, said: "The government have elevated dithering from a character flaw to a Cabinet

All three parties were cau-tious, however, in their assess-ments of the likely outcome of the three week long election

Ivo Dawnay reviews Saatchi & Saatchi's latest party political broadcast for the Conservative party

Voters see themselves in gloomy drama

AS soon as the film began to roll, it was clear that this was a professional job by an experi-enced old firm.

encen oin mm.

That deep authority in the voice-over, that crisp serrified Times Roman script spelt only two names - Saatchi & Saatchi are back in town. The team that gave you the

Labour Isn't Working poster way back in 1979 used last night's return to the small screen venue of Tory party political broadcasts to show its cinematic sequel: After A Considerable Period Of Time, They Are Still Not Working And They Spend A Lot Of Your

Opinions differ as to the impact of PPBs (party political broadcasts): as the trade know them. But the current fashion seems to be not to confuse the viewer with too many facts. Above all, keep those dreary politicians off the screen. Nobody trusts them anyway. What the public wants to see is itself – and preferably gloomy. Labour's most recent effort was a case in point. Shot in 1960s kitchen-sink drama black and white, it depicted a recession-hit family looking pretty down in the mouth about life. It emerged that it was the

Saatchi's return to the Tory fold last night also mobilised General Public, now clearly a megastar of Schwarznegger if



As not seen on TV: Patten and Heseltine at yesterday's election launch

For those that missed it, the key "fact" - undoubtedly set to be torn to shreds by the opposition today – is that Labour councillors' "cost" £201.460 more than their Tory equivalents in terms of local authority spending. Questioned on this, Conser-

vative officials say that the "fact" is born out when Labour controlled councils are compared to Tory ones (taking into account the effect of the gov-ernment's Standard Spending

who appear in several guises.
There is the nice old "bloke"
worried about the 12 men it
took to fix his mun's council
house windows, the shop assistant disgusted by rubbish, the teacher, the tough business-man in the car cost and, of

man in the car coat and, of course, the Asian and West Indian British unhappy about globe trotting councillors.

A typical cross section of modern British, in fact, sharing three coincidental facts—they all live under Labour

unhappy and they all look great under Saatchi's cameras. detail. The focus is on the stars Mr Shaun Woodward, the Conservatives' new communications chief, assured journalists yesterday that none of the General Publics were actors.

Furthermore, the number of takes needed for shooting were less than he had often needed when editing TV's That's Life – that great English festival of

There's no business like poli-tics. But that said, That's Life,

the buy out in sativage the company from the collapse of its parent CH Industrials which recently went into receivership. DMI rents a factory from Ferguson, the UK television manufacturing subsidiary Thomson acquired

in 1987. According to Grant
Thronton, the receivers
appointed to administer CS
Industrials, the French group
went back on an agreement to renegotiate the rental agreement for the factory. The move could open the

final chapter in the chequered history of the plant at High Wycombe, west of London, which used to manufacture Ferguson televisions when its was owned by Thorn-EMI. Thomson announced the



French group

buy-out plan

An unexplained about face by Thomson-CSF, the French

has scuppered a British management buy out which intended to save about 100

jobs at a former television plant in High Wycombe.

Managers at DMI Manufacturing had organised the buy out to salvage the

subsidiary Thomson acquired

state owned electronics group,

scuppers

Businesses told to raise security

Businesses should do much more to protect themselves from crime, Mr Kenneth Baker, "Crime costs companies a

staggering £10bn a year, but it is the sort of thing that doesn't often appear on their agenda," he said. "Most businesses need to look after their own interests and property much more." Announcing details of National Crime Prevention Week which begins on Monday, Mr Baker disclosed information from a Home

Office survey showing widespread lack of awareness of how much crime takes place Only 3 per cent of 1,400 people questioned considered that the greatest risk of crime was in the workplace.

Redundancies at Ford plant

About 150 jobs will be lost in a £12.9m scheme by Ford to introduce a single final assembly line for its Flesta car production at Dagenham.

Essex, it has been announce Ford said there would be no compulsory redundance. The job losses would be achieved through natural wastage or by workers switching to other position

in the company.

Work on the single line project – replacing the existing two lines – will start this summer and should be completed in 1993.

Student exams under threat

Student exam papers could go unmarked this summer after university lecturers stepped up their campaign for a 16 per cent pay rise. An emergency meeting of the Association of University Teachers' national executive decided unanimously to ballot its 31,000 members on industrial action.

Thousands of students will be affected, including those taking final exams, if the proposed boycott goes ahead.

Lewis Group wound up

Lewis's Group, the department store chain, was compulsorily wound up in the High Court The company had been in receivership since February.

New plans for BRITAIN IN power station

Plans for the UK's largest waste-burning power station were sent to the Department of Energy by Cory Environmental, the environmental services subsidiary of the Ocean Group. The £200m station, on the banks of the Thames at Belvedere in the London horough of Bexley, would be able to burn about a third of London's domestic waste. It would be due to start operating in 1995 and have a capacity of over 100 megawatts. It will burn about 1.5m tonnes of domestic and

Channel tunnel negotiations

commercial waste.

Sir Alastair Morton, Eurotunnel's chief executive. ciaims operational problems, such as customs and immigration, have replaced doubts over the construction of the Channel tunnel between

England and France. Sir Alastair told an American Chamber of Commerce in London that British and French politicians will have to reach agreement over the next year on issues such as safety regulations and use of service vehicles.

The construction of the rail tunnels is, meanwhile, six months ahead of schedule, he added. The two main tunnels, through which trains will run, will break through in May and

Credit licences reviewed

Moves to raise standards in the consumer credit husiness and curb loan sharks have been announced by Mr Edward Leigh, the consumer affairs minister.

Consumer credit licences issued after June 1 this year will run for only five years

instead of the present 15 years, companies to supply information about themselves to the Office of Fair Trading

Mr Leigh said that the change, which will be introduced though an amendment to the 1974 that traders in the consumer credit business will now have their conduct reviewed at

London may

lose tribunals Central London could lose both its industrial tribunals if government re-location

plans are well developed to close the South London regional Industrial Tribunal and transfer it from Chelsea to Croydon. Re-location of the North London regional Tribunal, possibly to Watford, are still at the "suggestion stage" although there are no immediate plans for the immediate future, according

to tribunal chairmen. The 11 regional industrial tribunals are independent judicial bodies dealing with industrial relations law and disputes between employees and employers. They also deal with equal pay issues and unfair dismissals.

BAe workers get 12% rise

British Aerospace manual workers at military aircraft plants in the north-west accepted a 12 per cent increas in basic pay as part of a flexibility deal which the company says will increase competitiveness and may save

The two-year agreement from this month at plants in Warton, Samlesbury and Preston, in north-west England, covering over 6,000 manual working provides for flexible working practices, extra training and the abolition of differences in conditions between manual and white-collar workers.

The package could reduce the number of redundancies the company had been expecting to make at the

BBC to impose pay package The RBC plans to impose a new pay and conditions

package on its 22,000 staff and said it would not open negotiations on a counter pay claim by unions.

Mr Michael Checkland, the BBC director general, told staff that it was "totally unrealistic" for the unions to believe the BBC would enter negotiations on a claim he said amounted to over 200 per cent. The BBC told its main unions it would not open negotiations on their pay claim and said it would introduce a simplified grading

system on July 1.



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Walks start

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Priesthood accounts for mystery

David Waller analyses the Accounting Standard Board's review of financial reporting in the UK and its international repercussions R ANTHONY SAMP-SON, writing in 1962 in the first edition of his book Anatomy of Britain, was the first to observe that the UK's accountancy profession is a kind

of priesthood, with its own sacred rites, mysteries and theology. Nearly 30 years on, the paral-les with the priesthood are still strong. Indeed to the layman the debate over accounting standards often resembles some arcane dispute between medieval school-men over the sex life of angels.

The language of yesterday's working draft is highly concep-tual, referring in theoretical

terms to concepts such as "com-ponents of comprehensive income" which are unlikely to be understood by the average finance director, let alone ordi-

finance director, let alone ordi-nary businessmen.

Nevertheless, the effect of the proposals will be practical rather than theological. They will curb the freedom of companies to manipulate their accounts. They will reduce reported profits. They will make the profit and loss account much more useful to creditors, analysis, investors and creditors, analysts, investors and all others who use reported

The profit and loss account of every UK company will look dif-ferent if these proposals are adopted. There will be four col-

adopted. There will be four coltumns of figures for the current
year, showing turnover, gross
profit, expenses, traction, interest
and so forth split between continuing operations, acquisitions
and disposals, plus a total.

At present much of this information is available, but only in
different parts of the annual
report in the case of acquisitive
companies it is often fiendishly
difficult to work out what element of profits comes from busnesses owned at the beginning of nesses owned at the beginning of the year, what comes from busi-nesses sold and what comes from companies acquired. Under the

new system, the important information will be corralled into one extraordinary. Lengths to get costs classified as tion or closure of businesses will have to be taken above the line. place, making it easier to assess the quality of a company's prof-

There will be a supplementary statement showing movements of reserves. Had Polly Peck had to comply with such a rule, it would have been immediately obvious that losses arising because of the movement of currencies - taken via reserves far exceeded pre-tax profits for the years 1985-88. This information was only available deep within the notes to Polly Peck's accounts

At the core of yesterday's docu-ment is an attempt to clarify the distinction between so-called

The accounting treatment allowed the bank to report a pre-tax profit of £251m for the first six months of 1967. Otherwise it would have had to report a pretax loss of £555m.
Such was the stink that the Midland had to make an embarreasing voite face. By the time it came to report its figures for the full year, the provisions were treated as exceptional items.

Several years later, extraordi-

show provisions of £916m against third world debt as extraordinary.

The debate over accounting standards resembles some arcane dispute between medieval schoolmen over the sex life of angels: but the effect of the proposals will be practical. The profit and loss account of every UK company will look different. In the international context there are worries that UK-based multinational companies may find themselves giving away more than their rivals overseas, and put themselves at a competitive disadvantage.

"extraordinary" and "excep-tional" items. Both captions relate to unusual costs or reve-mes, but the distinction between

the two is fuzzy.

If a cost is extraordinary, # or a cost is extraordinary, it goes below the line, and does not have any impact on earnings per share-the main yardstick for institutions within the City of London assessment of a company's performance and often the yardstick by which directors are remunerated via profit-related bouses.

Although the underlying per-formance of the company is unaffected by how it accounts for peniciple, are they behind him in fact? Moreover, how do auditors, those who will have to police companies compliance with any new rules, feel about the propos-

nary items still abound. According to securities house UBS Phillips & Drew, extraordinary costs as a percentage of profile for the nearest year to December 1989) for the following companies were as follows: De La Rue, 149 per cent; SmithKline Beecham, 48 per cent; Sastchi & Sastchi, 36 per cent; AB Ports, 34 per cent; Ranks Hovis McDougall, 34 per cent; Storehouse, 23 per cent; Unigate, 11 per cent; Guinness, 8 per cent.

The effect of vertextav's draft nary items still abound. Accord-

The effect of yesterday's draft rules will be to make it much harder for any cost (or income for that matter) to be taken below the line. It seems that all costs

have to be taken above the line. This will in most cases reduce extraordinary.

An almost legendary example is that of the Midland Bank which in July 1987 decided to reported earnings. To add insult to injury, the draft rules say that to injury, the train rules say that earnings per share should be cal-culated other extraordinary items. Both the 100 Group of top finance directors and the Confedmance directors and the Comed-eration of British Industry, the UK employers' organisation, have publicly backed calls for a reform of UK financial reporting. But if industrialists are behind Prof David Tweedle, ASB chairman, in principle are their behind been in

> package came yesterday from Mr Nigel Stapleton, finance director of Reed International and chair-man of the technical committee of the 100 Group. He welcomed the details of the reforms but was keen to put the whole package into an international perspective. He argued that if all this extra information disclosed by UK com-panies led international investors to come to a better understand-ing of the quality of UK company profits-and encouraged them to buy UK company shares-so much the better. But he expressed a worry that UK-based multinationals may find themselves giving away much more information than their rivals overseas, and may put them-selves at a competitive disadvan-

> tage as a result.
>
> On another point, Mr John Roques, managing partner of secountancy firm Touche Ross, said there was a danger that the draft rules could become too prescriptive. It was more important to make sure companies disclosed information than that the information be correctly categorised, he argued. He also said the P&L-at present a simple, if limited



David Tweedle, ASB chairman, announces the proposed reforms in London yesterday

Trusthouse Forte and a member of the Accounting Standards Board, said: "the need to avoid being misleading is more important than the need to be simple.

formance - could become too complicated.

Answering the latter point, Mr. Donald Main, finance director of Trusthouse Forte and a member of the Accounting Standards Board, said: "the need to avoid being misleading is more impor-

better accounting. Finance direc-

ideas for the revamping of the P&L account should note that

this is but the first stage in a complete overhand of UK financial reporting. Expect proposals on the balance sheet later this

public."

The man behind the proposals

plan rejected as too costly By Richard Evans COMPREHENSIVE metering of

Water meter

domestic water supplies in England and Wales was rejected yesterday by Thames Water, the biggest water company, and by experts who say it would cost too much and be of little benefit to consumers. The growing opposition to metering illustrates the diffi-culties facing the industry as

it decides how to replace the present method of charging based on rates, which has to be phased out by the end of the decade. Metering has been the favoured option within the industry, but a big consultation exercise being undertaken by the Office of Water Services (Ofwat), the industry's eco-

nomic watchdog, has uncovered very divided views over the introduction of metering.

The Institution of Water and Environmental Management, a professional body made up of engineers and scientists, dismissed the metering option yesterday in its response to

the consultation exercise.

The IWEM claimed that the cost of nationwide metering would be £4hm, the equivalent of £200 per household, and that reductions in water con-sumption were likely to be

illusory, or at best small.

Welsh Water, one of the 10 former water authorities privatised 18 months ago, has already decided in favour of a flat-rate charge, and other companies have expressed doubts about metering.

The Ofwat consultation exercise, launched last November, proposed three charging options – metering, a flat-rate charge or licence, and a banding system which would classify households according to type and size. The IWEM favours a simple form of banding exercise, launched last Novem favours a simple form of band-ing with small differentials.

Brooke warns of new cycle of violence as Ulster talks loom

By Our Belfast Correspondent

THE IRA murder of a Democratic Unionist MP's rela-Democratic Unionist MP's relative may be part of a new cycle of violence simed at impeding political progress in Northern Ireland, warned Mr Peter Brooke, the Northern Ireland Secretary, yesterday.

Mr Derak Ferguson, a second cousin of the Rev William McCrea, MP for Mid-Ulster, was shot at his mobile home in

was snot at his mother hother in County Tyrone on Tuesday night. Police are treating the murder as sectarian. It follows a series of killings of Roman Catholics by loyalists in the Mid-Uister area. The IRA claimed Mr Fergu-

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> son was a Loyalist terrorist engaged in sectarian attacks in County Tyrone, but the RUC and denied the accusation. The Rev Ian Paisley, leader of the Democratic Unionist

party which favours retaining



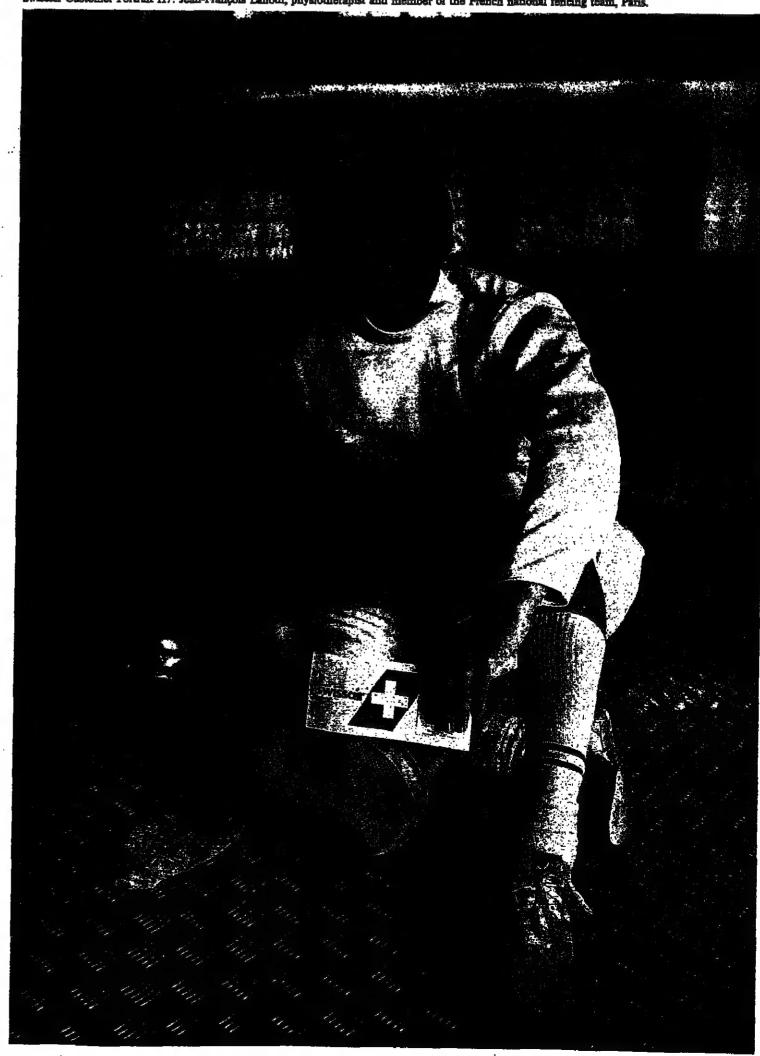
links with London, yesterday called for an urgent review of security policy in the province.

ists on both sides of the sectar-ian divide may try to heighten violence in the run up to his violence in the run up to his talks with the province's politi-cal leaders, which are due to open after a final meeting of the Angio-Irish conference on

However, he said: "The tent of this process is that it actu-ally stands up against vioference meetings is planned during which intensive discus-sions will be held on arrange-

ments for governing Uister.

The Unionist objective is to secure a new British-Irish agreement which will replace the Anglo-Irish agreement. However nationalists are deter mined to ensure that the Irish dimension which is incorpo-rated in the agreement is not diluted by any new arrangeSwissair Customer Portrait 117: Jean-François Lanour, physiotherapist and member of the French national fencing team, Paris.



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FT SURVEYS

United Nations considers how Iraq should pay reparations By Charles Brower

THE United Nations' Gulf war ceasefire resolution reconfirms that Iraq "is liable under inter-national law for any direct loss, damage" or "injury to foreign governments, nationals and corporations", as a result of its "unlawful invasion and occupation of Kuwait". The resolution creates a fund out of Iraqi oil revenues to provide compensation and a commission to administer it. The Security Council has also directed the secretary-general to answer within 30 days three questions on implementation:

how much compensation

should there be? when might it be paid?who should decide who will

The answers to these ques-tions will play a large part in determining the future of postwar Iraq.
The importance of the ques-

tion of how much compensa-tion should be paid is under-lined by a quick look at the figures. With the price of Kuwait's reconstruction alone put at perhaps \$100hn (£56.4bn) it is clear that Iraq's oil revenues, most recently pegged at between \$17bn and \$19bn a year, will not be even remotely sufficient to rebuild Iraq and compensate the victims of its

recent misadventure.
The \$4bn-\$8bn in overseas Iraqi assets estimated to have been caught by the UN sanc-

tions are far too small to change this equation. Adding to the strain are Iraq's unpaid pre-war debts, thought to be \$30bn or more, which are not covered by the UN action, as well as the necessary funds to restore its oil production and processing facilities to their pre-war level.

Inevitably, the figure of total reparations will have to balance legitimate claims for compensation against what is needed for Iraq to survive and to re-enter the community of nations. Once a fixed sum is set, the fund can draw "reparations royalties" from Iraq's oil revenues at a specified rate until the total is reached. Alternatively, a percentage lien could be clamped on such revenues for a stated number of years, possibly subject to review and potential modifica-

The US and other coalition members may well prefer the flexibility of the latter approach, and especially the whip hand over Iraqi policies that it would ensure. The issues involved in deter-

mining who will be responsible for deciding claims and approv-ing them for payment are of infinite complexity. The acknowledged success of the Fran-US Claims Tribunal in The Hague has led some to assume that this model can be readily adapted for the process-

ing of claims against Iraq. However, as a seasoned and enthusiastic veteran of that tribunal, I am convinced that an international tribunal to handle all claims against Iraq aris-ing out of its aggression

against Kuwait would be

wholly unworkable. Today, almost 10 years after the Iran-US Claims Tribunal was established, its nine judges are still at work on the last of about 4,000 claims filed with it. Even this rate of progress would have been substantially less had not the US and Iran settled 2,500 of the smaller claims as a group last June.

claims as a group last June.

In comparison, claims against Iraq may run into hundreds of thousands. In addition to the considerable number of Egyptian, Pakistani, Filipino and other foreign workers who lost their livelihoods and property in Kuwait alone, must be added the claims of hundreds of thousands of Kuwaits who lived through the terror. The lived through the terror. The total number of individual claims dwarfs the US experience with Iran. How many judges and how many decades would be required for an international tribunal to deal with

The multinational character of such a tribunal would necessarily slow it down even fur-ther. Just the politics involved in the selection of the judges alone would consume a great deal of time and energy. Given the probable duration of such a tribunal, this process would have to be repeated, with attendant disruption, as judges

died or resigned A number of different languages would be involved, entalling laborious translation of claims documents and evidence and interpretation for all proceedings. If tribunals and multilateral institutions alike multilateral institutions alike are notoriously inefficient, the combination is doubly so. Doubtless it is for good reason that every international claims tribunal in history, including the Iran-US Claims Tribunal, has been biledain? I reduce a has been bilateral, handling a modest volume of claims between only two countries, and that a multilateral claims tribunal has never even been

a national processing of claims, with an organ of each involved country deciding the claims asserted against Iraq by its own citizens and companies.

A model for this is the US Foreign Claims Settlement Commission, which has admin-

What is the alternative? It is

commission, which has admin-istered dozens of claims pro-grams since the Second World War, particularly involving for-mer Eastern bloc nations. Such a body would require documentary or other proof of losses attributable to Iraq's invasion of Kuwait. It would test each claim against applica-

ble international law, and, if it accepted the claim, determine the amount of damages. Then, when all claims were totalled up, the successful claimants would be paid pro rata out of the available compensation.

Which brings us to the crucial issue: how is the global pot of Iraqi compensation to be dis-tributed among the affected countries? Clearly this division can only be done by an inter-national process. Perhaps it can be negotiated. More likely. especially given the number of countries involved, it will have to be decided by the commis-sion established by the Security Council or similar body. The commission or body might consist of five members,

possibly chosen from traditionally neutral countries. Since its job would be to make a roughly equitable allocation, not a precise one — otherwise it would in fact have to decide all individual claims — it could receive written submissions

receive written submissions from governments, hear their oral representations and reach its decision within a comparatively short time.

The process of dividing the compensation pie may also touch on issues of timing. Is any category of claims to be paid earlier than others? Should the flow of compensation go first to Kuwaiti claims, or to cases of torture and or to cases of torture and maining? Should individuals

made needy by fraqi's transgressions, such as expelled foreign workers, be cared for at any early stage regardless of

nationality?

If any such preferences are granted, they will have to be structured so that resulting payment to any country's citizens will fit within the limits of that government's eventual share of compensation.

The division process might well consider also exactly what types of claims will be covered. Are claims of Operation Desert Storm coalition governments for the costs of that operation, for example, to be included? Since these and other specific burdens almost certainly are not distributed among countries in the same proportions as are other claims, the inclu-sion or exclusion of particular categories will affect the relative size of nations' shares in the compensation pool.

the compensation pool.

It is impossible to say at this stage precisely when all these issues will be decided. As the pieces are still being picked up after the war, it will be some time before the details of Iraqi compensation arrangements are finalised. First, the secretary-general must make his recommendations to the Security Council. Then member rity Council. Then member states will have to give their reactions. After that the Security Council must act again and only later will the final

details fall into place. There is reason to believe, however, that in the meantime the spotlight may soon be on these issues in Washington. A significant sum in frozen iraq assets - some say \$1.5bn - is in the US, where banks are still owed money on Iraq's pre-

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war debts.
Although the ceasefire resolution, like its predecessors, addresses only post-invasion losses, the census of US calons. against Iraq now being conducted by the Treasury Depart-

ment is not so limited. The State Department sought unsuccessfully to include in the ceasefire resolution an express authorisation for it and other holders of fro-zen assets to vest them and thus keep them out of the general compensation Fund

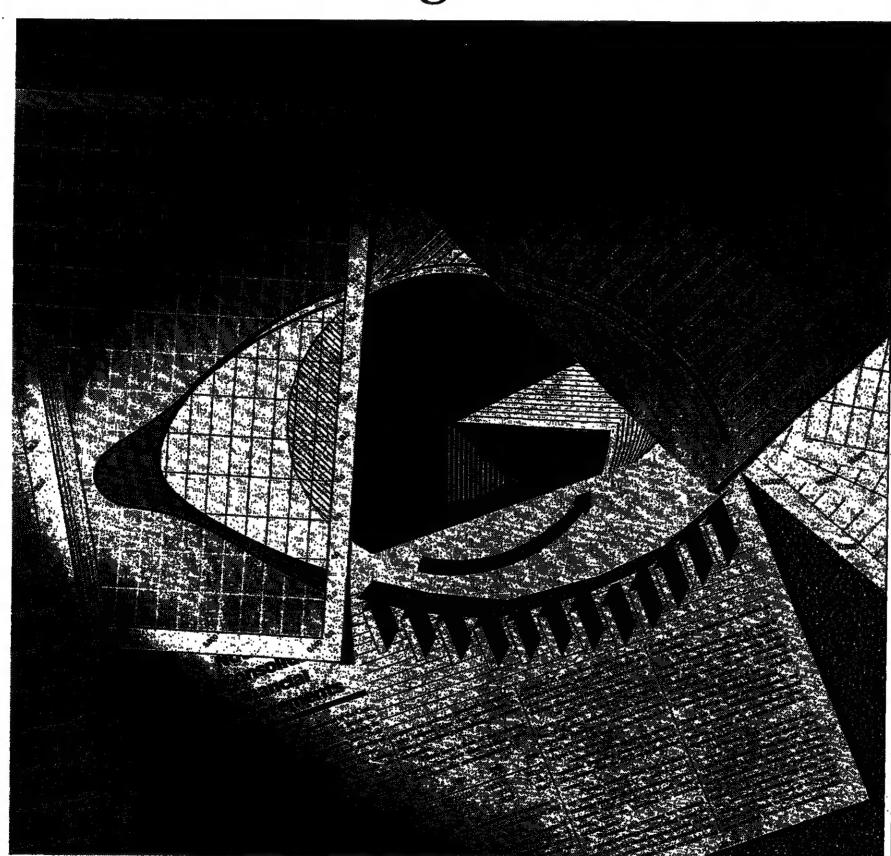
eral compensation runc.

Almost every day a bill is introduced in Congress to pay off US claimants and Unclesam himself out of the frozen

If such action were taken, followed by similar action in the UK and elsewhere, the already complex diplomatic

The author is a partner with the international law firm of White & Case. He has served as a judge of the Iran-United States Claims Tribunal at The Hoove since 1984.

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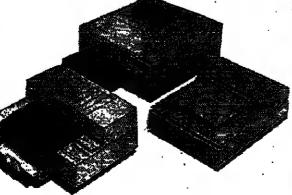
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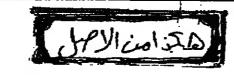
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MES THURSDAY APRILITIN

Barriers come tumbling down

Guy de Jonquières reports on how Daimler-Benz is adjusting to the shake-up of its R&D activities

hen Professor Hartmut Weule became head of research and technology at Daimler-Benz last September, he hit the ground to vest then a

September, he hit the ground running. On his first day in the job he presented senior staff with a radical blueprint for changing research in the group.

He had had plenty of time to prepare. A former staff engineer with Daimler who had left the group 12 ago to pursue an academic career, he had already spent months discussing his plans with the group's management board. management board. On paper, at least, Daimler

spans a wider range of technologies than any other European company. They include mechanical engineering new materials, microchips and telecommunications. Ils assets include 24,000 electronics engineers and no fewer than six research centres.

Until recently, however these resources have remained fragmented between a group's Mercedes-Benz vehicle businesses and the aerospace and electronics companies acquired since 1985, As a consequence, nobody is yet antirely clear who is conduct-

ing research into what. As Jürgen Schrempp, head of Daimler's Deutsche Aerospace (Dasa) subsidiary, puts it, the group is still discovering whether everyone is doing the same thing, or whether one person has invented the wheel and someone else needs it."
But as well as integrating

But as well as integrating these disparate activities more closely and eliminating duplimeted effort, Weule faces another challenge: to speed up innovation by letting a blast of final air into the group's research establishment.

Critics inside and outside Daimler believe that even if rationalisation had not been rationalisation had not been made necessary by acquitions, a shake-up was badly needed to the first operations of their ivory tower mentality. Highly centralised and bureaucratic, they risked becoming an expensive luxury which had begun to lose touch with the needs of the mainstream businesses.

"In a lot of companies, cen-tral research departments have forgotten that other colleagues must earn their money for them," says Weule. "We have a budget of DM400m-500m (£120m-170m). Our must understand that this

money has to create advanmoney has to create advantages for the operating units."
His first step has been to decemiralise his department by putting applied research and technology into research "institutes", attached to each of the group's four main operating units. Three managers have been appointed to run the institutes and co-ordinate the research programmes.

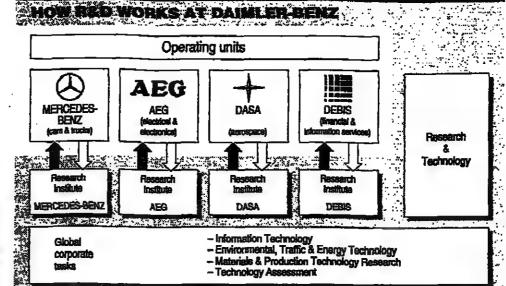
research programmes.

Each manager has also been assigned responsibility for a "global corporate task" transcending divisional boundaries. These tasks involve mediumand long-term research on information technology, environment, energy materials, production techniques and

chnical assessment. Weule expects this matrix inspired by the German chemi-cals industry – to encourage a permanent dialogue with Daimler's mainstream businesses, while leaving those researchers remaining in the central laboratories free to pursue work closer to the frontiers

of discovery.

"In the past, our researchers worked on targets which they mostly defined themselves," he says. "We must find a solution where the targets we defined by a group of marketing and



product development people working with a researcher. Our counterparts in Japanese companies sit together and define very precisely what everyone has to do. We can learn from

Before Weule arrived, Daim-ler had sought to integrate the technologies of its different businesses through a cumber-some network of committees

some network of committees and special research projects. From now on, Weale says the emphasis will be on creating in his department a much more informal climate of "phone us and we'll help".

He is acutely aware that getting the overall structure right is only the start. The system will only work if his staff of 1,500 adopt new working patterns and develop mutual confidence in dealings with other parts of the group.

Daimler's operating businesses closely in from the inception of research programmes Weule is working on several froms to re-invigorate his department and anchor it more firmly in the corporate mainstream:

Borrowing from Japanese corporate practice, he aims to give newly-recruited researchers experience at the coal face by sending them to work for two to three years in the operating units. Several have already been seconded to the Mercedes-Benz automotive

 Elimination of duplicated effort and unnecessary cost by reorganising research into "cantres of competence", each with a clearly-defined specialis-

Increased flexibility. The number of grades in the

As well as seeking to involve laimler's operating businesses losely in from the inception of essarch programmes Weule is borking on several fromts to e-invigorate his department and anchor it more firmly in the corporate mainstream:

Beging reduced from seven to four, and the previously rigid link between pay and position in the hierarchy relaxed. Instead of having to work their way slowly up the ladder, young scientists will have opportunities to lead research tesams. scientists will have opportunities to lead research teams, though pay will depend on qualifications and experience.

Lowering the age of researchers. "We need younger researchers who are willing to take risks and make mining to take risks and make mistakes, says Wenle, adding that scien-tists and engineers attain their peak of creativity between the ages of 25 and 28.

However, many in his department are aged between 85 and 40. He aims to recruit new blood from the academic world and hopes that, longerterm, efforts by German schools and universities to

abbreviate study courses will bring trained scientists on to the job market sooner.

· Cross-fertilising more research by funding Daimler's research "institutes" to carry projects for parts of the group to which they not directly attached.

■ Greater reliance on contract research in universities, with the aim of reducing costs and of spanning wider range of technologies.

• Internationalising research.

Weule says he wants set up centres many, particularly on the US west coast and in Japan.

Weule says researchers in different parts of the group are already shaking off their "not invented here" attitude and is confident that the scope for productive collaboration will expand. His own trawls have already come up with some promising candidates.

promising candidates.

In is an electro-chrome polymer process, which causes surfaces to darken when exposed to sunlight. Weule wants to apply it to glazing in cars and buildings. Another is an electronic speedometer developed by AEG, the electronics and electrical manufacturer that Daimler acquired in the mid-1980s, which uses special semiconductor device to bounce microwave signals

off the road surface.

However, he admits that more time will before exchanging ideas and applying technology to commercial products becomes routine. "We must be a little more water." patient about the results of the new system. But we are on the right track. We can feel it when we hold board meetings," he says. "A lot of companies in Europe will have to study this kind of solution."

vidual needs.

A computer cursor operated by movements of the head is another development that could help disabled people. A lightweight headset with a miniature receiver over each

Adaptations are available for belping even the most severely disabled people to gain complete access to Apple Macintosh and apple Movements of the head replace the hand operated. ated mouse device for moving the curser around the screen.

ROPEAN URITIES ARKETS

1. TIMES CONFERENCES

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Martin San Arter (1930)

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In seeking to explain its pell-mell diversification into aerospace and electronics, Daimler-Benz has set much store by the "synergies" it expects to realise by applying technologies from these businesses to its cars and trucks.

But does this amount to a clearly articulated strategy, which can yield solid commercial benefits? Or is it, as some outside critics argue, largely public relations rhetoric, which has created confusion within the group about its future direction? For some senior Daimler managers, at any rate, achieving "synergies" hardly seems a top priority. For instance, Jürgen Schrempp, president of Dasa, calls synergies "the most mis-used expression I

He comes, none the less, that
Desa's essence in areas such as
aerodynamics and new materials

Formula with enriched ingredients

may be of value to the car huntnesses, and that bringing together
researchers in different parts of the
group has sparked off promising
discussions on possible co-operation.
In theory, the scope for "synergies" should be higgest in electronics, a common strand in all the
group's businesses. Daimler forecasts that electronics will account
for 40 per cent of the value of its
huxny saloons by early next century, up from 15 per cent today.

As mechanical components such
as axies become commodities, Mercedes will seek to enhance and differentiate its products by equipping
them with computerised features
such as engine management and

valide guidance systems.

Richmut Warner, deputy chairman of Mercedes, says the vehicle businesses need in-house capacity and expertise to keep abreast of the latest developments in electronic technology and to supply them with specialised microchips.

He says it is difficult to develop innovative technology in co-operation with traditional outside components suppliers, such as Robert Bosch, because of the risk that they pass on information to Marcedes' keenest competitors.

est competitors.

How much real business Mercedes will give AEG. "AEG is not specialised in producing things for our

products," he says.

In any case, it is Mercedes policy to buy only half its parts and materials in-house, and that proportion is gradually falling. Other members of the Deinler group cannot expect preferential treatment in hidding for orders and must live by normal market disciplines, Wenner says.

When Mercedes has turned to in-house suppliers it has often chosen Dornier, Dasa's aircraft subsidiary, which has sizeable electronics operations. Dornier's contributions include an on-hoard computer for trucks, engine management systems and research into which distance-warning techniques.

Significantly, however, Weule

says the biggest stimulus to innova-tion at Dornier has been the com-pany's obligation in the past few years to compete for outside

research contracts.

If Dornier's experience is typical, it suggests that the biggest test of whether Daimler's recent acquisitions can make any useful technological contributions will be whether they can recent acquisitions.

logical contributions will be whether they can prove themselves on the open market.

The pressure on them to do so will be all the greater because, for all the talk of integrating the sprawling operations of the Dahmler group, important cultural barriers still separate the businesses.

Ernst Georg Stöckl, who recently

took over as president of AEG, after running Freightliner, Mercedes' US truck subsidiary, says one of his biggest challenges will be to win the confidence of the vehicle divisions.

confidence of the vehicle divisions.

Mercedes, he says, remains fundamentally a "Stutigart-centric company", while AEG is Frankfurt-based. Mercedes is also preoccupied with individual products, while AEG is much more project-oriented.

Furthermore, AEG is viewed with migrayst and rescutiment by Mercedes. Furthermore, AEG is viswed with mistrust and resentment by Mercedes employees: "I have observed many attitudes of scepticism. People are asking, do we have to deal with these exotic new colleagues who are spending our funds?"

"It weighs on the mind of AEG people," Stickl says. "I want to utilise their anger to get things moving. I hope that in two or three years people will see we are contributing and say: "Hey, buddy!"

the first of the f

2, boulevard Royal, L-2953 LUXEMBOURG

Notice is hereby given to the shareholders, that the

of the shareholders of HEALTHCARE GLOBAL FUND will be held at the head office of Banque Internationals à Luxembourg, Société Anonyme, on Friday, April 19,

Approval of the Statement of Net Assets and of the Statement of Operations as at December 31, 1990; 3. Appropriation of the net results:

4. Discharge of the Directors with respect of their performance of duties for the year ended December 31, 140

5. Receipt of and action on nomination of the

Directors: 6. Miscellaneous.

restriction.

days before the meeting at the registered office of the com-pany or with Banque Internationale à Luxembourg, Société Anonyme, 2, boulevard Royal, L-2953 Luxembourg.

EUROPEAN INCOME & GROWTH FUND MANAGEMENT

COMPANY SA

45, rue des

L-2529 Lexembourg - Howald Notice of Meeting

NOTICE is hereby given that the Annual General Meeting of the Fund with be

held at the offices of Fleming Fund Management (Luxembourg) S.A. 45, rue des Scillas, Howald, Luxembourg on Friday, 25 April 1991 at 11 am.

2. Approval of the financial statements for the year ended 31 January 1991.

3. Discharge of the Directors and of the Independent Auditors in respect of their duties carried out for the year ended 31 January 1991.

4. Election of Directors and the Independent Auditors for a term of one year

5. Miscellaneous business as may properly come before the Maeting.

A shareholder entitled to attend and vote at the meeting may appoint a

proxy to attend and vote on his behalf and such proxy need not be a

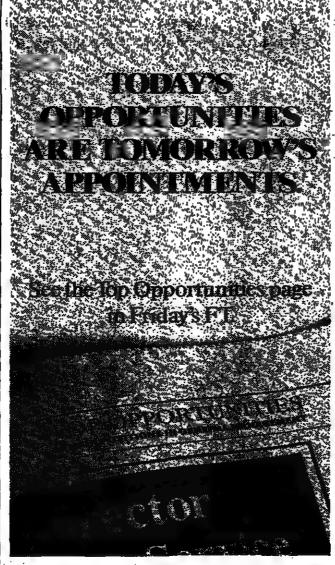
By Order of the Board of Directors

sholder of the Fund.

Agenda

1. Submission of the reports of the Board of Directors and of the

THE BOARD DIRECTORS



LEGAL NOTICE

Specialized Coach Services (International) Limited Trade of ppointment in receiver(a): 14 March 1991 Name of person appointing the receiver(a): Midland Ba N J Vooght & J M Ired (office holder no(s) 6539 & 2164) of Orch

isone of person appointing the ac receiver(s): Burdaye Bank N J Vooght & C J Hughes

Burger's gen DEALING



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ket & TWDS, 388-45 ames ames 1 (ket, 388), 66 w Corporate, 388 49 30 . Fixed Income, 388 7 In . Financing and 1 III 388 55 68.

Calls for disabled customers

Telecommunications tech nology to help disabled people communicate is being designed and produced by the same people that the technology is intended to help. British Telecom, which is sponsoring a venture called Ferntech Systems, recognised that disabled people, with their knowledge of the practical different cate, could help develop such products.

A telephone has been invented, for example, that allows users to respond to an incoming call or to make a call with the help of a variety of remote-controlled devices.

The devices include infra-red

controllers that can operate a telephone 15 feet or more away and suction devices - that work like straws - which permit people with arm and hand disabilities to operate an elec-tronic light display to dial tele-phone numbers. The suction instrument is linked to a light box that allows users to select the digits by sucking or blow-ing down the tube. The lift throws switch and thereby

Other techniques for control ling telephones include and sound activation and head and sound activation and need,

y, foot any other trolled physical movement. Bill
Ford, production manager of
Ferntech, says that emphasis
has been placed on making the
range as adaptable as possible
so the system can be tailored
to meet a wide range of individual needs.

ear and over the forehead picks up infra-red signals from transmitter on top of a com-puter television monitor acreen. The varying signals received by a moving head are converted into signals that move the curser on the screen

Lynton McLain

HEALTHCARE GLOBAL FUND SICAV

R.C. Luxembourg: B 25162

ANNUAL GENERAL MEETING

1991 at 3.00 p.m. with the following agenda:

1. Submission of the Report of the Board of Directors;

The shareholders are advised that no quorum is required for the items on the agenda of the Annual General Meeting and that decisions will be taken on a simple majority of the shares present or represented at the meeting with no

In order to attend the meeting of April 19, 1991, the owners of bearer shares will have to deposit their shares five clear

PINECORD LIMITED (PORMERLY T/A OASIS GRAHAM BROWN (CASIS TRADING ALL COMPANIES IN ADMINE

RECEIVERS

NOTICE IS HEREBY GIVEN, planuari to Section 48 of the Insolvency Act 1986, that a seeding of the areditors of the above cared companies will be held at 20 OM Balley, London SCOM 78H on the 26th day of April 1991 at 100 at 1 for the programme resident

be test forwarded to the Joint Administrative Receivers, for P R Stone and Mr P W & Duffelson of BOO Binder Hamlyn, 20 Cld Belley, London EC44 78H not later than nace on the 23rd day of April 1991 details in writing of the debt final he cleans to be due to him from the above named company, and the climb has per duly admitted

Cole Davie Ston (In Receivership Date of appointment of ed receiver(s): 27 March 1991

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UK retailing

Designing a store fit for heroes

John Thornhill explains Safeway's aspirations for its new generation of supermarkets

s you drive into Coventry along the A4114 you pass the sites many of the proudest names in British engineering, but their buildings - like the local economy in the current recession - are looking rather

All around Coventry, heartland of British manufacturing industry, companies are folding, workers are being laid off, and investment decisions are being deferred. Already clusters of aimless young men are forming on street corners. In stark contrast, a little further along the road you come across a gleaming new Safe-way supermarket which has been built at a cost of just under £20m. About half this sum was spent on acquiring the site, the rest on building the store and fitting it out.

The 38,000 sq ft store, complete with petrol station, dry cleaner, newsagents, coffe shop, 460-space car park, and 20,000 different items, represents one of the flagship stores in Safeway's chain of 308 outlets and is a fine example of latest generation of superstores that are sprouting up around the country at a prodi-

This year about £3bn will be spent on building meh supermarkets, as Safeway, owned by the Argyll Group, and its rivals Tesco, Asda and J Sainsbury vie to seize the best sites to build these small miracles of research skill, organisation, and logistical efficiency. Little that David Webster, ens these retailers to "minor mbn sits"

Safeway virtually unknown in Coventry before opened and it faced potentially tough competition from Sainsbury Co-op and town that the market may already have been

saturated. competitors trading pat-terns and a demographic profile of the site's surrounding population led Safeway to believe there was still a potential "grocery spending power" of about £3m a week.

Although it has not yet

will be its trading levels. The new store on the outskirts of Coventry includes a petrol station and a dry cleaner

Webster says: "The store's performance is considerably above our best expectations when we opened. It destroys the myth of

Safeway believes the has taken custom away from the rival multiple chains and the local independents and has encouraged shoppers spend money an higher value added products. It will still be in the however, before the company gets a return on its investment.

The store, which was completed in December 1990, followed extensive research into consumer perceptions of what they thought Safeway stood for and what they would like it to stand for. Customers said they valued the Safeway brand for wide choice, fresh produce, and customer service; Chris Taylor, the store manager, says the Coventry store was designed to "bring out those real 'hero' ele-

Few efforts have been spared to make the Coventry store attractive to shoppers. Potential customers were asked to give their opinions of a scale-model of the store and several hundred shoppers were fol-lowed at other Safeway stores to track and learn from their copping behaviour.

Addison, the design consul-tancy, was also called in; it specified the colour of the floor tiles, the heights of ceilings, the design of fixtures, labels and shelving, and different lev-els of lighting. Underfloor heat-ing has even been laid down in the fixture foods restion to been the frozen foods section to keep or, were I is.

level throughout the store. There are several other singular design make The have been designed minimise clutter; "orchard hins" have been set up to give the area the feel of a market stall; a dellament has been set with chickens revolving on spits; and "hot spots" along the devoted to special promotions, mid myck-and-mix cheeses

or vintage wines. The lay-out of the store is designed to entice the customer into spending money. The warm terracotta tiles an lowered ceilings sweep round a "horseshoe of interest" on the outer rim of the store. This is intended to encourage the customer to browse while choosing croissants atmandes at 89p apiece from the patis-serie or the high-priced organic

oranges and lemons.
The less "sexy" products, defined as "level one" or "must have items such as cans and packets are treated in more prosaic fashion and laid out imply in the central aisles of

As with most supermarkets, the Safeway store stocks fruit and vegetables by the entrance — just so you can squash them with cans later on, grumble the

But Nick Payne of Addison explains that this provides the explains that this provided way to most visually appealing way to channing trip. "We begin a shopping trip. "We wanted to emphasise our fresh produce. It is the most lively and friendly way to start into the store. Cans and packages

After the fresh produce come the delicatessen and the bakery, where the enthusiastic Taylor whire around reciting how men handle or thouready meals/fresh pasta/hot chickens/chocolate eclairs

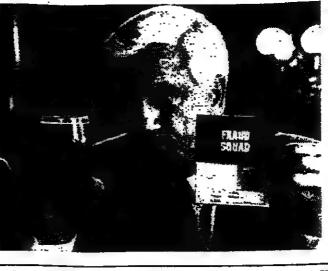
We have to pur a bit excitement back. The district of food is very important to

us," he will as — or perhaps because of — the enticing look of the store, the new format performs far better in financial portfolio 📹 niliar supermar

The new sales are analysed against a set of control outlets and are said to be 40 per cent above the

Overall, Safeway's weekly under £12 per sq = - far below such competitors as J Sains-bury, Tesco and Waitrose. And Harris International Shopping and Promotion Intelligence, a market research company, estimates that average spend per trip across the Safeway stores is also - at 13 per cent -below the industry average and 26 per cent behind Tesco. Although sales levels and average spend at the Coventry store compare favourably with those of the best players, Safe-way will still face an upfull struggle reconfiguring enough of its store portfolio to combat the emerging duopoly of Tesco and J Sainsbury. But at least its customers in

Coventry won't be grumbling.



Love it, or loathe it, writes Alice Rawsthorn, Gold Greenlees Trott's "spool" campaign for Taunton Cider's Red Rock was the clear winner of this year's Design & Art Direction advertising awards. The Red Rock campaign ~ which features Leslie Nielsen, the star of Police Squad, the calt US cops series - won two silver prizes at the D&AD awards last night in London: it took prizes for best commercial of up to 60 seconds

and best TV campaign. This was a lacklustre year for the D&AD awards, which are organised by the Design & Art Directors Association and are generally considered to be the most prestigious of the dozens of different awards that use advertising and design industries present to themselves each year. $p_{A}\beta^{p-2}$

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The number of mir was roughly per cent lower than last year - probably because in these recessionary times many advertising agencies and design companies baniked at paying £19 to enter a press ad or £49 for a film. This year the D&ADA received fewer than 20,000 entries compared with the usual 25,000.

Only two silver prizes were awarded for press advertising. Marr Associates won one for an ad for Ash Scotland, the anti-smoking charity, and Collett Dickenson Peace won another for its advertise for the Rainforest Foundation. the environmental group.

Gulf between medium and message

Advertising in the Arab world is in need of a shake-up, says Bassam Elbani

he Arab advertising industry is in disar-ray. In retreat since the end of the oil boom in the early 1980s, the industry has been dealt a nearmortal blow by the Gulf war. Now the very survival of many agencies and media representa-

tives is coming into question.
Powers Overseas Publicity, a prominent media representa-tive based in London, closed its Middle Rast department in February. Executives of Arab agencies complain about the lack of business but are reluc-tant to elaborate on just how tant to elaborate on just how poor business is. But the dire situation many of them face is underlined by what is happen-ing in the jobs market; many of the surviving agencies are sacking employees and halving salaries of those remaining. By international standards,

the Arab advertising industry is small. Estimates of advertising spending in the Arab coun-tries of the Middle East vary from \$250m to \$400m - a negitgible figure when compared America's \$88bm. Adver-

tisers spend \$4 per capita in
Arab world, compared with
\$200 spent in the US.
Arab agencies operate
from offices in Behrut, London, Paris, Nicosia, Athens, and from me or more of the Gulf the more attractive they are to international advertisers and non-Arab agencies. In most cases, Arab agencies act as sub-agents to international agencies, carrying out the job of media planning, selection and buying on their behalf.

On the face of it, these alliances seem logical enough giving western agencies access to Arab expertise and giving Arab means to project themselves internal ally. But, in reality, the Arab agencies have handled their relationships poorly.

It is difficult today to find in

Arab publications advertising -Arabic origin that satisfles the minimum standards applicable in the west. The tar-geting is wrong, the message is wrong, and the translation and style are even worse. In short, many of these ads have no This explains, in part, why advertisers are rejuctant to advertise in the Arabic press even in better times.

his serious problem is caused by the shortage of competent Arab writers, translators and original creative thinkers. As the number of agencies in the Mid-dle East is small, creativity is generally low. These poor stanreluctance of the pay the proper rates for creativity.

They also tend to plump for the cheapest copyriting and translation on the - often with discrete results. To placed illi the ad punishment is the ad punishment in the ad arractes. The inflicted on

Media selection is another factor that determines the succass of a single advertisement or a campaign. This job has

PUBLIC NOTICES

been largely left to Arab advertising agencies and media buy-ers, who tend to favour the working practices of "the old boy network". Publications may be chosen not on merit, but rather because of the per-sonal ties between those buy-and the publishers.

Some buyers are not inely concerned with the last of finding the most way of delivering the correct audience but rather with to place the maximum number of inserts with the medium they favour either for political reasons or financial rewards. Some publishers give more than 50 per cent discount off their published rate cards, of which only a small part is passed on to advertisers and the rest is pocketed by the advertising buyers. The industry also applies the

so-called datum line system under which the publication or medium in question grants a large volume rebate to any agency that places business with it in excess of \$100,000. Advertisers do not usually get a penny of this; it all goes straight into agencies' pockets.

traight into agencies' pockets.
The power that Arab advertising agencies exercise over the media puts the latter at their mercy. If a publisher falls out of favour with them for whatever reason, its publica-tion may be starved to death. The ultimate advertiser generally has no say in the matter, as he trusts the judgment of the "experts" and reads published surveys of the state of lished surveys of the state of the Arabic media.

But the figures in these surve carefully chosen to suit favoured publications. It not inusual to find a publica-tion being dropped from survey because of its "limited" circulation, next year being mysteriously reinstated on the basis of a

healthy set of figurations are media expert puts it:
"Few advertisers are aware. that he available for research are severely limited in comparison with Euro pean counterparts, which enjoy healthy revenues from a sophisticated and extensive advertising community. One of the most significant sources of income for research companies in the Middle East is the media. It is perhaps asking too much to expect such research to be immaculate in conception and execution under such cir-

ome advertisers, having become aware of these irregularities, had the common stance to search for alternatives. They, together with and the media, have set up so-called Joint Industry Committee for the Middle East whose task is to produce unbiased media research that could

ased media research that could help them through the maze of the Arab advertising industry.
Unfortunately, its performance has been disappointing. Says one observer: "The implementation of its first project was subject to lengthy delays have very the many tabulated." before results were tabulated. by which time the information was out of date." The author is a London-based

Michael Page Finance

International Recruitment Consultants

REVIEW OF UK SENIOR FINANCIAL **APPOINTMENTS**

The first issue in this series of quarterly publications will be available from the end of April 1991.

Compiled by Michael Page Finance in conjunction with the Financial Times, this will be the most comprehensive analysis of its type and will be essential reading material for all Chairmen, Managing Directors, Financial Directors and Personnel Directors.

The aim of this Review is to provide indepth analysis of trends within the financial executive recruitment market, by identifying recruitment volumes for specific levels of appointment and indicating the associated

salary parameters for each geographic and of

Comparisons will also demonstrate trends in these areas both on a quarter to quarter and on a year to year basis.

Distribution will be exclusively relevant board level executives and will be strictly on a requested limit

To receive a complimentary copy of the first issue, please attach your branches card to this advertisement and mend it in Sally Richardson,

The UK Financial Appointments Review 39-41 Parker Street, London WC2B 5LH:

FINANCIAL TIMES

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NOTICE PUBLISHED BY THE DIRECTOR GENERAL

SAND HIRE - SADIC - IMITED

OF TELECOMMUNICATIONS UNDER SECTION 12 OF THE TELECOMMUNICATIONS ACT 1984

18tecommunications system.

1. The Director General of Telecommunications ("the Director") in accordance with section 12(2) of the Telecommunications Act 1984 ("the Act") hereby gives notice that the proposes to modify the Conditions in the Ucence granted to Band Three Roadio Limited ("the Ucenses") on 22 October 1987 under section 7 of the Act for the running of the telecommunication system specified in Arnex A.

2 The effects of the proposed provided the section was 4d to. 2. The effects of the proposed modifications would be

2. The effects of the proposed modifications would allow the Ucertise to provide felecommunication services not only through service providers but also direct to customers, subject to a number of restrictions upon the manner in which such afters services are provided. These restrictions would first require the Ucensee to carry on through a separate Direct Services Business all activities involving the promotion, morketing or distribution of basic services and of apparatus supply, installation and maintenance activities provided to anyone other than a service provider. Secondly, the Direct Services Business and intending the promotion of the Services and of apparatus supply, installation and maintenance activities provided to anyone other than a service provider. Secondly, the Direct Services Business and the other activities of the Ucensee (the "Systems Business") would each have to be separately identified in the Ucensee's accounting records. Thirdly, Internal transfers of telecommunication or other services to the Direct Services Business would have been charged for the provider of such services to a service provider. The Ucensee would also be required, at the request of the Director, to prepare and deliver to the Director audited statements covering the shandal position of the Direct Services Busines and the Systems Business.

de: The Ucensee would also be required to provide felicommunication services at the written request of a service provider, except where the Licensee has reasonable cause either to believe that such services will not be resald outside the service provider's own group or to doubt the likelihood of the service provider reselling the services in a proper and efficient monner or financing such resale services (and the Director has not given a written contrary direction).

SCOTTISH EQUITABLE LIFE

ASSURANCE SOCIETY

Notice in hereby given that the ANNUAL GENERAL MEETING of the Society will be held in the SOCIETY'S HEAD OFFICE No. 28 ST. AND/SEN

SOUARE, EDUNBURGH on Themsley, 19th April 1691 at 12,30 p.m. to con-sider the Accounts and Bulunce Shout and Reports of the Directors and the Analitor, to elect Directors, to deter-

LEGAL NOTICES

ink Cubies Limited

(d) The proposed modifications would restrict the definition of a service provider to a person who is able to demonstrate to the reasonable satisfaction of the Licensee that not less than its by value of the telecommunication services in the Licensee that not less than the less tha

(a) The proposed modifications would remove the prohibition on the Licensee from engaging in the supply of telecommunications apparatus which is, or is to be comprised in a system authorised to be connected to the Licensee's system and would relate the restrictions on cross-subsidies so that activities multition to supply of graparity to be connected to me restrictions on crost-substates so mor octivities relating to supply of apparatus to be connected to the Ucentee's system and activities relating to the installation and maintenance of such apparatus could be combined into one business for the purposes of those restrictions.

purposes of those restrictions.

(f) The proposed modifications would ensure that where there is a failure of a service provider and the Ucensee is (under its licence) entitled for a temporary period of 3 monities to provide services direct to that service provider's customers or to help such customers to find a temporary afternative service provider, the Ucensee would alwing that temporary period (and in respect of those customers) be prohibited from unfairly promoting any particular service provider or any business carried on by itself.

3. The reason for the modifications is to below its. savice provider or any observes comed on by isset.

3. The reason for the modifications is to bring into effect with regard to Band Three Radio Ltd. The joint decision made by the Secretary of State and the Director in June 1990 to give greater freedom to mobile communications operators to provide their services affect to their customers, whilst ensuring that service provides would continue to particulate in the market an equal terms. In particular, (a) the modifications would permit Bond Three Rodio Umited to market its services direct to its customers through its own direct sales division

(b) service providers in good standing are to have protected access to services for resole 62) The terms and charges a network offers to service providers must be no worse than those on which Services are transferred to its own direct sales division. 4. The Director is required by section 12(2) of the Act to consider any representations or objections which are duly made and not withdrawn.

6. Representations or objections to the proposed modifications may be made to Mis C J Richardson, OFTEL, Export House, 50 Ludgate Hill, London EC4M 7JJ before 17 May 1991. Copies of the proposed modification may be obtained from the above address (Tel. 1971-822 1501).

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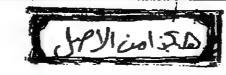


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FINANCIAL TIMES SURVEY

ESSEX

Thursday April 11 199

Charms of the Constable Country; a more ordered path to investment Page 4



Essex has benefited relatively little from the decades of growth in south-east

England, writes Stewart Dalby. But with the development of the Channel

Tunnel, Stansted Airport and the European single market, it is being transformed into the UK's gateway

Back to the limelight

LESS than a decade ago, Essex was an ignored part of south-east England. The exodus of London in the 1960s and 1970s moved west along the past heathrow airport, into Berkshire and Wiltshire. Or they went north into Hertfordshire and Buckinghamshire. To a lesser event the goodne. esser extent the exodus moved Surrey and West Sus-

Overseas investment, particularly from the US, also homed in on these areas. Essex had its new towns at Harlow and Bas-ildon. But they attracted less interest than Crawley in West Sussex or Bracknell in Berkshire. They were also probably deprived of their New Town

status too quickly. Only a few companies considered moving eastwards. sidered moving eastwards. Indeed there was a cruel myth that the only people interested in migrating to Essex were successful members of London's East End criminal fraternity, who bought up discreet bungalows and detached houses in the green belt, or working class retires drawn to the seadle reserts of Southend and Clacton by their memories of happy holidays there long before the days of Costa del Sol

The county's obscurity and rather down market image was due to the fact that it was awkabuts London, but the roads out of the capital were a spi-der's web of secondary routes through every built-up conur-bation and innumerable traffic lights. The train service was

Like Kent, Essex is also a peninsula, with large stretches of land seemingly going

of land seemingly going nowhere.

By the mid 1980s, all this was transformed when the M25 motorway was completed. Together with the M11 to Cambridge, this had the effect of opening the county up.

Essex has seen a not immigration of about 10,000 people a year since 1986, giving it a population of 1.53m. This makes its population alightly larger than Kent's and slightly smaller than Hampshire's although both those counties cover greater areas. cover greater areas.

Many of the new Essex regi-

Many of the new Essex readents are commuters whose arrival the boosted house prices. East Anglia, including Essex, had the largest rise in house prices in the country from 1983 to 1968 when the last property boom spluttered out. Using the first quarter of

it went up 1275A; in the climbed to 281.6. people converge on London each day out of a total Reser workforce of something out of 700,000. But other attractions besides that of a

dormitory for commuters. As the embrace of Europe tightens, gets ever closer, with the EC internal market due in 1992 and the opening of the

Channel Tunnel in 1993, Essex, perhaps more than Kent, is emerging as the key strategic county for companies wanting

Kent will have the fixed link
Le ports. But the Char
nel Tunnel will not be able to nei Tunnel will not be able to carry its full complement of traffic immediately. Basez has the important ports for north-ean Europe – Tilbury on the Thames, Harwich, Felixstowe and Ipswich.

Although Felixstowe and Ips-wich are not in Essex, traffic from the court has to present

from the south has to pass

through the county to get to them. These ports have in recent years drawn an increas-ing volume of trade from the Midlands and the north of

Rigiand.

West coast ports such as Liverpool in the world. Now they are the back door. The east coast ports have assumed primacy as the back door. The formacy as the back door. The formacy as the back door. The primacy as the back door. The primacy as the back door. The coast coast ports have assumed primacy as the back door. The back door.

Improved strangements such as the upgrading of the Al20 and other roads to the west should mean even greater volumes of cargo and people

a new crossing of the Table is built at the bottom of the A130 somewhere London and Canvey Island during decade, it will further help traffic seeking to link-up with the Kent roads and the Channel Tunnel.

Channel Tunnel

Then is harman air-

port. It is difficult to overesti-mate the impact that Gatwick on West in development terms or Heath-

Picardy.

If has set up various organiaimed at developing
links. It holds
conferences such as the Euro
week this month to encourage calcinal and economic rap-

The opening of the Dartford bridge to complement the Dartford Tunnel will make it easier for road traffic to travel to the south of London via the M25. If

All this will create great development pressure. Indeed, it has already started. Essex is being targetted by institutional investors in the City, who led that areas the and and north of London we overheated overpriced.

The recession temporarily masked the underlying demand for the and industions of spare square to be

swamped once the economy on the lookout for more
The county council and the
the councils are aware
of the interest see their
not inconsiderable
directing the development than county indiscriminately littered and parks, industrial estates and

narks, industrial estates and nigly housing sprace.

They do not want the M11 to be flanked by endless factories such those which line the M4. They want to keep the beautiful countryside and villages around Stansted free from rash and the mark the stantage of the stanta of new buildings. Above all, they want to prevent the green belt and environmentally senbelt and environmentally sensitive areas from being criss-crossed by new roads. Instead, existing roads would be widened and improved. Like Kent, Essex has a lot of green belt land, embracing almost a third of its 367,384 hectares. Its existence is one of the reasons why it took so long to get the motorways into Essex.

Mr Robert Adcock, the chief executive of the Essex County Council was "we must be realistic. There is great interest in Essex now, although it was ignored that they put the

ignored mill they put the

roads in.
"I Berkshire a long to to everything was overturned on appeal in the Department of the Environment.

You ended up with ribbon

development anyway. We avoid a drawbridge mentality if we want to preserve the benign environment we have got. In identified sites for industry and offices and

row on the towns along the M4.

The designation of Stansted "We are determined to build around existing areas in each category and not allow unplanas London's third airport will draw not only people but also companies into Essex.



The towers and spires of Colchester, as seen by local artist ian Hey: a quiet corner of England being drawn back into the historic mainstream 1983 as the base of 100, the index for East Anglia rose to 291 by the first quarter of 1989. For the outer Metroplitan area



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Battle against the centuries

odd phrase that the people of Essex are seeing a great deal of now. It appears on leaflets and posters in libraries throughout the county, publicising Essex Euro Week, which runs from

10 to 18 April.

The eight-day programme ka council official was unsure whether this extended week was a change brought about by EC harmonisation which had been overlooked) is designed to "heighten awareness of what the single market means for Essex", says Chris Trowhill of Essex County Council. "It'll be a judicious mixture of business

events ranging from conferences on the environment, film, theatre and music shows petitions, to "Send a Balloon to Europe" in Halstead High Street. Sponsors include the local councils, companies such as BAA Stansted and Ford, the University of Essex, and local arts and sports groups. The European Commission will also have a mobile information unit travelling around the county, showing an exhibition

of opportunities afforded the single market.

Will the event affect the prejndices that some British people hold about continental Europe? Mr Trowhill aumus that "you're battling against centu-ries", but argues that people are beginning to see the advan-tages of learning about the rest of the continent. He gives the example of the fire brigade which has set up exchange vis-its with brigades in other coun-tries such as Germany, to discuss common problems such as rules for handling of hazardous substances - which vary across the continent - and how standards should be har-monised. Mr Trowhill says that the services hold language courses to make it easier to communicate with continental

lorry drivers, for example. sex is a member of the Association of European Regions, which has its headquarters in Strasbourg and disinclude Hampshire and Kent. The Commission is receptive trans-Euro networks, says Mr Trowhill. The county is increasing its links with Ludwigsburg, a German county near Stuttgart with which it has been tied for 12 years, and has recently joined forces with Picardie in France – it set up a joint Essex-Picardie office in

Brussels last month. Picardie was chosen, says Mr Trowhili, because the two regions have common charac-teristics: their location relative to the Channel and the capitals of their countries, susing overspill development, for

A Brussels computer is used as a dating agency to match companies' needs in the Community

instance, is similar; Picardie has Charles de Gauile airport, see; both are by the Channel Tunnel in similar ways; and both have a large agricultural base and vehicle industry.

The whole message is joint projects of a trans-Euro nature," says Mr Trowhill. "I call it the rule of three." Funding is available from the Euroan Social Fund for co-operative developments across particularly for those classified as "objective one" areas - that is, the most disadvantaged. Issue looking towards links with Portugal to

the third is the total and the tag this funding.

However, funding from the social fund is decreasing as it flows further east, and Mr Trowhill says that "around the Commission there are pockets of mener," that can be tanned. of money" that can be tapped for specific projects such as schools forming links to develop language training or cultural understanding. The council was given £500,000 to buy the Temple Barns, built for the Knights Templar in the 11th or 12th century, and £2m was paid by the EC to build the Braintree hunses an the A100 Braintree bypass on the A120, which is seen as a trans-continent route between continental Europe and Ireland. "It's all part of people devel-

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oping an understanding", he says. "It's a long and subtle Though he reckons that other counties might be doing more, "we are pretty well up in the game". He ints out that the position of Essex makes it one of the areas nearest to continental Europe: We do look across the North

Sir Terence Beckett, ex-CRI chairman and resident of Essex, reckons that the area has the most to gain from 1992 because it provides a natural channel across the UK to continental Europe; Kent has good links with France but not the rest of the mainland, and further north the sea crossing

At the port of Tilbury in Essex, the second largest UK container port, Mr Dean Mahoney says "we are all going for language classes" and travelling roadshows have publicis the port in continental Europe. "We are almost twinning with Rotterdam and Le Havre", he says: Tilbury is helping to build a hub and stion with the hub, detterdant, docking the mother cargo ship while smaller ships take frequent loads from Tilbury and continental European ports to

load it.

Mr Colin Attenborough, who runs a computer network of UK companies seeking con-tacts across the Channel, says that "Europe is the hig theme" for Essex at the moment. The network — — — — was an EC initiative set up about three years ago to help small companies co-operate across the Community. A computer in Brussels is used like dating agency to match companies' needs, and 350 intermediaries, of which Essex council is one convert each company's requirements into computer-

speak to input the details.

BCNet was "conceived as a free-of-charge network", says Mr Attenborough, but since business advisers from the council spend a couple of hours interviewing the company and then provide information on which companies across the water match its requirem the council now requires a nominal 240 fee, or 250 for cli-

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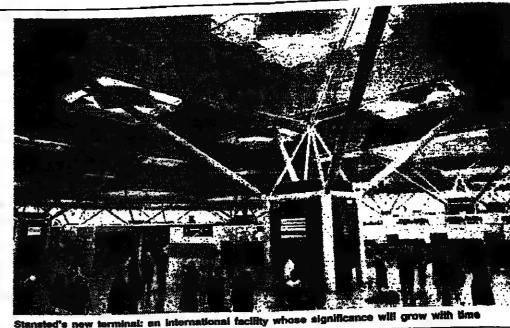
tion of fees is exercising all BCNet intermediaries at the moment," says Mr Attenborough, partly as the EC wants to expand the network to take in eastern European countries such as Poland - "they're such as Poland thinking of nearly doubling the number of intermediaries", he

says. "It has to stand on its own feet financially." At present, the matchmakers can arrange the first meeting between companies but will leave the rest up to the two parties. Mr Attenborough reckons this is too early: "I am very conscious that they are still

is a brokerage role that should he played at this stage: "It could give more service. Brokering between the two companies is the tough bit."

But an advantage of the network is that as intermediaries use it, they get to know each other and can talk direct about link-ups without using the computer, which has disadvan-

person to person at the end of the day. BCNet is just a tool in the toolbox."



Stansted is set to be the gateway to Europe, writes Bob Garton

Continent no longer cut off

COMMUNICATIONS has always been the life blood of Essex. To the southwest lies London. To the east lies the Ruropean mainland.
With the arrival of London's

third international airport, the county is not become setway to the Continent. When the Queen opened the £400m air terminal at Stansted

on March 15, she ushered in a chapter in the development of Essex. Passenger traffic through Stansted is expected to ow from the present level 1.5m passengers a year to 8m a year by the middle of the

Air UK expects to treble its assenger levels in the next 12 months; Ryanair, the hish airline, recently transferred its services from Luton to Stansted; and American Airlines plans to run flights to Chicago from the airport from

Airport development will add to the county's prosperity, encouraging investment and employment, but at the same time increase pressure on road and will linke and rail links.

Electrification of trains has brought most of the county within easy commuting dis-

The airport itself is now only 41 minutes from the City thanks to the opening in February of British Reff's £44 million station inside the terminal. The Stansted Express will run frequently between Liverpool Street and the airport, connecting with Tabe. connecting with Tub Tottenham Hale, will be regular services to Cambridge for connections with InterCity trains.

The introduction of the service is not without its critics: worried commuters fear it will put more pressure on the Lon-don-Cambridge line, which already has a history of lateess and interruption. Sir Bob Reid, BR chahman, has said the line will be closely moni-tored to determine the need for extra track or signalling.

will create an estimated 20,000 jobs over the next 10 years. To put the impact of this growth perspective, present

The Thames high level crossing at Thurrock, opening soon, should have a big impact on the county

employment total in the district of Uttlesford, which includes Stansted, is only 17,000. The building of homes and other facilities for such an influx a separation will inevi-tably assess the pressure on the county's roads — and more than half the major routes are

already overloaded.

- Residents of Essex, like the county council, are acutely sware that uncontrolled devalcould seriously dam-environment. While it may be best known for its new towns, industrial centres, ports and major thoroughfares, it is cottages and armland: its acre-age of prime agricultural land is second only to that of Cam-

The challenge, as seen by county planner Peter Milton, is of a "constant balancing act between preserving the best of the county and ensuring that the community gets the best out of development. Developout of development. Develop-ment and employment are therefore being steered away from the immediate surround-ings of the airport and towards towns such as Harlow, Dun-mow, Chelmsford and Braintree. The overall intention is to redress the balance between commuting to London and local job availability. The county's major roads, which are constantly updated, are en as corridors of movement, not corridors of development.

Access to the airport will be

much improved by the upgrad-ing of the Al20, which con-nects the M11/Stansted interchange with the east coast. The Department of Transport is to fund the 275m cost of transforming this congested road into a dual carriageway as far as the new Braintree bypass. Work starts in 1993 and ultimately the A120 will be a trunk road from the M11 to the est coest at Harwich. Another event which will have a significant impact on

the county will be the comple

tion this summer high-level Thames crossing Thurrock, designed to relieve congestion at the Dartford

In 1964/65, the year after it opened, 5m vehicles passed through the tunnel, more than twice the number expected. A second tunnel, costing £45m. opened traffic had grown to more than 11m vehicles daily. The construction of the M25 London Own motorway firew the Dartford tunnels into the national road network, prompting further and growth. Today about 30m vehicles a year - 80,000 a day - use the tunnels.

The new high-level cable-stay bridge, described by build-ers Dartford River Crossing as "a beautiful prospect", is rising 70 metres to the east of the tunnels. Its four lanes will double the traffic capacity of the Dartford-Thurrock crossing, relieving congestion on the M25 and bolstering the vital links, via the M20, between Essex and the Port of Dover

The M25 and the new bridge have also helped to change the face of Thurrock. The area was once the centre of Britain's cement industry, but when this moved south to Kent in the 1950s it left behind a derelict landscape. The M25 has changed all that as more and more development is attracted

The Lakeside Retail Ware-house Park, the adjacent Tunnel Estate and the Lakeside regional shopping centre between them comprise 2m sq.ft of retail floor space. Work is also well under way on the Thurrock motorway service area - the second on the M25. Over the next decade, 1,000 houses a year will be built in

Improved communications, which have long been the key to improved fortune for Essex, have been given fresh impetus

Dovercourt bypass, which will in turn provide easy access to by the approach of the single market in Europe after 1992. "Essex is a European county now," says Mr Paul White, chairman of the county coun-

in turn provide easy access to the despesa terminals planned for the bay area.

The anisation of Essex is already seen in many of the county's roads as arteries and bridges are being widened and strengthered. The the free market work for Essex is reflected throughout the Braintree bypass attracted EC funding because of its integral role in the proposed pen-European route, which runs from county's transport policy. Nowhere will the opportunities for increased trade be felt more keenly than at the county's ports of Tilbury and Harwich. Tilbury, which has concensouthern Ireland. By the end of the decade

there may well be further expansion to the Essex road network, to cope with the expected growth in traffic from Europe and the new M25 crossing. A White Paper, Roads for Prosperity, contains several proposals for new or improved roads in the county.

They include an extra lane They include an extra lane

on the M11; easing traffic flows on the A12 London-Harwich route by improving the road or lacing it with a motorway; link between Chelmaford and the M25; and upgrading or replacing part of the A127 run-ning between east London and



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Dovercourt. As a solution the county council has embarked

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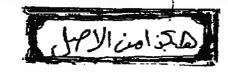
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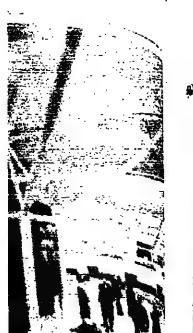
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ESSEX 3

Elisabeth Tacey reviews the changes at the biggest Essex port

Turbulence at Tilbury

THERE is turbulence at Tilbury, the biggest Essex port and the second largest con-Because workers other than registered dockers can now deal with cargo, he says, com-panies land from the port, owned by the Port of Lon-don Authority, to handle their tainer port in the UK; the waves caused by abolition of the National Dock Labour Scheme still roll, while others made by the planned docks pri-

own goods.
For example, a cement company uses its own labour force at a leased site; a bulk metals group has leased a site where it has made capital investment and expolery its control of the capital investment. vatisation begin to build.

The labour scheme was abol-The labour scheme was abolished in 1989. Port employers it restricted working practical working practical working practical working practical working practical working practical working their competitiveness against non-scheme ports such as Felixstowe. The Transport and General Workers' Union says that it set minimum work conditions, and without it standards of health and safety, training and working conditions will drop. It also gamedock workers security of employment. and employs its own workers; and aggregates are imported from Aker at a similar standalone terminal". Others such as newsprint importers and Silas newsprint importers and Sil-cock Express, a vehicle distri-bution agent, manage their own terminals while Tilbury provides labour. The port charges a rent and wharfage fee (commission on tonnage). "We are free to develop idle land as we see fit?" cays Mr. At Tilbury, II... Mahoney says "the place has been transformed" since the scheme was abolished. "There's a lot flexibility don't have the dock labour scheme."

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land as we see fit." says Mr Mahoney. "We have started to market the place as a business than just operations."

Man Mail there

M11

"quite ■ drastic reduction" in the workforce - the port now employs 1,000 directly, with 3,000 to 4,000 relying indirectly on it, compared with 1,700 direct employees before the labour was was But he argues that most of the redundancies were voluntary, and the workforce is treated better now, as they are organ-ised into small work units. But the TGWU has a differ-ent view. "It's the last place where we think overwithing is

where we think everything is hunky dory, says spokesper-son Eddie Barrett. Eighteen shop stewards and branch offi-cials have been involved in an industrial tribunal for the last 18 months claiming unfair dismissal for trade union activities, and Mr Ken Reid, the nal for London and represents probably

"It will still be easier to transport goods by ship to Rotterdam than through the Channel Tunnel"

worst kind of language relations that we have wit-nessed since the war". Allega-tions range from the management nailing up the shop stewards' office and removing files to "vicious" behaviour. "The union is firm in the belief

"The union is firm in the bellef that its case is sound," he says.

The Port of London Authority is the only employer that has derecognised the union since the scheme was abolished, says the union. Mr Reid says that the members at Tilbury — the authority's only bury - the authority's only working dock - "have got their heads down waiting to see the result of this case". But he reckons that they are working longer hours under shift patterns that are "not in their best interests", and they want

the union recognised again.
He also thinks that Tilbury has "only captured new conprogress at all."

Mr Barrett adds that the progress at all."

Mr Barrett adds that the prophers - 2500 in

number of members - 9,500 in number of members — 9,500 in scheme ports before abolition — has fallen by nearly half. "That's people on the dole — people in the docks are still overwhelmingly in the T & G." On the question of greater flexibility, he says "we are not against more efficient working in docks, but the core of flexibility is flexibility to manage labour and do away with agreed terms and conditions.
Other changes at Tilbury are
not so controversial. Its International Cruise Terminal, says Mr Mahoney, is "very much a growth area for us. At the growth area for us. At the moment we are busier than Southampton in terms of ship calls", although Southampton handles more passengers. The biggest cruise lines in the world use the terminal, says Mr Mahoney, particularly fly/sail cruises which are popular with Americans and for which the development of Stansted the development of Stansted Airport could be a "positive benefit", says Roger Mutton of the Port of London Authority. The authority claims to be

the only UK port to have a

Crown Police Force responsible for security arrangements that meet the standards of the International Maritime Organisation and "exceed those many international airports". It carried 80,000 in 1990 and due the Gulf war, hopes to equal that number

this y A year ago, the authority projected a 24 per cent increase for 1991.

Mr Mahoney does not expect the Channel Tunnel to take trade away, due to the size of container ships. "You just can't fit that much on a train." And Mr Mutton says that transporting goods to northern Europe will still be cheaper and easier by ship from Tilbury via Rotterdam than by road and rail through the tunnel

Mr Mahoney says Tilbury is the largest handler of forest products, handling 1.3m tonnes last year. Further down the Thames, the Port of London Authority work owns Purflet wharf, which specialises in forest product cargo. Substantial investment has made the wharf the largest independent operator on the river, handling 500,000 tonnes of forest prod-ucts a year, mainly from Scan-dinavia, with other imports

from North America and ser-vices to Poland and Germany. Now the challenge for the Port of London is the privatisation of Tilbury, compulsory under the Ports Bill as the port has turnover of more than £5m. Mr Mahoney says "We welcome it – we favour a management-staff buy-out. We want to keep operating as a port. We don't want to be eaten up by a large corporate raider." But he cautions: "It's an excit-ing time, but there's some uncertainty

For Harwich, the pessenger port owned by Sealink Stena Line, the uncertainty and tur-bulence have dissipated after "not knowing who was owning us," says Mr Roy Groves, dep-uty general manager of the port. During the bid last year from Tiphook of the UK and Stena of Sweden for Sea Con-tainers, then owner of Sealink British Ferries and therefore Harwich, there was an initial offer from Stena for Sealink which was rejected, then plans

which was rejected, then plans to sell Harwich to stave off the bid, and finally another accepted offer from Stena.

Mr Groves says that 211m will be spent between now and the end of the year: on a new car ship berth for Ford and Vauxhall, to be completed by June; a cargo berth, to be finished by the end of the year; a ished by the end of the year, a 200m long berth for a ferry line to replace the St Nicholas, now used for another crossing; and each container to inspect for damage.

In January, 167 people ware made redundant, but Mr Groves says most left volun-

Mr Groves also says that the Channel Tunnel is unlikely to affect the port, as it serves northern Europe. "We are fairly optimistic that we will not see any drop," he says.
"Most of our passengers like to
take the car abroad. Our main
concern is the drop in the economy — just like everyone
else."

A SNAPSHOT of Essex 10 years ago would have shown that, like Kent, it consisted of roughly three economic zones.

Along the north-east Thames corridor and as far north as

Basildon were port and port related industries as well as oil refinerles, and various engineering concerns, electrical and mechanical Southend on southern the end of the penin-sula had holiday-makers. In the towns along the two

main roads, the M11 and the A12, was a mix of industries including high technology electronic companies, motor vehicle companies, mechanica

vehicle companies, mechanical engineering, printing, food, drinks and tobacco concerns. Finally, in the north of the county in the districts of Uttlesford, Braintree, Colchester and Tendring, there is agriculture, tourism in Clacton and the port of Harwich. The Tendring peninsula had and Tendring peninsula had and still has a high proportion of elderly people. Towns such as Frinton are favourite retire-

ment spots.

During the past 10 years the picture has been altered by the completion of the M25 orbital notorway. This fostered the retail centres in Thurrock, Basidon and Harlow.

Although there has not been as great an infusion of service, white collar companies as in the towns west of London, like Swindon and Bristol, the better communications brought a number service companies to

In statistical terms, the economic profile of Essex is simi-lar to other parts of the south-east. About 20 per cent of the workforce is in manufacturing (the national average is around 24 per cent). The manufactur-ing sector, the ports and refi-neries notwithstanding, is a mix of what might be called light industrial concerns, typical of the south-east. There is very little heavy industry.

The service sector, including

education and tourism The trend towards more white collar companies entering the county likely to

continue

retail, public administration

accounts for two thirds of the sconomically active population or around 400,000. The work-force of Essex is put at 700,000, although the figure al

includes many commuters.

It is thought that some 160,000 people a day commute to London, or more than a fifth of the Essex workforcs. Some of them, 000 however, will probably be included in the 400,000 jobs in the service sec-tor. Most commuters are drawn from the large popula-tion centres along the Thames estuary such as Southend and from the green belt towns which extend as far north as Cheimsford. Around two thirds of the population of 1.53m live in this area. But there are commuters from as far north as Colchester and even from Suf-

folk, who travel to Liverpool Street station in London. The unemployment cent, so Essex is the national average of 8.2 per cent

but above the average for the south east of 6.8 per cent.

The biggest employers in manufacturing remain the refineries and the ports as well as engineering and electronics concerns

concerns.
The two refineries run by

Stewart Daiby on the changing economy

A healthier blend

Mobil and in in Thurrock District combined with other oil related companies and two power stations are thought we employ around 2,500. The Tilbury 1. ... probably employ around 1,500 if one includes warehousing freight forwarding.

manufacturing employers in Harlow include STC, BP and IDV. In Colchester Phillips, British Telecom, and Woods of Colchester. In Basildon, Ford Tractors is a substantial employer GEC/ Marconi spread throughout

the county in various guises.

Even Chelmsford, primarily
an administrative has
some industry.

and Wirehas marine submarine 110 people although strictly it an installation company rather than manufacturer.

Manufacturing has been overtaken by services in recent Retailing is one it. The lakeside complex in Thurrock, which arrished Lin sq ft of shop space, is thought be one of the largest shop-

ping areas in western Europe,

employing about people directly indirectly. developed shopping centres in recent your Throughout the county some 10 per cent of the workforce is employed in

A further 7 per cent are employed in administration the county council has beadquarters in the county neadquarters in and another 7 per cent are employed in education. The University of Liust outhas not gained as much publicity as some other localities for managing to attract well known names in the services sector, but it has had its coups

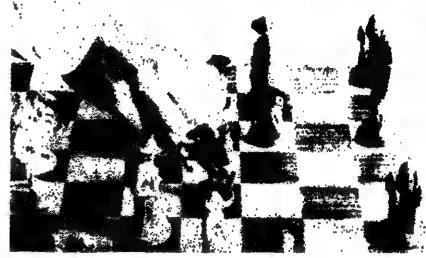
Access, the financial services company which now calls itself Signet, is well established in Southend. It employs around 2,000 people. The Customs and Excise ■ also in Southend and employs about 💴

The trend towards more white collar companies to Essex seems likely to

tinue.

It has a resource which gives an added attraction in companies looking relocate ini il London – ali those At least some of the 160,000 trooping into London must surely prefer to work ____ home.

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Essex County Council

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Relocation

C European markets within easy

United airport to London's third airport

TENDRING is on the move

SOME IMAGES of would hardly seem to recommend the county as a place worth passing through, let alone a place to stop and explore.

The most recent besmirching of the county's name appeared in a national Sunday newspaper last year, with its profile of "Essex man," the supposedly typical working class Tory voter from towns like Harlow and Basildon in "the bleak tundra" in the south. Sir Nikolans Pevsner in his Buildings of England series described the Saxon inhabitants as "unenvied possessors of an unattractive domain".

Daniel Defoe in his Tour Through I Island of Great I Island in 1724 made much of the marsh dwellers who every spring took a new wife back to their unhealthy country "among the fogs and damps," where she would quickly succumb to an early death, leaving them free to look for another.

Such pictures of the county are very narrowly focused, however. And while Essex County Council keen to improve the image 🕍 the county, tourism already accounts for about 3 per cent of its gross domestic product, according to Lynn Ballard, the county tourism officer. In 1989, UK residents made 2.7m trips to Essex, spending 7.8m nights and £116m. Overseas visitors made 240,000 trips, spending 2.7m nights in the county and

David Blackwell on the hidden attractions of a neglected county

A lot more than marshes

Essex Tourism, section of the county planning depart-ment, had a budget last year of £165,000 to promote the county and encourage more visitors. That's not a large budget for the amount of things we over," says Ms Ballard. Lyn Ballard believes that

one of the major attractions of Essex is its diversity. It is one of the biggest of the English counties, and while heavily populated, most of the people are concentrated in the south. But the further north a visitor travels, the more rural the as pretentious and tarted up as other parts of the south east,"

In the far north, along the border with Suffolk lies the Stour valley - the countryside that inspired John Constable. This has changed remarkably little over the years, and pre-dictably attracts thousands of visitors every year. The village of Dedham, where Constable went to school, was also the home of Sir Alfred Munnings, who specialised in painting horses and sporting pictures. His former house now contains a gallery with 100 of his paintings and drawings.

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above a negotiated level

Much of the coastline is also wild and lonely, especially considering its proximity to large population centres. "Essex probably has more remote coastline than other counties in the south," says Ms Ballard.

The traditional two-week seaside holiday appears to be a thing of the past, however. But that is not to say that South-end, Clacton and Frinton are being totally ignored in favour of Spain and Greece.

Southend, famous for its 100-year-old pier, claims to be the don, and is ideally placed for the day-tripper. As the largest town in the county, it boasts a full calendar of events as well as a watersports centre and good fishing facilities. Clacton and Frinton, how-

ever, are still attracting large

numbers to their beaches, par-ticularly at weekends. The wonderful weather in the past couple of summers has resulted in a boost for local commodation providers. All three towns are on direct lines to Liverpool Street sta-tion, tapping in to the main market for Essex tourism -north east London. Proximity to the capital. Ms Ballard



The "chocolate box" village of Finchingfield: one of the many quiet Essex backweters which delight the weekend visitor

believes, is one of the county's biggest assets. "Essex, the next best thing to London" has been

The highest proportion of overnight stays in the county are for business, a market the tourism authority is keen to

build on. Large hotels in inland

towns such as Harlow and Brentwood provide the busi-ness world with cheaper con-

ference centres than London.

The list of places to visit, which is free to visitors, will

this year contain 200 venues - double the number listed three

years ago. The list reflects the long history of the county, which in Colchester contains

Britain's oldest recorded town, dating back to the Romans. Essex is rich in timber framed

buildings as well as castles and magnificent churches built on the profits of a thriving medi-

way museums. The latest to

open - Mangapps Farm near Burnham on Crouch - is

of the businesses which tourist authority has advised.

The owner has turned a pri-

vate hobby into a tourist

The anthority is well aware that the number of foreign visi-

tors to Essex is relatively

small, and is making a big effort to attract them. A tourist

information office is sited at

Harwich, which Is 2m people passing Limits on the ferries to the Hook of Holland, Swe-

den, Germany and Denmark.

The authority also hopes to put

an information office at the expanded Stansted Airport; it

is holding a meeting this month with the air of starting

a marketing group with hotels and other businesses in

The county's links with the

US are also being revived next

- the 50th anniversary

the arrival of US forces in the
Second World War. The
authority already starting to
touch the veterans'

groups, and produced brochure entitle brochure entitled Stars'n'Stripes in finex.

According to Lyn Ballard, Resex's links with the US go back a lot further, however. It

eval textile industry.

authority's slogans.

Planners show pragmatism and caution, writes Stewart Dalby

Policy of urban containment

THE views of the county council towards development of Essex as an industrial and commercial base can be seen in microcosm in its attitude

The council was opposed to this little corner in the north-east of the county being developed as London's third

Stansted is in one of the prettiest parts of Resex, known as Country after the painter John Constable who executed some his most famous landscapes there or

The noise pollution for the ttractive towns and villages in this part of Essex would have been intolerable, the county argued in the various protracted hearings about the

airport.
Now that Stansted is a fait accompli as an international airport - the new terminal was opened last month - the county council has accepted it with reasonably good grace and has begun to recognise the benefits, it brings.

It is fiercely opposed to the idea of a second runway, however, and is determined that airport related developments will be conducted in an orderly

It has said in its structure plan, therefore, that houses for the 10,000 people already or soon to be involved in Stansted should be built around existing towns and villages, and in har-mony with residential Similarly, with any commer-

cial and industrial developcouncils are trying to insist that any such developments are "on site" and do and sprawl With something III 700 should possible within its - illian

HERTS

manda only the latest in a number of projects which have brought Essex to the attention of developers.

The completion of the M11 and the M25 motorways by the mid-1980s opened up the

The switch of trade from the west coast ports such as Liver-pool dealing with the US . South America and Africa to the east coast ports of Felix-stowe, Harwich and Ipswich which trade with Europe meant that more companies began to consider Essex.

The overcrowding and rising

costs of popular relocation areas to the west of London such as Swindon, Reading and Bristol have caused developers and institutional look elsewhere by potential opportunities.

Other projects that are happening or are likely to happen include the improvement of u-A120, the upgrading of A127 and A13 and the construction of mew Thames crossing the Canvey Hand. They are all level to enhance Essex

The targetting of Lanz began before the current rece sion. The depressed market has underlying demand for office space in the

The briefest visit to Chelms-ford or Southend is sufficient cial development has been

going on.

The planners at the county council estimate that there is currently around 4m sq ft of

commercial-industrial space on the market. This is double what was on offer a year ago. Of this total some 1.2m sq ft is office space.

Once the economy begins to pick up, however, this space is likely to be taken quickly. Offcials at the county council and at some district councils feel that the pent up demand might possibly outstrip the potential

supply.
Accordingly, to prevent developers from "ruining" the

Officials are confident that when interest rates fall there will be strong demand for developable land

county, says Mr Robert Adcock, the chief executive of the county council there are plans to release sufficient industrial, commercial and housing land consistent with maintaining a benign environ-

The county structure plan which looks as far ahead as 2001 estimates that some 60,000 houses will be needed between 1991 and 2001.

The plan, which is in line with Serplan, the government's regional plan for the southeast, envisages the provision of up to 1,500 acres |- industrial

and commercial use by 2001.
The availability of land varies according to where in the county case lacks. In Southend, there is annually any indus-trial land is milled. Despite the recession which is hitting Southend's airport hard, there are only tens of thousands of square feet of office space available rather than hundreds

In Harwich, by contrast almost 300 has been given approval for development. Most of this is for industrial and commercial use in Bathside Bay and will be on reclaimed land.

At Colchester, the new 35 acre upmarket business park is about to come on stream, close Severalls Park,

Thurrock on the River Thames, which once saw and rival to Docklands, has about 286 acres which could be made available [10] industrial and commercial use. Some of it, however, is degraded land, as former chalk pits.

In Harlow and Basildon developed towns, land towns, land towns, land council III Harlow has about 13 acres which could be approved for commercial use including a five acre site in the town centre and another 150 acres of agricultural land which could be tapped if the

demand arose.
At Basildon, the Commission for New Towns, which is charged with realising out-standing left by the town corporation, reckons there are 166 ble

use and 193 acres slated for residential purposes.

Prices vary. Before the reces-sion industrial land in Thurrock was fetching film an acre. In the north of the county the going rate was nearer 2500,000. At present, prices are notional as demand is flat.

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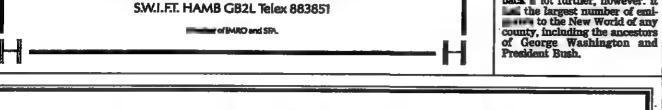
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County officials are in no doubt, however, that when the fall further, there will be a strong market for develop-able land. Some feel that even



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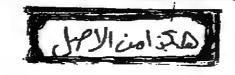
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THE BONFIRE OF THE VANITIES Brian DePalma

THE MIRACLE Neil Jordan

SLEEPING WITH THE ENEMY Joseph Ruben

> **IMPROMPTU** James Lapine

HIGHLANDER II Russell Mulcahy

The Bonfire Of The Vanities, Tom Wolfe's novel now filmed by Brian DePaima, sugforces are out to destroy the yupple intelligentsia. In the book, you recall, a wealthy young stockbroker, Sherman McCoy, slides to ruin after he and his mistress accidentally kill a black boy in a Rrowy hit and army incident.

Bronx hit-and-run incident. In the process of raining neo-realist scorn on Wall Street's wonder-boys and their ethnic enemies. Wolfe's 600-page debut novel has been hailed as a Zola-esque masterpiece. DePalma's film, which crash-landed critically and commer-cially in America, has been halled an a disaster. Neither Wolfe's novel is a hugely

woire's novel is a hugely clever satirical construct peopled by cardboard cut-outs. The book's McCoy is a make-tyour-own-yuppie kir, just as his mistress Maria, news-hound-pursuer Peter Fallow and his Nemesis the Reverend whom Wolfe has wired for sound. It is the book of an essayist, not a novelist; a man whom human beings are socio-satirical captions in search of a human contour. In the movie Tom Hanks infuses the hero with

comic desperation and DePalma whole story with a baroque, delicious glitter. The film are vertiginous camera angles, headlong tracking-shots, a Kane-like opulence of decor and a cast who enlarge Wolfe's caustic socio-ethnic labelling with fruity humanity.
The movie's cocktail of tones

farce, satire, film

In Dream

in at too bold for its own good. At trial's end the Bronx judge, a Jew in the novel but here played by black actor Morgan Freeman, steps down from his dais deliver a heart-onand DePalma and screenwriter Michael Christoclearly tongue-in-cheek speech about "decency."

"It's our grandmothers

speech about "decency."
"It's our grandmothers taught us" maunders pseudo-solemnly on, while the trial crowd (and movie audience) and in wonder. But it is all of a piece with a film which turns the single-tone which turns the single-tone acidity of Mills prose into an emotional kaleidoscope encompassing self-satire as well as satire. We expect nothing less from the director who brought us such post-modern melodrations and The Untouchables.

face and The Untouchables.

The dismay of the new film's critics is partly understand—
Some attempts to shift the story into a higher gear merely produce—ugly ing—in Bruce drunken journalist Fallow, Americanised from Wolfi English original, is made brash and hibulous to the point of tedium. And DePalma's fast tedium. And DePalma's fast, elliptical cutting short-changes the gradualist horror of Sher-man's slide to ruin

in the novel.
But the compensations are legion. Hanks's McCoy; Melanie Griffiths as mistress Maria, a fluting-voiced voluptu-ary almost sticky-to-the-touch with corruption; and the whole sense of a New York where, in wbscener intimacy than that of any will the story's louche lovepairings, the penury of the Bronx nestles cheek-to-cheek with the soaring splendour of Manhattan's skyscrapers.

In The Miracle, Irish filmmaker Nell Jordan returns to Ireland. After the debacle of We're No Angels, in which Rob-ert De Niro and Sean Penn mugged away in a Mamet-penned frozen North, The Mir-acle is a warmly-told fable scripted by Jordan about teenage boy (Niall Byrne) falling for an older woman (Beverly D'Angelo) in an Irish coastal resort.
It is Jordan's home town

Bray, County Sligo — and it is filmed with all the casual, weathered poetry we expect from a director returning to his

Committee of the second consistency



Tom Hanks and Bruce Willis in "The Bonfire of the Vanities"

roots. We may even be glimpsing Jordan's own teenhood in the tale of 15-year-old Jimmy (llyrne) and ditto Rose (Lorraine Pilkington), the girl he platonically knocks around—the protection of their enterprise protections of their enterprise protections. with, as they saunter the prom-enades trying to be budding writers and composing death-

less prose.
But soon less are swept apart from the other, by romance. Jimmy less for the American woman D'Angelo), singer-actress touring with down-at-heel production Destry Again. In falls a elephant-tamer, declaring "Tve made it my duty to humanise the brute"

At its early best, the film moves around as if it has nowhere to go and enjoys soing there. We could be in could be in the soing there. We could be in the soing there with a heyday Bill Forsyth. But Jordan never trusts plotlessness for long and soon the country of the solution of the soing soing the state of the solution of the soing soing the state of the solution of t soon hitring mysteries at us with the anxiety of a magician who name he cannot just stand around doing patter. Could Miss D'A be our hero's mother? Is she an old fisme or ex-wife of his sozzled saxophonist Dad (Donal McCann)? If so, will Oedipal naughtiness he enacted before naughtiness be enacted before curtain-time dawns?

Under the hall of questions, Philippe Rousselot's cinema-tography has a cooler poise than anything else in the film. It catches the raggedy-grey days of a North Atlantic sea resort and the dream-bursts of red and blue neon that flower at night. Best of all, it follows Jordan into his dream sequences, where the ponder-

ing tell of the further range of

ous symbolic arrangements of his waking plot are pixillated into a truer, brisker poetry. Here the Jordan of Angel. Mona Lisa and Company Of Wobes returns: an artist who can turn the power-play of human relationships into a darker, animistic dance performed in the womb of time.

With The Enemy is a simpler piece of choreography. Take your partners for the Hollywood Conga. In dance one implausible plot develop ment grips another around the waist, until the screen is filled with a procession of inter-linked contrivances tripping

with a procession of interlinked contrivances tripping
the trite fantastic.

Beautiful Julia Roberta is
terrorised by her husband,
macho brute Patrick Bergin.
Thed of being kicked and cuffed, and reprimanded for not
lining up the bathroom towels
tidily, she fakes her own death
and flees the Cape Cod beachhouse for small-town Ohio and
a new life and love (Kevin
Anderson). Bergin cannot get
her here, she thinks. But
what. One day
tidied ... Written by
Man's Ronald ... and
directed by Joseph Ruben (The
Stepfather, Dreamscape), this Stepfather, Dreamscape), this thriller has screamed up \$80m to date in the U.S. It shows that with deft pacing one can still programme picturegoers to jump six feet in the air when a door-knob turns of its own volition, or when a record-player thunders out "Dies Irae" though all its owner remem-bers possessing is a Tammy Wynette collection. Miss Rob-

erts is fine and beautiful; Mr Bergin is fine and menacing; the rest is fine and amiably

monsensical.
"George, how are the children? How's the country?"
"Fine, fine." George is George Sand (Judy Davis), she is falling in love with Frederic Choing in love with Frederic Chopin (Hugh Grant) and she has no time for small talk with her publisher (John Savident). Ah, the lives of great artists! Impromptu is directed by Sondheim collaborator James Lapton a script by his wife Sarah Kernochan. There should be crowd-control facilities for films like this in which so many great control facilities for films like this, in which so many great geniuses from time past get together. (Compare the Lake Geneva gang and their movies). Here we have not just "George" and "Frederic" but Eugene (Delacroix), Alfred (de Musset) and Frang (Liszt). Occasional moments of human Occasional moments of human truth swim in and out of the mietrity-spotting, but mostly this is two hours of biopic-de-gradable art history passably

shot and acted.

In Highlander II someons asks Sean Connery how long he and title character Christopher Lambert have known each other. The seems like an external in the account Indeed eternity" is the answer. Indeed so. In Blade-Runner-ish sets, our time-tripping heroes tra-verse an inconceivably tedious plot about ozone layers, inter-planetary feuds and violent death. Russell Mulcahy directs, although in the mist, rain and shadows both he and we need

Nigel Andrews

Elder and Pountney to leave the ENO

Just a week after

The five new productions for

hopes to make a surplus on the year of over 2400,000. The Marriage of Figure and Die Fie-dermans join the repertoirs, along with Verdi's Don Carlos, and productions of the little performed by Humperdinck and a new opera, John Buller's The Bacse, make up a much reduced

list of fresh works. This pulling in of horns follows an adventurous 1990-91 season which was mainly devoted to 20th century opera. It just failed to meet its box office targets, with the average attendance expected to finalise at 73 per cent, as against the 76 per cent of the preced-ing y and the 80 per cent of 1988-89. The biggest disap-pointments were the revivals of Lear and Doctor Faustus, both of which played to andiences of 50 pet cent. Atten-dances were obviously affected by the recession as well as by the challenging nature of the repertoire.

Coriolanus

ALDWYCH THEATRE

Coriolamus is among the most English of Shakespeare's plays, anyone who has been part of a competitive, predomi-nantly male English institution will appreciate. It is about the rivalry between two grown up schoolboys, one ill them slightly superior and somewhat more establishment than the other, but not without

mutual attraction.

The play also includes some of the English vices or virtues. like Coriolanus's arrogant modesty in refusing to submit himself directly to the populace when he needs their votes. It is not particularly political in the way (say) of Julius Cuesur, the main political point being simply that the populace is fickle and can be easily marginulated.

nanipulated.
There are, of course, other ways of looking at it. The English Shakespeare Compa-ny's version, presented at the Aldwych, is one of them. The Englishness has been removed; Englishness has been removed; the play is set in eastern Europe. Gone, too, is much of

the personal relationship between Coriolanus and his rival, Tullus Aufidius, Much of the lim been played down. And with eastern Europe comes the familiar drabness of costumes and set. Coriolanus dressed in leather jacket and dirty jeans. The most referesting characters in the version are the two tribunes of the people, who

then live would be hard for production of Cariolanus to be wholly bad, there are one or two compensations. For instance, there is lively scene between life as they eat their meal between serving courses at his banquet. There is something to be said for giving a decent role to the tribunes, and there is a bit of excitement in having the participants in the crowd scenes operate from positions around the auditorium. Yet there are limits to how far play the in pursuit novelty.

Michael Pennington's Coriolanus looks and behaves as if he had attended mal Prague comprehensive rather than the English public school that has always seemed his habitat. Volumnia, M mother, is supposed to be a woman of some nobility and stature. When she turns up to plead with her son not to sack Rome she is dressed like someone out for a walk on a wet day in the Lake District. There is no point in Coriolanus's line "My mother bows, as if Olympus to a molehill should in supplication nod" if all she does is slightly incline her head. There is also something in

the play about the grandeur and power of Rome. Not here: the transformation to a shoddy eastern Europe does not work because there II no equivalence. The production is perverse, and pointlessly so. It is directed by Michael

Malcolm Rutherford

crously urbane and self-as-

The Last Days of Don Juan

ensemble, there are two glori-

THE PIT, BANDISAN

Here in it, the original Don Juan, the damned elusive hero who inspired Molière, Gluck, Mozart, Poshkin, Byron, Zorrilla, Shaw and many others. Some of his acquaintances are less familiar; but it is astonishless familiar; but it is astonishing how much of the black comic core of the Don Juan legend is already present. This production, which was first played over a year ago at the Stratford Swan, is the first British and El buriador Sevilla, Tirso de Impartant play. great play, with was probably written some that between 1616 and 1625. Reaching London now, it is confident, impu-dent and full of beans.

I arrived slightly late, fur which I kick myself and heart-ily apologise. My compensation was the pleasure of hearing the actors before I entered the theatre; voices so sure, rhythm so firm. And then, on entering the auditorium, to see the audi-ence already basking in the play's fun. Nick Dear's English adaptation (published last year by Absolute Classics) takes liberties, but with terrific flair.

Amid an altogether vivid

ous performances. Sally Dexter is Catalina, the cook who is shipwrecked with Don Juan, and whom he puts into male clothes and makes his lackey. She is, of course, the prototype of Mozart's Leporello and she keeps up a supply of irreverent wit even through the terror she feels when the stone guest comes to dinner. Dexter makes her the most human and multi-line in the n - a Northern guttersnipe, and grubby but tough and grubby but tough spirited, resentful and loyal, honest and dishonest. and finally, just when we it, confessing herself and susceptible to Juan's

Just as fine is Paterson Joseph as Dona Anna's foppish, silly lover, the Marquis de Mota, whom Don Juan so easily dupes. Joseph has the sadience in his hand from his first entrance, a strutting vir. first entrance, a strutting vir-tuose circuit of the stage, eyeing up members of the audience, resplendent in his lemon-gold suit, his stiff lace his pert little cane, ludi-

No one des rive performances quite so complete, but
the merit of Danny Boyle's
direction nothing liand that in breadth the
play is evident. De Molina and Dear have provided four juicy I find that it ii Catherine White's Amints, with her Irish honesty and sturdy pathos, hangs now my Peter Jersey has touching absurdity as Duke Octavio, Duchess Irabella's lover, so absurdly innocent and over-enthusiastic even in for-mality. (He indulges a talent matry. (He indulges a talent for throwing himself prostrate at people's feet.) Linus Roache is as perfectly relaxed as Don Juan should be. Where other men are being correct, he simply himself; and he convinces wholly as a suave, cruel furney voluntuary. He cruel, funny voluptuary. He makes too little, however, of Juan's aristocracy, whereas the makes great deal

Alastair Macaulay

A Jamaican Airman Foresees his Death THEATRE UPSTAIRS, ROYAL COURT

The latest outpouring of The play is written in an It follows, according to D'Acomes from the Guyanese poet Fred D'Aguiar who borrows his title from Yeats' war poem of nearly the same name. One might deduce from this that the death the young Jamaican volunteer was going to meet somewhere among the clouds above was his own. But the sting in D'Aguiar's tale is that the crack gunner Alvin does not die a hero. Instead, he lives to suffer the humiliation of a dishonourable discharge for shooting down a British 'plane a casual accident which is wholly in keeping with the spirit of Yeats' complaint. Like the Irish airman, the posse of hot-blooded Jamaican

volunteers of which Alvin is a member, do not join up through any particular conviction principle but he hotch-potch personal man early chant; "I joined because I In men," one. "I joined to it's like kill,"

"I joined I'm double-jointed,"

announces a third. And why

verse and dialogue and directed by Hettie Macdonald in a promenade format that embraces its imaginative sweep, while emphasizing its structural and thematic shortcomings. It begins in Jamaica where the clouds of calypso part to reveal a crowd of excityoung bloods whose war hist is an extension of sexual gusto, blinding them to the misgivings of granny (Maureen Hibbert) and the warnings of a batty white seer (Jeffrey Chiswick) who compresses the play's anti-colonial message into a gleefully scatalogical parody of Churchill From there, we follow them

(in staging terms, literally) where they find themselves not from but from a racism ranging from street debaggings to assignment to all the most menial duties. Alvin, played with engaging innocence by Smith, I the high-flyer speed with trigger wins him in I air and respect on the ground,

that Alvin's martial conquests are matched by a sexual one: he wins bimself a pretty Scottish lass who introduces him to Yeste and urges him to marry her. Here the play begins to self-destruct. Their romantic dalliance (Alvin knows it can be nothing more) gets lost in a thematic crossfire that climaxes in the shooting down of the wrong 'plane. Suspended on a platform above our heads, Alvin recounts the incident in terms of a sexual encounter in which he fails to perform, leaving the woman to get on with it by herself.

It is very graphic and very grisly, encapsulating a streak of mysogynistic sexual obses-sion that seems in the last count to be more important to D'Aguiar than any political statement, reducing his play to a male version of Erica Jong's Fear of Flying, and apparently denying the fact that there is more to life and death than

Claire Armitstead

Contemporary Dance Theatre's second programme in tribute to Robin Howard brought a

THE PLACE

creation from Kim Brandstrup. In Dream I Dream A Dream is, unsurprisingly, set in a world of sleep. A girl lies on her bed, and the illogicalities of night-mare confront her with an emotional choice between a ver and a mysterious spirit that haunts her. Austerely excellent design by Fotini Dimou - The Place's back wall washed terracotta; three panels and a couch of the same shade - proposes an evocative dream setting. John Lunn's azz score is no less potent, and is very well played. Brand-strup's choreography explores the repetitions and transformations of identity that are the logic of our sleeping selves. It is not easy to understand all that goes on, but, obliquely, a drama emerges as Paul Liburd (the Spirit) and Tom Ward (his Rival) contend for the heart of Leesa Philips as the Girl. A fourth character, identified as The Intriguer (Andrew Robinson), seems cast as Iago, and a

somewhat gratuitous chorus. The piece is not forthcoming on narrative terms - what dream is, save to your shrink?

- and, since the Spirit finally wins the girl, it might be seen as a reverse side of Brand-strup's earlier Dybbuk, A flaw, I find, is that the action is over-extended; outweighing this, though, is the sure sense of atmosphere created and the fluent dance writing. Brand-strup tells his tale in almost distributable brown in Dream would make a powerful dance film. It is, even so, vivid thee-

This programme includes in film sprung from LCDT's creative life: Darshan Singh Bhuller's moving The Fall, which charts with compassion and no sentimentality the memories of a paralysed woman who falls from he wheel-chair. It stars the gifted Celeste Dandeker, who suffered grave spinal injury during a performance with LCDT in 1973. It is admirably acted and danced, and the BBC should show it again.

LCDT's attainments. An electric account of Dan Wagoner's White Heat brought a cast whose energies seemed pitched at the temperature of the title and were marvellous. A revival of Richard Alston's very early Something to do — Darshan Singh Bhuller and Kenneth Tharp very cool and exact as the choreographer read a trude Stein text - reminded us that Alston was LCDT's first rebel, his rebellion applauded by Robin Howard as an essential aspect of LCDT's work. The new Robin Howard Foundation, launched by this season, seeks to remember Howard in continuing his policy of doing good by stealth in supporting dance projects and helping dancers. Of your char-ity, remember this admirable e: full details from Janet Rager at the Robin Howard Foundation, 17 Duke's Road, London WC1 H 9 AB. Robin

Clement Crisp

Burchuladze, Gwynne Howell,

Robert Tear Randova.
Also Sat I I I III

sings title in land

conducted by Richard Armstrong,

Mac San Tomorrow: Dan Warrier

3161) Royal Fall Hall BBC Symphony

Symphony and Brahms' First Flan

conducts the RPO, Sat: Ashkenazy,

Tortelier the Philharmonia

Periman and Harrell play Brahms plano trios. Sun: The FFE

Dania Elizabeth Hali 19.45 Cecilia

songs ty Remark Tomorrow's

Bartoli in a programme of wind

This was Mana include Bill

Alexander's RSC production un

(Barbican), Carmer Jones, Cache

Calley (Old Vic), Am Bennett's

stage adaptation of The Wind in

the minim directed by Nicholas

Bogdanov's English Shakespeare

Hytner (National) Michael

Company productions M The

Winter's Tale and Coriolanus

(Aldwych). Phone Theatreline:

430960 Comedies 430961

Teatro Lirico 💵 Zarzuela 20.00

Antoni Fra Marba mini Pier

Luigi Film's production 🗷 Handel's

Thrillers 0835 430962

■ MADRID

Plays 0836 430959 Musicals 0836

munical set in the US in Males

Hammerstein's Bizet-inspired

world war, directed by Simon

Much Ado About Nothing

(928 8800)

THEATRE

Concerto, Mini Stephen Hough. Tomorrow:

Contracts in Hugh Wood's

announcement that English National Opera is to lose its general director, Peter Jone 44, comes news that the other two members of the trimmvi-rate that have built up the rep-utation of the Colliseum in recent years, music director Mark Elder and director of productions David Pountney, both aged 43, are also to leave at the end of the 1992-93 sea-

son. They expect to freelance. Before they go the trio hope to pay off the mounting deficit which is starting to plague the ENO. The current season, ending in July, is expected to make a loss of £800,000, producing an accumulated shortfall of £1.8m. To eliminate the deficit seat prices will be increased on average by just under 12 per and for the 1991-92 season, starting in August, and one planned production, of Luke, has been cancelled

next season have a decidedly

Antony Thorncroft

Rinaldo, with made by Teresa

Berganza. Ilum tili April 27 ME

the Bellas Man Quartet play

music by Mozart, Tomorrow,

and Sun: Dvorak's Intel Mater

with Spanish National

Avery Fisher Hall TIM Neeme

Directable No. 1, Jainti Rhots'

11,00, Sat Tues.

Tomorrow in Alle Tully Hall:

Jarvi York
Philharmonic O

Concerto for String Orchestra and

Mitsuko Uchida plays Mozart.

piano recital by Vladimir Feltsman

Metropolitan Opera 20.00

Levine La Clemenza di

Alexander and Tatiana Troyanos.

Tomorrow: Aprile Millo sings 🖼

III with cast led by Roberta

role in Luisa Miller [6000)

This week's include

acclaimed production M Nell

Simon's play Lost in Yonkers

(Richard Rodgers), Forbidden

review by Gerard Alessandrini

(Theater East), 🔤 comedian

Jackie wow one-man show

(Neil Simon) and A Room M One's

Own, with Eileen Atkins as Virginia

Woolf in an adaptation by Patrick

independence, talent and freedom

(Lamb's Theater). Ticketron (246

Garland III her man calling on

to their um destinles

women III declare 📭

Broadway, mischievous satirical

Mozart's Clarinet Concerto, with

Stanley Drucker. Nam tomorrow

and Union (337 0100)

■ NEW YORK

MUSIC

(874 2424)

THEATRE

Auditorio

Juana Guillem, flute, and marchen

INTERNATIONAL TODAY'S EVENTS

■ AMSTERDAM

bouw 20.15 Herbert conducts Royal Concertgebouw Carthering III Nielsen's Third Symphony, with Antonio in Shostakovich's Second Concerto. Tomorrow and Sun: Vernon Handley conducts Netherlands Philharmonic. 🔤 🔳 15.00: Valery Gergiev conducts Shostakovich symphonies (6718 345

■ BERLIN

Deutsche Oper 19.30 Roland Carmen, Balanchine's Symphony in C and Bejart's Rite 🖿 Spring (3410 249)

Komische Oper 20.00 Jorg-Peter Weigle Orchestra of II mische Oper in concert of music by Gershwin, Ives and Schoenberg. Tomorrow: Die Zaubertlote. Cinderella (2292 Schauspielhaus 20.00 Aldo Ceccato conducts Berlin Staatskapelle in music by Ravel and Mendelssohn. with Homero Francesch piano, also tomorrow. Im In Staatsoper: Goldberg sings Tannhausei. Sun: ____ mg d'Hoffmann (2004 762). Sat in Schauspielhaus: Haltink

Dresden Staatskapelle (2272 - 1) Philharmonie Kammermusiksaa in a programme of Schumann, Milhaud and Arthur Lourie with Berlin Philharmonic by Wenzago. 15 tomorrow, Sat Sun (2614 383)

■ CHICAGO

Hall 20.00 Georg Chicago Symphony Orchestra in Tippett's Byzantium, with Jessye Norman, Man Beethoven's Third Symphony. Tomorrow: 47 Otello, with Luciano in title Duhama National III Lyon (435 6666)

■ FRANKFURT

Alte Oper I Dmitri Kitaenko conducts Frankfurt Radio Symphony Carlos in Emilian Ein Heldenleben and Edison Denisov's Concerto, with Fabian Menzel. Mai tomorrow. Sun at 11.00: Midori plays Sibellus Frankfurt Opera Orchestra (1340 400) Opernhaus 19.30 Marcello Viotti conducts Wolfgang Weber's production 🖃 Die Zauberflote. Tomorrow, and Mon: Slingerland, ballet William Forsythe. 🔤 Les 🖂 📶 d'Hoffmann (236061)

■ LONDON

MUSIC Garden 19.00 Génnadi Rozhdestvensky conducts Tarkovsky production Godunov, with red led by Paata

Howard still demands and merits our support.

popular look, and Peter Jonas

0102) and inquiries and mile To see

■ PARIS

Palais 19.30 Opera Hallin in Nijinska/Nijinsky programme, and (4742 5371)
Opera 11.11 19.30 Philippe
Auguin conducts Robert 19.30 Philippe production Manon Lescaut, with Daniels in The mis and Moldoveanu as Las Grieux, 1616)

TMP-Chatelet Was Vladimir Ashkenazy, Lynn Harrell 🚧 lizhak Play Brahms plano him 4USI 2840)

Chatelet Auditorium 1929 Brigitte Sat Faure cycle with plano quintets 👣 Faure 🔤 🎞 (4028

Salle Pleyel 20.30 Skrowaczewski de Paris in Bruckner's Third Symphony and Berg's Violin with Augustin Dumay. Tomorrow: the Berg la replaced by Mozart's Piano Concerto Na 24, with Dmitrl Bashkirov HSI

Centre Pompidou 20.30 Peter Ectvos conducts Ensemble InterContemporatn in first performances of music by Gerard Zinsstag, ichiro Hama na and Georges Aperghis. Mail tomorrow (4260

■ PRAGUE

Smetana Half 19.30 JM Belohlavek conducts Philharmonic in Prokofiev's Symphony Dvorak's Fifth,

REMISTER REAL PRINTS

■ UTRECHT Vredenburg 20.15 Vernon Handley

Netherlands Philharmor in Rakhmanlnov's First Symphony and Chopin's Immai Hami Concerto, Mil Kathryn Mil Sun: Valery Gergiev Philharmonic Sixth symphonies (314544)

■ VIENNA Staatsoper ID.33 Materials Emassings im title reli in

Jenuia amakind in Macini Neumann, with Leonie Rysanek Kabanicha. Tomorrow: Ariadne auf (51444 2960) Musikverein 19.30 Prui Quartet plays string quartets by Mozart, Eder and Ravel. Tomorrow, 51 and Sun: Main Schiff plays Fourth Plane Concerto with Tama Symphony Orchestra by George Cleve. Sun 11.00 and Mon: Academy if St Martin-In-the-Fields (505 8190) Konzerthaus 19.30 Angel Romero, guitar, joins Kuchl Quartet for a programme

music by Boccherini
and Castelnuovo-Tedesco (7124

■ WASHINGTON

Kennedy Carrier Carrier Hall Lorin Maazel English National Symphony Design in Wagner's Siegfried Idyll, Jacob Druckman's Windows and Handelmon's Symphony, Man tomorrow, and next Tues. Sat at 😘 👊 Pinchas Zukerman 🖿 CONTROL and white with English Chamber Orchestra (467 4600)

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MONDAY TO PRIDAY

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Today 0100-0130 Moneyline Superchannel 0700-0830 Financial Times minute business brief-

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ing broadcast um times belween 0700 md 0800 IISU I 2320 (Wie only) 0830 (Thurs only) Financial Times Weekly SATURDAY

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2110-2140 Your Money SUNDAY Superchannel 1800-1830 FT Business Weekly

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Thursday April 11 1991

How best to help the Kurds

and in the main by the weight of popular opinion, to respond more effectively to the huge humanitarian made inside by hundreds of thousands in Kurds fleeing from the retribu-tion of President Saddam Hussein. The plight of the Kurds is one of several miserable conse-quences to flow from the military action needed to eject the Iraci regime from Kuwait and needs to be addressed on two distinctly different levels, the human and the political. What the Kurds need most

in the short-term is what the western part of the anti-Sadalliance should be able to deliver. That is, suffill food, shelter, clothing and medical supplies, together with a place where such aid can be safely distributed. None of these requirements is currently leng met. There no greater priority if more Kurds are to be saved from tends.
Voters were impressed by mitment required in In-Kuwait are unlikely in forgive those political leaders who

shirk new challenge.
The idea initially by Turkey and Price and developed by Halling the European Community refugees' Life Land along the Turkish and Iranian borders L good one. The Kurds must be brought down from tain on lower, more and ground. They should also remain where possible on Iraqi territory. The regime in Baghdad be told in keep its military in the state of the state well were from the refugee area, as the US warned Iraqi aircraft in a yesterday.

Second stage

Mr John Major, the British prime minister, we ventured much further down this particular road. On Monday he secured European support for a second stage, beyond the "safe aim to return the Kurds to their home towns under the protection if UN or allied forces over and the Although vigorously discounted by British officials, such proposals would all too probably lead to a de facto Kurdish state; one that would, as Baghdad has indicated, have

Major undoubtedly was, such a far-reaching suggestion, involv-ing the interests of so countries, more careful thought, preparation and con-sultation than it got. Worse, it served to raise Kurdish hopes with too little prospect of them being realised, not, let it be said, for the first time since the war to free Kuwait ended. The purpose of successive UN resolutions passed after

August 2 last year was to liber-ate Kuwait and break Saddam Hussein's military capacity to terrorise his neighbours. Most countries gathered in the coalition opposed to Saddam Hus-sein would like nothing better than to see all Iraq out from under an dictator's grip.

Political gamble

But governments, including probably that of including probably that of Britain, are prepared to risk the lives of soldiers by undertaking equally perilous gamble doing the job militarily.

They have put in place the rigid, all ing applied an applied applied an app There has been a danger in crushing ile mail lions against him by the Kurds in the north and the Shias in the weath of forgetting the which he brought on his regime and country. He still capacity to survive but it is dimin-ishing and will continue to do

The Iraci people, essentially the Sunni Moslem minority who are dominant in Hamiltonian must be increasingly aware that there are no better prosfor them their country while Saddam Hussein remains. It is much better that this message should be driven home by sanctions rather than home by sanctions rather than offering Saddam Hussein an opportunity to rally his forces what would inevitably seen by many in Baghdad and the in Arab world as a western attempt to the

Trying to bribe the voters

THE LOWER depths to which British politics can sink were plumbed yesterday when the Labour and Conservative parallal launched their launched sovernment election campaigns 💷 the tune, sung in counterpoint dust, of "anything you can do I can do cheaper/I can do any-thing cheaper than you". In a normal year the Communication ought in win any such contest without much difficulty, since it is undeniable II expenditure, and limited taxation, higher in counties and districts controlled by Labour than in those managed by the Tories.
you can't," crooned Mr

Bryan Gould, the Lubran spokesman and limit govern-ment, early yesterday morning, as he flourished a list of price for all councils that he claimed would average £140 per household under Labour's rates" system than under Conservatives' present vague plans, rom Mar taking into amendad the Life per present knocked off by the chancellor in Budget. Mr Gould's figures were instantly rejected as bogus.

of scrutiny on hustings should establish that allegation la fair. Even if Labour's compendium of discounts is merely product of political arithmetic, it is not a table surprise: both the Tories and the Liberal Democrats had planned to challenge Labour to produce just such a list. It was MI WI to change the refrain. "Yes we can," the Conservatives, he went ahead last night with their populist Saatchi & Saatchi commercial, homing in on the high cost of Labour.

Easier time

Labour 🖿 🕒 easier song to sing, although, given the record of some of its councils, it may not be the more convincing one. Mr Gould has a worked-out policy iir local government finance, re-packaged for publication yesterday. The first step is to return to the rating system; 🔟 second 🖾 move III a property tax based on capital values, adjusted for rebuilding costs, repair and maintenance expenses and comparable rents. This fourpart formula is vulnerable charge that it in hope-complicated put practice, but the Tories cannot make much of had until they have a plan of their own. They still seem some way from doing that. Until it happened it would not have been possible to believe that a government that Mad been in office for nearly 12 years would launch a local election campaign on at a 2140 bribe, financed at the taxpayers' man pockets, and, for the rest, a promise of a consultative document, or documents, the week after next without any indication uninisters will have made up their minds then

Government's delay

It is the Conservatives' credit that, this time, they are attempting to address the financing and structure ■ local government ■ single package (as does Labour in yesterday's manifesto). It is understandable that an exercise should necessarily take a MII amount II time (as in did for Labour). The indica-tions are, however, that these serve to government's delay, not explain it. The truth is little Tory party is still deeply divided about how much of the old poll and retain an adjunct to the new property tax; as to the other under discussion, they

If it is to avoid the frustrating experience of bring out new financial proposals only to them universally derided as "son of poll tax" the government must are care on four points. Ideally it should aban-don the idea of having a per person precept attached to its property tax; if it manual agree on that the option to keep the new impost W the warm figure worth collecting. It should not be universal; people dependent on pensions, or income support, should be exempt. even from the 20 per cent they pay Illia Its community charge regime. The separate poll register should be scrapped; householders could be made responsible for declar-the number of inhabitants. Then III government would be billing placed to point in in labour package. ■ could have a proper debate, rather than an auction.

he piece campaign battles will focus on the poll tax. But the verdict of the in next month's local elections should tell us a lot more than their judgment on the best alternative to the Conservatives' scuttled flagship. For the Conservatives, the results on May 2 will provide the first real test of whether repentance is enough: whether the despatch of Mrs Margaret Thatcher has persuaded the voters to forgive the government for the pain of the past two years.

For Labour, the outcome will indicate whether a conversion to social democracy that might well, have defeated Mrs Thatcher can do more than run a close second to the more humane face of Mr John Major. The Liberal Democrats will be snap-

ping at their heels, intent on demon-strating that their recent success in the Ribble Valley by-election marks the launch-pad rather than the high point of their recovery. Mr Paddy Ashdown, the Liberal Democrat leader, can never prime minister but on current trends he must have chance of a veto on the occupancy of

10 Downing Street.
So if an emphasis on the minutiae of poll tax, fair rates or local income tax bills extracted the political drama from yesterday's campaign launches, the parties have no doubt about the stakes they are playing for.

Some voters will undoubtedly be influenced by local prejudices and

preferences rather than the national mood. For most, however, May 2 will be the chance to say whether the Conservatives are competent to govern, or Labour competent to replace them. With more than 12,000 council seats at stake and some 30m people in 475 parliamentary instituencies eligible vote, the will will be of the general works.

latest by the middle of next year.

A spectacular victory for Mr Major

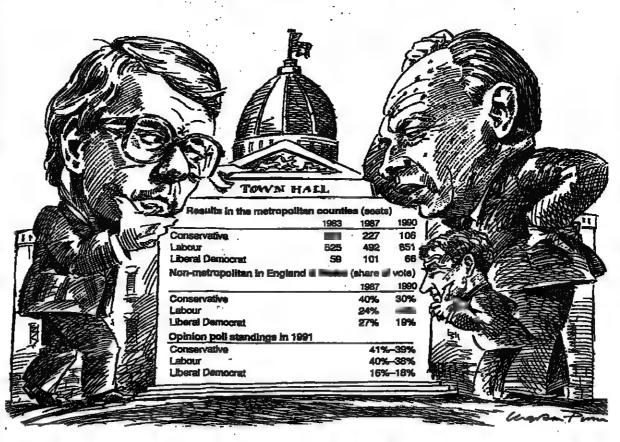
nothing a present suggests he
will secure one — would allow the
pattern and many and repeated. A general would

follow 🖿 Junë But in May let the government in Labour in the polls. A strong SDP-Liberal Alliance holding 27 per cent of votes against Labour's 31 per cent — left the opposi-tion to Mrs Thatcher hopelessly split. Now, the most favourable polls put the Term five points ahead I Labour. A more realistic assessment is that the two parties are neck-and-neck at about 40 per cent, with the Liberals trailing at some 17 per cent. The swings in opinion are more vola-tile than at any time in recent history. The government is prepared to go to the electorate in June. Mr Chris Patten, the party chairman, is drafting a manifesto. But his colleagues will be as surprised as anyone if that manifesto is published before October.

In 1983 and 1987 they burned the midnight oil in Smith Square after the May local elections before telling Mrs Thatcher in her Chequers weekend retreat that she could safely call a general election. In three weeks Conservative Central Office will doubtless provide Mr Major with an equally sophisticated analysis of the figures — but the conclusion is likely to be very different. The results on May 2 cannot by past standards be good for the Con-servatives. Unless nationally they are heading for a repeat of the 1987 per-liamentary landslide, they are bound to lose seats in this year's local con-tests. They can afford to lose a few — but are likely to lose more than that.

Some warnings first Blection against manufactured expectations. In 1990, when the Conservatives had their worst result since the war, Mr Kenneth Baker had taught the media to judge the outcome in terms of what happened in Wandsworth and Westminster – and those two deviPhilip Stephens says the local elections on May 2 are a pivotal test of party strength

First shots in the decisive battle



Many expect it to remain at the print-

The months Mr Major's premiership have not been as bad as they have sometimes looked. If the Gulf victory produced an unsustainable bubble in the government's popularity, the underlying trend in the opinion polls has been favourable.

After 18 months in which Labour's lead was never less than 10 points and was frequently above 20, a return to level pegging looks no mean achievement. Overall, the voters like Mr Major's combination of Taxon like Mr economic orthodoxy will much the ric, IIII some substance, on will

responsibility.
Mr Major library political instincts are broadly in tune with those of the electorate. They want sound money - witness Labour's con-version - but they also want decent public services. But popular and affable pragmatism is not enough - as Mr Major has discovered since the Budget. The £4bn switch in financing from local authorities to VAT to cut the average poll tax bill by £140 was supposed to cut the Gordian knot.

Instead, the subsequent differences within the cabinet — and more suiting on the Tory back benches — on the exact shape of its new "people and property" tax have left the government looking shaky and unsure.

The poil tax became a potent sym-

bol of Mrs Thatcher's authoritarianism. Its protracted demise now risks becoming an equally powerful, if unfair, symbol of her successor's inde-Dispassionate reject the charge. In senior call who sees Mr Major regularly regards him as the most clear-thinking politician he has met. Others insist he is careful and thorough rather than

But the "ditherer" label is begining But the "autherer most is beginner, in stick. A poor speech at the Tories" spring conference, delays must the replacement for the poil tax, and reaction to the Kurdish crisis, first slow then too rushed, have made Downing County lock at host amateurish and a

then too rushed, have made Downing Street look at best amateurish and at worst unable to make up its mind.
All this is powerful ammunition for a Labour party that has become adept at heaping salt by the bucket-load into the Tories' self-inflicted wounds.

Labour's unit "fair rates" alternative or the political does not provide a Labour's that many falles alterna-tive the poil tax does not provide a cost-free The The claim that it would knock another £140 off the household bill is mixture of credible arithmetic the state of hand.

Mr Kinnock, however, radiates the confidence of a politician who that as long as the government is in a muddle, no one will look too carefully at his alternative. But he has to offer more than carefully-crafted sound bites about dithering and division to be confident of replacing Mr Major in

Downing Street.

The message of the opinion polls is that Labour has shed much of its reputation for extremism. The voters are increasingly persuaded by its case for increasingly persuaded by its case for higher spending in public services. Its copyright on the vision of an opportunity society looks robust.

The less paintable sub-text is that despite the government's mismanagement, a broad swathe of floating voters has yet to be convinced that Labour would run the economy competently enough to deliver on its promises.

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In next month's elections Mr Kinmust score victories not in general election battlegrounds the north-west and the Midlands, but he must also show that Labour has regained the trust of more affluent voters in the south-east.

The extent to which Labour consolidate its grip on councils at, say, Brighton, Cambridge, Southampton and Exeter will be just as important as whether it can win back Notice to the same of t tingham or Solihull. It must demonstrate that the expected fall live the Liberal Democrat vote since 1987 marks a return to Labour respectability in the south.

Labour and not have much time.

The conventional wisdom is that all It must decide between now and June 1992 when to call the general election. But as the months tick by the Tories can rely on an improving economy -above all a sharp fall in inflation and mortgage rates - to erase some of the

Mr Major can probably afford to dither - or consider carefully - for, another few months. Mr Kinnock needs to win convincingly on May 2.

Statistical pointers and pitfalls

David Butler examines voting patterns in the 1980s

ant triumphs swamped the message from almost every other borough and district. This year, even if the Conservative vote is much higher than in 1990, Labour spin doctors will be all to just to a greater loss of seats the last year because last year had to be set against the Conservative trough of liber this year the contrast is with the high point of 1987.

A second warning. This year's elec-tions offer an unsatisfactory test of voting in London or in Scotland. In 151 of the 369 districts in England and Wales, which include almost all substantial towns, a third of the councillors come up for re-election. In the remaining 218 districts, mainly the smaller rural authorities, the whole council is at stake. Boundary changes are switching a number of towns to the "all out" category just

for this year.

A third warning. The poll tax issue may distort the results locally and nationally. Last year the row was at its peak and it stimulated the highest turn-out in any year since the war, leading to the largest the milion from a uniform national swing. This was most notable in the London boroughs but it also happened in cities Derby and Bradford Local elections normally give a worse result for the government than current opinion poll trends suggest. This year the greater-than-usual hubbub about local government may fur-

ther distort the relationship. Even so, it is still worth focusing on the hard figures. In most large

authorities a third of the councillors retire each year; the 1987 cohort comes up for re-election on May 2.

The best years for the Conservatives in local elections since they took office were easily 1983 and 1987; 1990 was the worst. Outside the results in the 36 boroughs that made up the late (and unlamented) metropolitan counties. A third of the seats are being fought in each of them. are being fought in each of them. If the Line were to lose fewer than 120 metropolitan seats they would at least be doing better than in last year's disaster. Unless

they can keep their losses below 60, they could hardly hope for a parlia-mentary majority in a June election. Unlike the metropolitan districts other districts in non-metropolitan England and Wales are not predomi-

nantly Labour. Their results are more diverse and statistically confusing. It may be simplest to judge by votes.

The latest opinion polls give a picture which certainly presages Labour gains (see chart). The Conservative and Labour parties are each running at about 40 per cent. The Liberal Democrats are at about 17 per cent. Labour's standing is wall above its 1987 level — but not as high as in 1990. The Liberal Democrats are well behind 1987 but far ahead of 1990; behind 1987 but far ahead of 1990; and they always seem to fare a lot better in local elections than the

national indicators would suggest.

The Liberal Democrats hope to win control in some key southern cities, such as Cheltenham, Eastbourne, Winchester and Colchester, and of moving to a balance of power posi-tion in others. But Labour's possible gains are more impressive - Cardiff, Nottingham, Plymouth and Derby.
Perhaps the best of possible Conservative triumphs would be to establish full control in Chris Patten's Bath. The author is a fellow of Nuffield College, Oxford.

The Hurd instinct

■ Douglas Hurd, Britain's foreign secretary, achieved one thing on his tive trip to Hong Kong and China. He impressed

Hk

enough for
them to put him on their list of possible future governors of the colony.

Presumably their instincts

tell them he may need a job after the next election – but that's to presuppose the sitting will by then have gone.

Certainly, to judge by local media, William future tion. And yet again Henry Keswick, chairman of January Matheson Holdings, is thought to be behind the speculating. From his London office, he sometimes be running an alternative

government-in-exile, he suspected of having inspired recent criticism of the present governor in South China Morning Post. Although Wilson completes

five year as governor in early 1992, the expectation was that his term would be a sound for two years or so. Only then, it was assumed, would a more political replacement in for the run-up Un 1997 when China takes use But failure to get Chinese agreement on Hong Kong's new £7bn airport questions whether that timetable should change.

It is true Foreign Secretary Hurd has expres faith in Wilson, who has the added strength of being an expert sinologist. But he has been criticised for being too soft and lacking in leadership. Nor has his sinology evidently helped in a year of mounting

chaos over the airport. The problem whether there's anyone better to him. Another diplomat would hardly help, and there aren't many political eminences around. David Owen is being canvassed by one or two businessmen, but his per-

OBSERVER

sonal would scarcely suit. Sir Geoffrey Howe another possible, but Hence the use of Hurd.

Kilroy for guv

When Illern's trouble, for Kilroy. Howard of that name, one of Irish business's heavy hitters, has long been the right-hand man of packag-ing tycoon Michael Smurfit. But now developing into star in his own right.

Having the into the chair of troubled Waterford larger-than-life Tony O'Reilly has a big stake, Kilroy is taking over as governor of the Bank of Ireland, which has the through a rough patch. This time he can probably thank Thomas Para blick States. thank Tony Ryan, high-flying of GPA, who is reputedly none in pleased with his 5 per cent investment in the bank, which is Ireland's sea

higgest. He helped ditch its chief executive Mark Hely Hutchinson, six months with While Kilroy's banking experience limited, he probably tions than Peter Sutherland, ireland's former EC man who recently took over the helm at AIB, Bol's main competitor. Known as a tough, and cutting is just the man to restore

Passing it on ■ Newcomers to the City may now find (Image) being

confidence | BoL

inculcated in its mysteries by one of England's greatest exrugby players, Andy Ripley. With poetically named partner Dylan Thomas, Ripley runs Dart - ■ company providing financial accountancy training to young bankers. Known on the field for flowing hair as well as forceful



"I want a perm, and everything on Nancy Reagan and Frank Sinatra."

running, Ripley may have seemed an unlikely City recruit. But he had a long banking career until, two years ago, he left United Bank of Kuwait to go on his own He has kept his sporting links, as a partner in the recently opened Espree Leisure health and club in Royal Mint Court (where fellow England forward and coach Roger Uttley is involved), and as chairman of a Devon-based company making rugby scrummaging

Ripley is suitably diplomatic about the national successful but critically-mixed season. "England won the games but they didn't always win the applause" he said.
"But I'm one of those old buffers who thinks it's never as good as when I was playing."

Oily

■ Greenpeace is getting to seem too good to be true. When its ship Solo leaked But gallons of oil into the New

Maas river by Rotterdam, the environmental pressure group duly reported itself to the police, as well a clearing up the pollution.
All of sanctity.

Last puff

countenanced?

■ Who'd thought anti-smokers would get the upper hand in France, one of the less lands left where smok ing at meals is often still

happened. The country's trendiest cigarette brand has just been stubbed out dragged from the market only following I fascinating row between the anti-smoking Health Ministry and the pro-French tobacco industry Budget Ministry. The dispute flared when Chevignon, maker of nostalgic

Yet the unthinkable has

lent its name to a new cigarette made by Seita, the While Sens supposed nake profits, Prime Minister Michel Rocard was quick In point out that neither is it

supposed to undermine

government attempts to curb smoking. Not only as a 1976 law -hitherto rarely observed - out-law the use at tobacco brand names on consumer products, but the parliament has a law to ban cigarette advertis-

ing completely from 1993. So, after a man-to-man talk with Health Minister Claude Evin, Chevignon's chairman Azoulay decided to stop using his firm's name on the brand Then came an announcement from Seita that it would stop making Chevignons. "Wise decision," says Evin.

Next question ■ Wam impact will a change

of Britain's government have on industry?

A London conference on the topic has just been cancelled

for lack of interest.

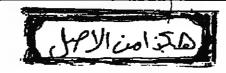
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Skelmersdale connects nationwide via its own M58 motorway linked to M6 and M62. Only 30 minutes from Manchester's Halle Orchestra and Liverpool's Northern Tate Gallery - and from the UK's support largest population concentration - West Lancs greenfield sites offer pastures industry and commerce.

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Sceptics may still scoff. But it finally seems as if the electric car, declared by a succession of over-optimistic proponents to be "just mound the corner" for nearly a century, may be accelerating towards viability.

THE PARTY WALL

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bility.

The idea is being driven no longer just by the enthusiasm of its backers but by legislation drafted by the Callfornian state government, which is increasingly desperate to clean up the smog from 8m cars owned by the 12m inhabitants of the Los Angeles hasin.

An increasing number of leading vehicle makers accepts — belatedly that serious, low-pollution alterna-

that serious, low-pollution alternatives to petrol and diesel engines must be brought into production, even though big cost and technology difficulties still lie in their path.

The Californian legislation requires I per cent of all cars, vans and light trucks sold in the state in 1998 to be "zero emission" vehicles (ZEVs), rising to 10 per cent in the year 2003.

Barring the emergence of some manticipated new technology, or mexpectedly rapid progress in hydrogen-powered vehicles — whose exhausts emit only steam — "ZEVs" can only mean vehicles powered by betteries.

The Californian legislation mesne 30,000 sales in 1998 rising to 150,000 a year in 2008. That is not much in a world where nearly 1m cars are produced every week. But it should produced every week. But it should provide just enough of a guaranteed manket to end the catch-22 which for decades has bedevilled market-led attempts to create an electric vehicle industry: whereby low sales inflate development and production costs, and high costs depress sales.

More to the point, where California has led in tackling car pollution, the rest of the world has tended to follow, it was, after all, the birthplace of the catalytic converter.

The Californian legislation is not

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catalytic converter.

The Californian legislation is not only about "ZEVs". It incorporates a progressive tightening of the screw on all car and exhaust emission standards. This has sent vehicle makers and the oil and related industries into a flurry of activity to find alternative fiels and engine technologies capable of powering required "low-emission" (LEV) and "ultra-low-emission" (ULEV) categories of cars from 1997. The cost to manufacturers of meeting the Californian standards is likely to run into billions of dollars. likely to run into billions of dollars.

It is expected to account for up to third of the and and budgets of manufacturers wishing to retain presence in the Californian market. And all do, given the more than 1m new car sales the state absorbs every year.

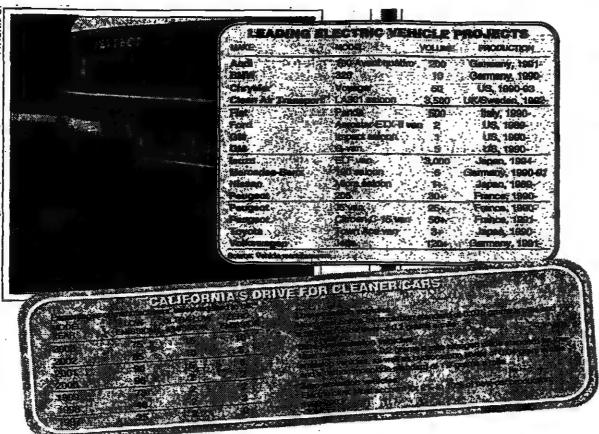
Despite the hefty technological challenge, incorporating high costs, short range and poor road perfor-mance, milestones are being passed at

mance, milestones are being passed at increasing speed:

© General Motors, Ford and Chrysler, the hig three US vahicle makers, have just concluded an agreement with the US government under which a total of more than 31bn (2560m) will be spent over the next 12 years to develop advanced battery technologies capable of yielding greater range, better performance, more efficient

Fresh charge of the electric brigade

Spurred by clean-air legislation in California, manufacturers are gearing up for battery-powered cars, says John Griffiths



recharging and lower costs.

• GM has formed GM Electric Vehicles specifically to produce, market and distribute electric cars and vans. It has designated a plant at Lansing, Michigan, to manufacture a purpose built electric car based on the Impact, a prototype already shown to be capable of up to 100 mph and a range of 120 miles. The plant is expected to come on stream in late 1993.

Another GM plant, at Van Nuys, California, may be used to build an electric "hybrid" van which, like the Impact, would use only battery power

electric "hybrid" van which, like the impact, would use only battery power within the city but would employ a small on-board diesel running at constant speed to recharge its batteries during out-of-town highway use.

Ford, which has been working on a number of electric vehicle projects including a seven center minimal has including a seven seater minivan, has said that it is is "definitely in the EV business for 1996". Yesterday it

armounced it is to build a fleet of 100 vehicles next year to gain manufacturing experience.

turing emerience.

The Peugeot group recently signed an agreement to supply Hong Kong's China Light and utility with the of 50 electric According to Mr. Helmer, director responsible EV activities, Peugeot has embarked on a three-phase programme for the volume production of electric cars and vans. It expects the European market for such vehicles to jump from a few hundred a year now to 50,000-plus a year from about 1995.

Peugeot insists that the vehicles can be price competitive, with one

can be price competitive, with one important proviso: batteries would have to be leased rather than purchased — in other words, treated as a fuel, rather than central, cost. It gains support for this view from recent research by the Boston Consulting Group, which concludes that Europe's higher petrol prices should make it an easier market than the US for the bettery car.
With environmental concerns grow-

With environmental concerns growing in Europe, Mr Helmer expects a market of 9,000 cars and vans a year as easily as 1993 — even though initial sales are expected to be for specialist buyers such as electric utilities.

• In December production began in Canada of an electric version of General Motors' G-Wagon van — part of another significant Californian move to hasten the arrival of the electric vehicle: the "Los Angeles initiative". Drawn up by Los Angeles city council with the support of the region's utilities and clean air board, this aims to put 10,000 electric vehicles on regional roads by 1995.

roads by 1995.
But it is Britain and Sweden that
are moving fastest. At Worthing, on
the south coast of England, work has

begun on the car which is the biggest single ingredient of the LA initiative. It is is designed by International Automotive Design (IAD), one of the world's largest vehicle engineering consultancies, on behalf of Clean Air Transport, the Anglo-Swedish group that won a contract to supply 3,500 LA 301 cars, starting at the end of this year, for the initiative.

From 1893, production will move to LA. The city council, LA Water and Power and Southern California Edison, a power generator, have so far contributed \$5m\$ to the LA 301's development, representing about a third of

contributed FM to the LA 30, 3 development, representing about a third of the project cost.

Nor is this IAD's only EV project. At the end of last year it set up a test and development centre at Redditch, in the UK Midlands, devoted specifically to EV.

in the UK Midlands, devoted specifically to EVs.

It is in California that these plans will stand or fall. And there the big question is: will consumers be prepared to buy a vehicle that is likely to cost more them a conventional car, to travel more slowly and almost invariably be confined to town?

Sir John Samuel readily acknowledges that until "superbatteries" come along and economies of scale improve significantly, the idea of ZEVs replacing ordinary cars is a non-sense.

ket where many drivers own more than one vehicle, he points out. The £25,000 LA 301 has been designed on the basis that buyers will use it in town, and switch to a conventional vehicle for inter-city trips. "LA has got all the right ingredients — it's desperate for alternatives, and people have got sufficient money to do something about it," he observes.

Even so, all involved with the Calibration actions and people have got sufficient money to do something about it," he observes.

legislation acknowledge that the task of marketing electric vehicles is formidable. The LA council and other local bodies are co-operating to set up vehicle distribution and service and have begun coaxing business fleet operators into using them. Federal and state financial incentives to purchasers are also under consideration.

under consideration.

Paradoxically, such incentives are widely available in Europe, even though the electric vehicle population is tiny. France, Germany and Italy refund some or all of the difference between a battery car and its conventional equivalent; the UK does not innoce road tax.

impose road tax. Infrastructure problems, however, loom large. Mr Marvin Braude, the LA tive, acknowledges its department power could provide only enough electricity to recharge 275,000 vehicles a day with existing capacity. But he says that more could be built, and that the extra power station emissions involved would still leave Los

Angeles's air 97 per cent cleaner.

Los Angelinos could also face "encouragement" of a different sort. The city council is reviewing building codes to require new shopping centres to have recharging facilities, preferential parking for ZEVs and tax breaks to operators. Today LA, tomorrow the world?

BOOK REVIEW She did it her way

his genuinely useful book on home economics can be whole heartedly recommended. It will be particularly useful to the aspiring executive, of either sex, who understands that a successful business career may depend on an active domestic

social life. There are valuable tips on large dinner-place settings and menus, of which perhaps the most important are never to rely on an Austrian chef and to pay particular attention to the juxtaposition of sliced avocado and juliennes of carrots when entertaining British royalty. Relations with tradesmen

and suppliers matter, too. The preferred technique, especially in dealing with high-class shoe-makers, couturiers, jewellers and hairdressers, many of whom seem to be called Rosen-crantz and Guildenstern, is to order the most expensive

order the most expensive items, but never actually to pay for them. This may be tested on any Saturday morning in any high street.

It is also very important to keep the domestic staff in order. While a sheer reign of terror helps, an indispensable asset is a chief deaverman. He can be counted on to frustrate and, if necessary, fire a subordinate or disloyal stockman, baker, and or beautiful in any rise up the actual hierar-

any rise up the bierarchy, it is apparently absolutely vital suborn the proprietor and director of your local newspaper. This should guarantee favourable coverage of such stylistic inno-vations as one may make, though difference may between the Washington Post

between the Washington Post and the Islington Gazette. Friends in the right places also help. These ought to be independently wealthy, and may include popular singers, regardless of their pre-vious political and criminal affiliations, even to the point of the disposition of sevue. the disposition of sexual favours. However, you should be warned that British royalty may not share your prefer-

may not share your preser-ences in this regard.

This mine of useful informa-tion is all to be found in the words and deeds of the subject of this unauthorised biogra-phy, Anne Frances Robbins, who changed her name to Nancy Davis on being adopted by her stepfather, a prominent

NANCY REAGAN: THE UNAUTHORISED BIOGRAPHY By Kitty Kelley Bantom Press £16.99

neurosurgeon. She later became known as Nancy Rea-on her marriage a minor film star somewhat louche career was pretty much approximating her own in its lack of development.

The contention of the biographer Effety Calley who had

The contention of the Mographer, Kitty Kelley, who has previously written on such indisputable style makers of our time as Frank Sinatra, Elizabeth Taylor and Jacqueline Kennedy Onassis, is that if you manage things right at home all else is possible. Any children should be seen, but not heard, and, if heard from, allenced, disowned or placed in silenced, disowned or placed in a corps de ballet.

The fact that Mr Reagan sub-sequently became governor of California and president of the United States is testament to the of this approach.
And indeed, if the spouse
makes it up in ladder, there
may well substantial
returns for those inclined to

influence public policy.
So it appears that, when not entertaining ageing popular the opinions of her local newspaper, was the in-house voice of liberalism in generally very conservative environment. For example, she believed in arms control when

her husband did not. This, however, was relative and did not extend to her cancelling a dinner party on the night after John Kennedy was assassinated. Nor did it make her tolerant of the more liberal positions, and cheaper dresses,

sdopted by her principal social rival. Mrs Gorbachev.

Il may be varyagant to claim, as the author comes close to, that this humble homclose to, that this humble hom-ebody actually ran the country, as well as the White House. However, a double handful of other books, some by professed admirers of the Reagans such as Peggy Noonan, the presiden-tial speech writer, has also painted a picture of a husband who more often than not did who more often than not did not seem to be entirely there. It makes you think.

Jurek Martin

The second second the privileged is what hurts the world's poor

From Mr James Skinner.
Sir, In leaping to the defence of capitalism, Lord Bauer (Letters, April 9) has distorted the case made by the Bishop of Oxford, the Rt Rev Richard

Harries, and so missed the point of his article.

To dispute the fact that international debt has an adverse effect on the poor, on the grounds that it accounts for only a small proportion of national income, is a mischisvous misuse of statistics.

World Ropk figures show that World Bank figures show that in 1989 debt in sub-Saharan African countries represented African countries represented \$2.8 per cent of gross national product and debt service accounted for 20.8 per cent of exports of goods and services. In the same year the total net transfer of resources from all debtor countries to the creditor

countries amounted to \$42.9bn.
The impact of this economic phenomenon tends to fall hardest on the poorest and lightest on the richest because, like everyone else, the rich and powerful whether they are cap-italist, communist or neither, give priority to their own wel-fare. The poor and impotent have to make do with what is left over. The result is excessive emphasis on export earnings at the expense of food production, social lifare and conservation of natural

Lord Bauer is right to deplore the suffering caused by the misconception that the incomes of the well-off have-(necessarily) been extracted from others. However the LLE ORCHESTA greatest suffering is being inflicted on the poor by the tacit consent of well-off people of all nations to do nothing about institutions which serve their own interests well enough it is that comfortable laisser faire of the privileged which Lord Baner is champion-ing and which the Bishop is challenging. James Skinner.

Fax service LETTERS may be faxed on 071-873 5938. They should be clearly typed and not hand-written. Please set the fax machine for fine resolution.

Chiswick Mall, W4

Laisser faire of Traffic crisis needs radical approach

From R.S. Dobson.
Sir, Your article on road traffic congestion ("Pile-up in the great car economy". April 9) recognises the inevitability of deadlock if measures are not taken to control the demand from road green.

for road space.

This possibility is examined at length in the report "Congestion" published by the Institution of Civil Engineers in

989. This concluded that road pricing was the only practicable way forward, and your article endorses this approach. But what your article does not do is make plain that any plan to tackle the problem of conges-tion on our roads will not suc-ceed without a radical change of approach to transport and planning on the part of govern-

Road pricing will after the relative cost of travel in congested urban areas and encour-age a shift in demand towards public transport. Unless, how-ever, this is provided accept-standards, public

tance of road pricing will not be forthcoming.

Better quality public trans-port, which could be financed

From Mr Ronnie Burden.

Str. Richard Tunkins argues for road pricing to be tried.

The London Boroughs Associafrom the proceeds of road pricing as your article suggests, is therefore vital. It depends upon a co-ordinated approach to transport provision which sits uneasily with the current approach of the Department of Transport, which favours a fragmented and compartmen-talised approach to transport

This is made worse by methods of investment appraisal biased against public transport

Road pricing will only work if government is prepared to offer much greater co-ordination of different modes in its transport policy and can sub-stantially improve the use of director general and secretary, Institution of Civil Engineers, Great George Street,

tion, a conservative-controlled multi-party organisation, has been pressing the government for a year to con nsive study.

comprehensive study.

There are, of course, formidable problems, but that is precisely why road pricing should be tested. The government sees it as a long-term option. But why not study it now? London's traffic pollution effects. don's traffic pollution affects human health, contributes to acid rain and global warm and regularly breaches interna-tional guidelines.

Quite how bad does conges-tion and air pollution have to get? Action is urgent. Road pri-cing may be long-term but a study should start tomorrow, alongside new policies on immediate traffic reduction. Ronnie Barden,

London Boroughs Association, 23 Buckingham Gate, SW1

NEDC conclusion is not the answer to congestion

From Mr E.N. Addison.

Sir, Only a National Economic Development Council working party, headed by an academic, can come to the conclusion that the main determination of the conclusion that the main determination of the conclusion of the conclusio clusion that the main determinant to persuade the commuter to drive to work is free parking in the company car park ("Rethink on company car parks urged to beat jams",

Anyone else would realise that there is a multitude of cars parked on roads because

not wish to use the public transport system it is uncomfortable, unreliable and

The originator of the largest number of proposals that have not been accepted by any government in the past two or three decades, the NEDC is providing yet another tract of negative thinking.

After so many years of failed policy proposals it suggests that the only way to improve

that the only way to improve

How about increasing the traffic flow by road layout improvements or, where office parking is inadequate — as in the case of the NEDC headquarters - public transport should be made attractive to the commuter by raising its standards to a level expected by a civilised society. R.N. Addison,

there are no car parks avail-

Traditional controls must back greening incentives

From Mr Bill D'Alessandro. Sir, Recent articles on envi-ronmental management by David Thomas were timely and factually correct. But they may have inadvertently left readers with the wrong notion on two

important subjects.

Regarding "Brussels backs down on 'eco-audit' plans" (April 5), a Community auditing scheme does not have to be mandatory to be potent. Imag-ine the public relations debacle if Carlsberg opted to enroll its breweries in the Commission's voluntary auditing plan but Guinness did not. The question with real hite

on business is whether Brussels will succeed in setting rules that transform the internal management tool into a regulatory device by requiring, for instance, a specific auditing methodology, detailed public disclosures of the findings and verification by independent

Regarding the review of David Pearce's "Blueprint 2: Greening The World Economy" (April 4), market-based incentives are more efficient, as you noted. But chic market instruments cannot work in the of a strong, tradition-al-style "command-and-con-

stringent emission standards, scrupulous data reporting, free access to the information and

By Brussels' own reckoning, old-fashioned command-andcontrol systems are not humming along well enough in the EC to rush headlang into the new ways. Much of the world is that much further behind. Bill D'Alessandro, Crossland's Eu Crossumus European Emironmental Bulletin.

FINANCIAL TIMES CONFERENCES

TRANSPORTINEUROPE

LONDON - 28 & 29 May 1991

he freedom of movement of passengers and freight within Europe and the challenges of creating the infrastructure to meet future growth, will be the subject of the Financial Times annual Transport conference, to be held in London at the Inter-Continental Hotel on 28 and 29 May 1991.

Transport in Europe will review the enormous pressures on urban transport infrastructure and the fresh solutions that are being sought to congestion problems. The challenges of linking transportation networks in Europe will be assessed, as well as the constraints on the use of roads.

SPEAKERS INCLUDE

The Hon Malcolm Rifland QCMP Secretary and State for Transport, UK

Professor Dr Werner Rothengatter University of Kindy In

Sir Alastair Morton Eurokinnel

M. Rodolphe de Planta Union des Industries Ferrovigires Européennes (UNIFE)

M. Bertrand Holzschuch Soom & Automatic Paris-Rhine-Rhône

Mr Ian A Brown **Railfreight Distribution**

TRANSPORT IN EUROPE

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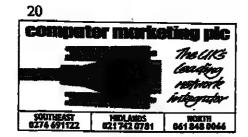
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FINANCIAL TIMES

Thursday April 11 1991



DETLEY ROHWEDDER

Treuhand chief honoured by German leaders No more accounting

ABOUT 1,000 German business and political leaders yesterday gathered in Berlin to honour the late Mr Detlev Rohwedder, the most promi-nent victim to date of German

Mr Rohwedder, 54, president of the Treuhand privati-sation agency, was shot by a terrorist at his deak at home

in Düsseldorf on April 1.
Inside the surprisingly intimate Schauspielhaus concert hall in east Berlin, President Richard von Weizsäcker told the guests that Mr Rohwedder had known his work "would be decisive for the social and human success of unification. human success of unification.
"To take his sacrifice serito gather together all our strength to proceed utely and imperturbably than before on the path where we lost him." Mr von Weizsäcker there was a growing rift between east and west Ger-

"It is a real effort for us to understand one another. But if we do not heal the deep wounds together, unity will be a burden in east and west forever. What will be decisive today is to stand together. This crisis concerns all of us." Outside, few hundred curious east Berlin stared at the rows of Daimlers from behind cordons erected as part of a security operation which closed much of the city

The businessmen had mainly flown from the Hanover Industry Fair in private jets, causing serious congestion Berlin's airport.

On Tuesday night in Hanover they had heard Chancelor Helmut Kohl, who attended vestarday's care-

06m law suit has been filed

A \$306m law suit has been filed in a New York court against Aegis, the UK media buying group formed last year out of the WCRS advertising agency. It alleges that Pescoe Nally International (PNI), its sports marketing subsidiary, defrauded a US company of its ahare of a lucrative joint venture set up to market football in the US.

As a result of investigations

number of similar

conducted by Car associated the US sports marketing company which made the allega-

cases been brought against PNI in courts across

include allegations

that PNI defrauded marketing partners in New Zealand, and a suit for damages in the

the world.

investing DM335bn in west Germany last year. Mr Roh-wedder had often taken them to task for investing so little in the east: DM25bn is the most optimistic estimate for

Mr Rohwedder's family, who will bury him privately in Düsseldorf, had originally not wanted the ceremony. not wanted the ceremony.

But they agreed on condition that it took place in Berlin, as a symbol of unity, and without Mr Rohwedder's widow, Hergard, who was badly wounded in the attack on her husband. She was represented by the Rohwedder's two children, Philipp and Caclie, both of whom live in New York, the former working for Deutsche Bank, the latter studying journalism.

ing for Deutsche Bank, the latter studying journalism.

Mr von Weizsäcker quoted from Mr Rohwedder's last letter to his staff, "the Treuhand must act like a business but not in its own interests", and said this served as a leitmotive for Mr Bohvedder hisself. for Mr Rohwedder himself.
Mr Jens Odewald, chairman
of the Treuhand supervisory board, praised his Prussian sense of duty in taking on the job of privatising 8,000 companies with 4m workers. In indirect criticism of the

hopes awakened by Chancel-lor Kohl, he added that Mr Rohwedder knew that even after the war the "economic miracle" had taken six to

miracle" had taken six to eight years.

Mr Johannes Rau, leader of North Rhine Westphalia, home state of Hoesch, the steel company led by Mr Robwedder since 1980, remembered the last ceremony in the Schauspielhaus to bid farewell to the German Democratic Romblie on the evenocratic Republic on the evening before unity on October 3.

Then we were Ifull of

sports marketing contract.
The US lawsuit, served on March 28, alleges that C&W's 45 per cent stake in USA Soc-

car Properties, a company cre-ated to develop the marketing of US national soccer for the

1994 World Tuy and the 1992 and 1996 Olympic games, was transferred without its consent to a new partnership controlled

The case pits Mr Phil Woos-

nam, a former West Ham, Aston Villa and Welsh interna-tional and and continue

commissioner of the North

American Soccer League who

is now chairmen of C&W,

against Mr Alan Pascoe, the former British Olympic athlete

who is now chairman of Pascoe



United in grief: Chancellor Kohl and his wife Hannalore arrive at the service yesterday

hope. How long ago that already seems," he said. already seems," he said. How long ago, too, seemed the January announcement of

over the eight-year life of the

marketing venture — and punitive damages of \$50m. Under the relevant US law, any damages awarded to a plaintiff are tripled, which means C&W stands to win \$308m if PNI is found.

stands to win \$308m if PNI is found guilty.

Aegis said yesterday that it would vigorously defend the charges filed in New York. Mr Roger Parry, media development director at Aegis, said that in January legal opinion advised Aegis that C&W's case did not have merit.

Mr Parry also said he did not know whether Mr Parrick

Nally was still employed by PNI, but confirmed that he has been working within the Aegls group. Mr Nally was unavail-

did not have merit.

the recent wave of hostility terday, coincidentally, was the last working day at the Warthurg factory. conclusion, Daniel

its parent, Aegis. They concluded that the joint venture would earn \$175m from its eight-year contract to market

C&W says it tried to settle the dispute are left in Jessey Mr Woosser, its at the UK to meet Mr Pascoe and Mr Edward Leask, a director of

At the meeting Mr Woosnam was told Mr Naily was no lon-ger associated with PNL

Mr Woosnam says Mr Pascoe

meeting of Aegis to discuss

C&W's claims, but nothing

He says he has not heard from either PNI or Aegis since his January trip. He says C&W had no a but to pursue its

came from it.

able for comment.

Mr Woosnam said had no had but to pursue the projections made by PNI and Details Page 27

en's Movement of Beecheven's Minth Symphony for the bookseller's from Gotha (in Thuringia), who rose to the on what he himself described as "the most difficult job in Germany".

US law suit filed against UK media group Washington accused

over role in Iraq exports

Reguly in Washington

ME SAM GEJDENSON, chairman of a House of Representative foreign affairs sub-committee, alleged yesterday that the US gracement was trying to keep secret the role of the State Department and the National Security Cranell the National Security Council in providing Iraq with militarily useful high technology equipment up until the inva-

The allegation came in the wake of reports that the White House had ordered the sacking of a senior Commerce Depart-ment official, Mr Dennis Kloske, who told Congress on Monday that the Bush admin-

Monday that the Bush administration had ignored his warnings to limit the export of US technology to Iraq.

The congressman's cover-up ciaim comes a few weeks after a similar charge by Mr Henry Gonzalez, chairman of the house banking committee. Mr Gonzalez said various agencies had had provide ments relating to his investigation of the military aspects of the scandal involving \$4hn of fraudulent loans made to Iraq by the Atlanta branch of Italy's Banca Nazionale del

Lavoro (RNL).

Mr Gejdenson said the State
Department had refused in
allow Mr Robert Kimmitt, under-secretary of state, to appear before his committee to it a key meeting in April 1005 concerning the issue of military experts to Iraq. Mr Kloske testified on Mon-day he attended a high-level

my he attended a high-level meeting that month in the White House and recommended that restrictions in pur on the export ■ Iraq of high technology products with military applications.

He said that among those present were Mr Kimmitt, Mr Robert Gates, deputy national security mayner to President George Bush, and Mr Paul Wolfowitz, a senior defence department official. Mr Kloske said his request was rejected. Both the White House and the Commerce Department yester-Commerce Department yester-day denied that Mr Kloske was being fired or asked to resign.
But Mr Gejdenson, who has been in touch with Mr Kloske, said: "Firing a government official because he was willing to tell the truth to Congress is an outrage and represents a bastardisation of the way our government is supposed to

for tastes

The first discussion documents from the new UK Accounting Standards Board read like a declaration of war. Most of the proposed new disclosures can Share price relative to the FT-A All Share Index be dug out of existing accounts by those who know where to look. But the whole thrust of the new proposals is that com-banies have forfeited the right panies have forfeited the right to choose where to put embarrassing detail. The balance has shifted decisively away from the producer of accounts towards the user in general and the investor in particular. It might perhaps be asked whather the investor will welcome some of the more extreme results. The proposal virtually to abolish extraordinary items and to calculate drop in UK concrete volume in nary items and to calculate

earnings per share after excep-tionals makes sense in terms of robbing companies of the incentive to fudge. But it is worth considering the effect on a company like SmithKline Beecham, which incurred huge extraordinary merger costs in 1989 and equally huge extraor-dinary gains on disposals in Last year SKB reported a rise in earnings per share of 12 per cent; under the new rules the rise would have been well

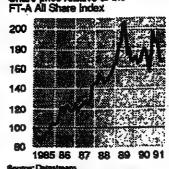
the rise would have been well over 500 per cent. The change would bring UK practice much closer to US GAAP, under which SKB's earnings did in fact rise 420 per cent last year. But it remains to be seen how this kind of volatility will appeal to the UK investment analyst. It would also make nonsense of SKB's published objective of paying out between 35 per cent and 40 per and of its earnings in dividends. Under the new rules, its payout ratio last year would have been a mere 22 per cent. But there is doubtless scope for hagging here. More important is the broader effect on genuinely dodgy accounting

tant is the broader effect on genuinely dodgy accounting practice, above all in the mat-ter of acquisitions. The new profit and loss account will have columns identifying sepa-rately the effect of acquisitions and discontinued operations at every point from turnover down to attributable profit. One can think of any number of companies for which such a

of companies for which such a presentation would be dyna-mite. Roll on the day.

 \mathbf{RMC}

The idea that falling UK interest rates mean a rapid recovery in building activity in the second half of this year is looking increasingly question-able. Yesterday, RMC not only produced a 13 per cent fall in pre-tax profits for 1890. It also



this year and quarter and forecast volume decline for the year probably larger than last year's 11 per cent.

So much for the timing of the recovery. If RMC is right, the scale of the upturn cannot taken on the taken of the property at the recovery. taken on trust either. Between the Bundesbank's influence over and the Bank of England's ideas on mortgages, it is likely to be subdued when it does come. RMC's min will all again if July - by more than last year - and are

unlikely to bounce back in 1992 above the 1989 level.

That said, RMC's emphasis on overseas expansion been sensible. Profits from abroad have exceeded those at home for the first time and abroad have exceeded those at home for the first time and operating margins in Germany have reached double figures. Those margins should be sustainable in western Germany. But while the Germany of the costs are likely to be high. Already massive redundancies are scheduled in the plants acquired so far. RMC both intends and can afford to pay dividend rises in line with inflation. That may be amough to offset a postponement of hopes for recovery.

Frogmore

The appearance of a hostile bid in the UK property sector might be taken as final evidence of recovery. In fact, Southend Property's offer for Frogmore Estates is not that simple. First, the bid is not wholly hostile, being conditional on Frogmore's acceptional on Frogmore's acceptance. tional on Frogmore's accep-tance. Second, there would be every reason for Southend to want want even if the property market were about to collapse. Why Frogmore's shareholders should Southend's paper is another

matter. The trouble is that Frogmore revealed a startling 25 per cent is now in the remarkable posiwhile the considerably smaller southend has gearing of anything up to 150 per cent. The combined company would have gearing of perhaps 50 per cent, thus having more scope to exploit a recovery in the property market. Left alone, of erty market. Left alone, of course, the debt-free Frogmore course, the dest-lies frequence would have much more scope again. Southend's paper is in any case a slightly dubious commodity, given the lack of up-to-date information on the company's net asset value. Nor does it look as if a cash alternative is affordable. At yesterday's prices the offer is worth day's prices, the offer is worth 3280 a share, or ■ discount ■ some 30 per cent to Frogmore's net asset Despite the fact that Southend now has 20 per cent of Frogmore's equity, it is not easy to see why the

Next

As far as UK retailing goes, the 1980s ended yesterday with Next's staggering net loss of Next's staggering not loss of 1225m. The rise and fall of a concline high street star in complete. The energy expended in getting from A back to A again by way of Z is a thing of wonder, but of no further relevance. The sale of Grattan guarantees that Next will not go under. But it will never again, bearing an even more again, berring an even more extraordinary reversal of feature, be a £1bn stock. The question is whether there is a continuing business worthy of investment consideration at

What is left is a loss-making high street chain which is still hundened with expensive property and needs further alimming, plus Next Directory, the now profitable mail order catalogue which was one of George Davies's brighter ideas. The remnants of the financial services and manufacturing businesses are peripheral. Between What is left is a loss-makin nesses are peripheral. Between the two retail parts, the group is capable of annual turnover of £400m. Applying a net mar-gin of 5 per cent — which ought to be achievable in the sew years — and with no in — to pay, pre-tax profits of E — can be envisaged even-

the balance sheet has been swept clean and not assets of fifom are at around a twothirds premium to the manual the company will also generate cash this year. But a fully-taxed b/e of 7 on earning three years away and no divi-dends in the immediately forele future scarcely amount to a compelling investment

Sweden to spend SKr6bn on training scheme

By Robert Taylor in Stockholm

SWEDEN is to spend SKrebn (\$986m) on measures designed to provide an extra 40,000 training places for workers and to help keep unemployment below 3 per cent this year.
The ruling Social Democrats,
who face defeat in the general election next autumn, have come under intense pressure to

bring in an emergency programme to deal with rising unemployment. However, the government believes the receswill be short-lived and that economists are wrong in forecasting 4 to 5 per cent unemployment by the end of

were registered jobless, though the figure is 5.4 per cent in the 16-to-24 year age bracket.

US imposes ban on Iraqi aircraft Continued from Page 1

The White House said its warning to Iraq applied to "any mil-itary activities which threa-tended UN or coalition forces or anyone else who was help ing" with humanitarian assistance and applied to air and ground force

However, it refused to spell out what action it would take if iraqi forces defied the ban. The White House announced that it intended to ask Con-gress for more money for relief. Last week, the US pledged \$11m, but this was soon dwarfed by the EC pledge this

WORLDWIDE WEATHER

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The finance ministry empha-sised yesterday that very little extra money would be spent on top of the SKr14bn allocated in January's budget for its labour programme, which included an training from benefit hand-outs will

reallocated to the more active measures proposed yesterday.

The aim is to encourage employers upgrade their workers' skills by paying them to go on training schemes and replacing them, during the worst of the recession, with workers from the unemployment register. In addition, young workers

will be encouraged to enroll on education courses, the number of technical college places will cial jobs.

be increased, and restrictions imposed on the building industry when the economy overheated two years ago will be

recently by the Labour Market Board which administers the employment system. It has also disappointed the unions, which had hoped the Social Demo-crats would make full employ-

current economic strategy.

general stimulus of the economy would operate against adjusting the country's inflation rate to the n The package falls far short of the extra SKr10bn demanded world"; he warned.

ment their top priority.

However, the Ministry of Finance takes a more optimis-tic view of the unemployment trend than most forecasters, believing it would be a mistake to over-react to the current

Mr Allan Larsson, the mance minister, said yester-that the fight against infla-tion came first in

"As m result the balance of payments would worsen, inflation would go higher and the pressure for high interest rates would increase."

Critics say the training initiative is designed with the election in mind. Mr Larsson denied this, saying it was part of a long-term strategy to upgrade worker skills in readiness for the economic

Gorbachev considers Soviet coalition

Continued from Page 1 city's main plants and threatening an indefinite

A spokesman for the strike committee claimed that political strikes were also paralys-

ing other cities in the republic.

The strike went ahead in spite of a promise by the Belorussian government to concede all economic demands – in a close parallel to the fail-ure of the central government to solve the min-ers' strikes by granting 100 per cent pay rises. Miners' leaders in the Kuzbas and Donbas yes-

terday maintained their determination to continue their political strikes.

In Thilisi, the capital of Georgia, the threatened state-wide political strike was officially set in motion by Mr Zviad Gamsakhurdia, the Georgian president, in protest against the presence of Soviet Interior Ministry troops in the ethnic battle zone of South Mr Gamsakhurdia said strikes had already

begun on the railways, and forecast stoppages in the Black Sea ports. "This will be a great blow to the Soviet economy. Strikes are certain to begin the run by authorities and perhaps airport workers will join them", he said.

The strikes are now biting deeply into the Soviet economy, threatening widespread closure of steel and engineering plants. Mr Serafim Kol-pakov, the minister for metallurgy, yesterday called for the introduction of a state of emer-gency to end the miners' strike because of losses in his industry running at Rs2bn and the threats industry running at Rs2bu and the threat-

ened loss of coke ovens. Mr Alexander Orlov, the deputy chairman of the Supreme Soviet's committee on planning and finance, said that the Soviet budget was now on the brink of collapse. "There are no resources to finance the national economy, the social sphere, the army, and to give subsidies to the enterprises", he said.

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NEWS REVIEW

BUSINESS

Systems fit for RFA 'Fort George'

RFA FORT George
The launch of the Royal Fleet
Auxiliary replemishment vessel, Fort George last month,
saw Ferranti International
successfully past the half way
mark of a five year project
management contract.
Ferranti was appointed by
Swan Hunter in January
1988 to act as the Ship's
Weapon System Authority
responsible for the procurement, installation and integration of the weapons, radars,
communications and other
defensive support systems for
the vessel.

the vessel. Procurement of all of the

Procurement of all of the major elements has been completed and work on fitting out to contract specifications is expected to take another eighteen months with sea trails scheduled to commence in November 1992.

The Ferranti International project team is lated at the Swan Hunter shippard in Wallsend. The team employs 13 staff, most of whom have been recruited locally, and these are backed-up by head-quarters staff from the Systems Integration group in Priestwood, Bracknell.

The same team is also acting The same team is also acting as weapon system authority for HMS 'Southampton', one of the Royal Navy's Type 42 destroyers currently undergroups destroyers currently undergo-ing repair and refit at the Swan Hunter dry dock Hebburn.

Briefly...

The Civil Aviation
Administration in Finland
has awarded a prestigious
order to Ferranti La thirty
miniswitches to add to the
existing Aeronautical Fixed
Telecommunications Netswitch supplied by Ferranti four years ago.

ADVERTISEMENT

Gazelle retro-fit follows **Gulf experience**

Ferranti International has been awaided contracts worth over £3m to install laser targeting equipment that I would be a sighting ayatems fitted to British Army Gazelle helicopters. A trial installation has been tested successfully and Ferranti has been given the go-ahead to complete a significant number of retro-fits on an urgent basis. The first of these has already been delivered.

The requirement stems from Operation Granby and experience in the Gulf war which has demonstrated the precision accuracy of laser guided munitions.

weapons, delivered by either fast or helicopter

laser beam directed at the target—a task assigned to forward spotters and ideally suited to a helicopter.

The Army's Gazelles are already equipped for forward observation using a stabilised roof-mounted sight designated AF532, supplied by Ferranti. In designing the sight Ferranti anticipated a laser option—the equipment being produced by GEC Ferranti, Edinburgh.

Boresighted to the optics, the laser enables the observer to use the sight to determine premare range information in range information in addition to providing target designation for laser guided

Mar State of

Salata in the same of the

RAF AWACS support

A new aration of aircrew took to skies last month with the city into service of the Royal Air Force Airborne Warning and Control System (AWACS).

International under contract Boeing Operations International under contract Boeing Operation International under contract Boeing Operation International under co

the Royal Air Force Airborne
Warning and Control System
(AWACS).
Backing them up their
headquarters at RAF Waddington, Lincoln, is a complex
Mission Support Wing for
the Boeing EBD Sentry
AWACS aircraft. The facility
provides data processing services, software support,
mission training and preflight check out and flight
system evaluation.

The taak was completed in
September last year enabling
the crews to take full advantage of the training facilities
in order to prepare themselves for the handover of the
real thing.
In commenting on the introduction of AWACS into operational service with the RAF,
Air Marshal Sir Michael Simmons, MoD Deputy Controller Aircraft, paid tribute to
the programme managers

system evaluation.

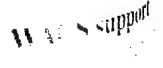
Key elements including a mission simulator — a working replica of the aircraft's rear cabin display positions — were installed by Fetranti

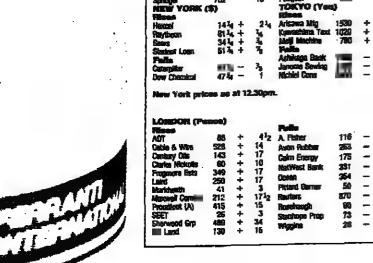
FERRANTI INTERNATIONAL



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FINANCIAL TIMES COMPANIES & MARKETS

O THE FINANCIAL TIMES LIMITED 1991

Thursday April 11 1991



INSIDE

Li Ka-Shing meets rare defeat



Li Ka-Shing (left), und all Hong Kong's prom-inent entrepreneurs, sufpersonal defeat minority shareholders ind hid to buy them will from his property, oil lary, Interna-tional Holdings, which and merge win his

main Hutchison Whampoa busines day's vote, which fell well short if the required majority, and followed in a mwdy extraordigeneral meeting which chinese noisily by Individual ethnic Chinese

Scrip Issues lose bonus label

A revision in the Japanese commercial code. that scrip interest long ingrained in Japanese companies in the land that scrip in the land in longer "gratis" in the land in accept.

Ocean takes the plunge



Group Joined of rights in London yesterday in £88m (\$155.7m) The should be ed abla conglomerate Mill mil proceeds willie within it in continue 🐚 programme 🛒 acquisitions. Class Previous reports. Page 27

Shopping for shops

Dalel, the Japanese retail group, www yester-The group paid empire in Japan.
The group paid lift in store operator Maruetsu from 26.7 per 138.1 per 14. Last 14. Daiei partial bid for Maruetsu in tation of the 12 2 24.95 per 15 by
Shuwa, 16 debt-laden property 16 market 17 forced to 16 its own plans to
16 Japanese retailing. 17 23



dependency on fish proving an analysis of the current negotiations over the creation of an II course European Economic 4 Fishing 1 Per liceland's merchandise exports and 21 per its product. Although its tor special may be taken seriously, the remain in land that a final agreement may be presented in a "lime It-or-leave-it form. Page 22

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Calm Energy	2	Nintendo	
Caterpillar	194	Nurdin and Peacock	
Cavendish Intl		Ocean Group	
Century Oli	TT	Queens Moat Houses	
Bank	=	Sallie Mae	
Dalei		TIP Europe	
Europa Minerals	20	TWA	
Fannie Mae	26	United Biscuits	

FRANKFUM Rises	r (2014)			PARIS (FPr)			
AEG	100	4	in .	Pitta	1	+	75
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Palls				Accor		-	16
Linstype	532	_	19	Air Liquide		-	19
Rosen043i	300	-	17	Barryques		_	28
Springer	702	_	15	Peugeot		_	14
NEW YORK	(\$)			TOKYO (Yes	•		
Hercei	14%	+	24	Arisawa Mig	1530	+	180
Raythean	811	+	1	Cowashima Text	1920	+	100
Sears	34 4	+	3.	Melji Machine	780	+	98
Stations Loan	51 4	+	7	Palla Achicaga Back	-	_	60
Falls	477		3,	Januare Sewina		_	60
Caterpillar Dow Chemical	47 4	-	1	Michiei Cons	120	_	408
New York pri	205 26	at 12	2.30pm	L .			
LÖMPON (Pe							

Boeing finds De Havilland buyer

ALENIA and Aerospatiale, the Italian and French
aerospace groups, have reached
agreement to buy De Havilland, the Canadian aircraft manufacturer owned by Boeing of the US.

A price for the deal, which is still subject to Canadian government approval, has not been disclosed. However, the European companies are believed to have made substantial investment

Havilland's commuter planes have not fitted comfort-ably into Boeing's product range and the US company has strug-

gled to overcome labour and prosuburbs of Toronto. suburbs of Toronto.

British to the companies which expressed an interest in hidding for de Havilland. However, serious negotiations with Boeing were prevented by an exclusivity agreement the US

ATR. agreeaft development

Alenia, formed from the merger of Aeritalia and Thirm Uni December, said reports I a promise in invest

next in 12 pmm were "exag-gerated." However, Alenia and Aerospatiale will have to pm clear indications of their plans in order to secure approval from Investment Canada, to approve foreign

projects.
Separately, Alenia has revealed that joint negotiations are way with Aerospatiale and Alcatel, the French electronics and engineering group, to buy Space System, the former Ford Aeronow owned by US,

the three European collaborate in develop-and acquisition De Havilacquisition De Havilland specialises in turbo-prop aircraft, in the attempt by European manufacturers to develop their product range heyond that produced by Airbus joint venture, in which Alenia Aerospatisle.

The two companies already co-operate in ATR 42 and ATR 72 turbo-prop programme,

with 538 orders in hand, while both have been conducting talks with Deutsche Aerospace (DASA) of Germany on developing a new to regional jet. The purchase the strengthen the continental European manu-facturers' position

facturers' position and may be competition, and may british Aerospace, which popposed the for new regional jet, more exposed.

Acquisition De Havilland, which makes Dash 8 turboprop range, will complement the ATR programme in the market for smaller aircraft.

Procter & Gamble*

2 Unilever

3 L'Oreal

5 Avon.

Shiseido

iale un partners.

payout on 12.3% rise By Katharine Campbell

bank lifts

German

Commerzbank, Germany's third largest bank, climbed 18.3 per in III DM1.39bn in in 1990, due largely to buoyant credit business. The increase allowed the bank to raise its diviand significantly boost country risk provisions.

Total operating profits, however. only per cent as bank's own trading failed in the levels. lysts estimate total operating profits to about DM1.6bn. A DM1 increase in the dividend as

DMI increase in the dividend DMIO been announced.

In his final conference before stepping down, Mr Warner Seipp, chief executive for 10 Commerzbank had "massively" topped up in loan-risk provisions, and included some countries, notably Bulgaria, for first He said cover had increased increased increased in about 50 per selection of outstanding about 50 per selection of outstanding about 50 per sel of outstanding loans to "at least 60 cent" across in Commerzbank group. Despite the provisions boost, Commerzbank's at income fell only slightly. In DM557m from DM564m. Mr Stephen Lewis, basician makers and the commercial control of the commercial control of the control of banking analyst of Salomon in London, estimated that DM550m been partially offset by an extraordinary of about German construction company

At the same time, Mr Seipp confirmed earlier indications II Soviet risk would not be provided for - unlike at Deutsche Bank, which included the Soviet Union in its list of debtor countries for

Hochtief.

Mr said: "The Union is still is second world power, after the USA, with one the richest him resource

Regarding share swap between Commerz and French state-owned Credit Lyonnais, Mr Setpp said he hoped the foreseeable future". He said his bank was "big and strong enough to go it in most parts the world, while spelling again advantages of closer co-operation in Europe,

Mr Seipp, who hands over to board member Mr Martin Kohl-haussen after the annual meeting in May, said that building a new branch network in Kast Germany had led to a 9.9 per cent increase in the parent bank's administration costs to DM3.031bn during 1990.

Alice Rawsthorn looks at acquisitions in the cosmetics industry Irresistible allure of the beauty business

LIZABETH ARDEN. In grande dames of the beauty business, once called her industry "the most vicious_in in world".

of selling lipstick, blusher and manner still market alluring w persuade Procter & Gamble, the powerful products group, to invest \$1.14bn in buying two cosmetics compa-nies - Max Factor of the US and

nies - Max Factor of the US and Betrix of Germany - from Ronald Perelman's Revion.

For P&G, the acquisition offers opportunity to add Max Factor, one of the factor make up, to Cover Gra, its best-selling US beguty brand. It also turns P&G. beauty brand. It also turns P&G into the biggest single player in the \$45bn global market for personal products ahead of its archrivals, L'Oréal of France and Unilever, the Anglo-Dutch group.
For the remainder of the
beauty business, the P&G acquisition marks yet another phase in

the consolidation that swept through the international per-sonal products industry – which includes shampoos, toothpastes, skin creams and perfumes as well as cosmetics - in the late 1980s. The level of corporate activity within personal products been little short of frenetic. P&G has bought a string of businesses including Richardson-Vicks, Blendax, Shulton, Nozell (which owned Cover Girl) and now Max

brough-Ponds, Faberge, Elizabeth Arden and Calvin Klein Cosmetics. L'Oréal has bought Helena Rubenstein and also took a stake in Lanvin. Shiseido and Kao, the large Japanese groups, have also made acquisitions in the US and Mr David Lang, an analyst at the Henderson Crosthwaite securities house in London, says there were more than 100 acquisi-tions worth \$12.5bn in the industry between 1985 and 1989. At the beginning of last year there were at least another \$1bn of compa-

nies up for sale.
The stream of deals seems set in continue. The regulator of Revion, which I hands, is a still on the block. Unilever and L'Oréal are mooted as potential purchasers. Avon of the US is looking for buyers for some of its subsidiaries as it struggles to cling on to its core cosmetics business.

The main catalyst for all this activity has been the buoyant state of the personal products market. The market enjoyed real growth of 6 per cent a year — with higher growth for premium products — throughout the late 1990s thanks to the 1980s thanks to the maintain of greater affluence and technological innovation, particularly in sectors such as shampoo and

It is far cheaper for companies te buy a brand name in personal products than to create a new one. Mr Lindsay Owen-Jones, mated it would take 20 to 30 years to build a new brand. As a result, companies like P&G and Unilever have had no option but to do so through acquisition.
The result of their expansion is

greater concentration of owner-ship. P&G will control almost 10 per cent of the \$45bn global mar-ket after the Max Factor and Betrix deals with personal prod-ucts sales of more than \$50n. Mr Lang of Henderson esti-mates that the five largest play-ers - P&G, Unilever, L'Oréal, Shiseido and Avon — now com-mand 40 per cent of sales and that 70 per cent of the market is in the hands of only 15 compa-

The expansion of the giant consumer goods groups has also her-alded a new era of heavy invest-ment and sophisticated marketing strategies in the industry. This is making

industry. This is making increasingly will be smaller companies to remain competitive. Marketing budgets have rock-sted. P&G has already gained market share for Cover Girl in the US, partly by invested in advertising. It is now expected to apply the same tactics to Max Factor, which has lost momentum after warrs of under-investtum after years of under-invest-

ment.
The players, or financially-strapped manufacture like Revion, cannot afford it match this expenditure.

similarly, the consumer goods groups can use their vast manufacturing facilities to extend brands into different product categories. P&G is already doing this with Oil of Clay Huilayar is harmassing. Ulay. Unilever is harnessing years of expertise in the soap market to help develop new skin-

care products These big diversified groups also have an advantage with dis-tribution. First, their vast sales duce products to new interna-tional markets. Second, they already have close contact with the supermarkets and drug stores that are becoming increasingly important distribution channels for some personal products, par-ticularly cosmetics and perfumes. Yet every company, large and small, faces the challenge of the changes in the personal prod-



industry. Im important change is that is alowing.

The already taken a toil a seles in the US, UK and the taken a toil a seles in the US, market has suffered most due to make the Gulf war's effect on the Gulf duty-free sales.

market is certain to recover the ends, in the

Mr Mike Perry, a director of Unilever, forecasts long-term growth of 4 per cent a year for the mass market at the cent for premium products, sightly lower than in the late 1968.

At the same time the Japanese are likely to become more active

Shiseldo and Kao II III been com-paratively in in approach to expansion outside Japan, but both in ambitious long-term targets. Shiseido, which is building

plans to double the proportion of overseas sales - from 12.5 per cent of its \$3bn turnover lest year by the end of the decade. Kao, which has already acquired the Jergens toiletries business in the US, is reported to be looking at the remainder of Revion.

As for P&G, it faces the chal-

lenge of restoring Max Factor to its former glory, at a time when the beauty business is becoming more competitive, if not more "victious", than ever before.

What's in it

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Société Générale falls 25% after bad debt provisions poses to maintain the same divi-dend of FFr15 a share. This was

By George Graham in Paris

SOCIETE Generale, the French high bank, reported procent drop in after increase in provisions bad and

Net fell from previous increase in new provisions to These are not horrible results.

We'll see more of the like this year," said Mr Marc Viénot, Société Générale chairman. Mr Viénot said, however, that the bank's gross operating profits had fallen by 11 per cent last year to FFr9bn, as banking revenue stagnated despite a strong increase in lending and capital markets activity. Société Générale said its aver-

points last year to 5.26 per cent while, in the face of continued

theree competition in the banking market, it had managed to keep the increase in its average lending rate to only 34 points, at 10.63 per cent. This meant a 42 basis point drop in its average lending

margin.

Mr Viénot said the increase in provisions had included FF7850m of reserves on Third World debt risks, as well substantially increased provisions for corporate client risks and personal

The bank provided FFr1.3bn on its investment portfolio, adopting a prudent policy using market values at the end of the year. As financial markets have risen

since then, this provision would probably have been only half as large had it been established on current market values. Mr Viénot said Société Générale's board had decided against

lean period, he said. For Société Générale, he said, this year offered at least two hones of a turnround in net profits, even if banking revenue remains stagnant. The first was the likelihood that it would not

based on the view that last year's

poor results represented more an accident than the beginning of a

again have to make such heavy provisions, particularly on its investment portfolio. There was also hope that it would not repeat the FF1360m loss it suffered from its 23 per cent stake in European American Bancorp. Last year's results included exceptional profits of FFr728m on

the sale of a building on Avenue Victor Hugo in Paris, and of FFr220m on the rest of Société Générale's stake in BIP, the arbi-

Smiths wins US orders for \$700m

\$288m. Pre-tax profit was boosted by interest income of \$8.9m from SMITHS INDUSTRIES, the UK aerospace and medical group, yesterday unveiled orders from the US, including an innovative avionics system for Boeing, the civil aircraft manufacturer, which could be worth more than \$700m during the next decade.

The group announced two orders from Boeing for its 777 aircraft, which is due to come into ment II significant breakthrough for Smiths in transferring military technology into civil markets. It is the first British supplier to win a significant contract for the aircraft.

the several of the section after reporting pre-tax profits of 250.7m (\$89.7m) for the six months to February 1991, against £50.1m for the previous year. Turnover was £29m down at

net cash of more than £115m. Mr Roger Hurn, the group's chief executive, said Smiths had

stepped up its search for possible acquisitions. Mr Hurn will become chairman as well as chief executive following yesterday's announcement that Sir Alex Jarratt, the current chairman, plans to retire in November. Smiths will develop and install a sophisticated electrical power

and fuel management system in the Boeing 777. This system has previously only been used on pro-totypes for military aircraft. The order will be worth at least \$500 during the next 10 to 15 years.

The main electrical load management system (Elms) will elim-inate miles of electrical wiring which usually connect control switches in a cockpit to functions around the aircraft. The Smiths' system, developed for prototypes of the European Fighter Aircraft and the US

Longbow Anache heliconter, uses a computer to issue instructions to the aircraft's functions. The second Boeing 771 order, worth about \$100m over the next decade, is for a fuel measurement and indication system. This will

be the first such system on a civil aircraft to use ultrasonic sensors

to assess fuel consumed. Smiths has also won two military contracts — to fit electronic head-up displays to about 1,100 US Air Force F-15 aircraft and a fuel system for the US Air Force's C-141 heavy transport worth about \$100m and should

INTERNATIONAL COMPANIES AND FINANCE

Southend in £130m bid for Frogmore UCB turns

SOUTHEND Properties yesterday launched a £130m paper bid for Frogmore Estates, in the first big takeover offer since the UK property sector went into steep decline last summer. Frogmore promptly rejected the as "unsolicited and

Frogmore's rejection of the bid on its balance sheet which has virtually gearing compared with Southend's of about 90 per cent. "The philosophies of the ses are significantly different," Frogmore said.

"We believe it beneficial to maintain a lowly-geared uncertain of the in contrast with the current policy of

Mr Malcolm Dagul, chairman and managing director of Southend, said that the combined portfolio would be well balanced and would offer over-head savings. He claimed that Southend could manage the portfolio better than Frogmore. Mr Dagul said an investment

company should be geared to take advantage of opportuni-ties in a market which had hit the bottom, with if swift recovery was not in prospect. Analysts felt that the bid was opportunistic. "It gives Southend a cheap chance to consolidate," said one. Frogmore has been seen as a potential bid candidate for sev-

eral years, due to the accumulation of a per cent holding by Markheath Securities. another property company. Just over a month ago, Markheath arranged to sell most of its stake with a series of put and call options.

Southend yesterday bought 4m Frogmore shares for £12.92m in addition, BZW, the investment arm of Barclays bank, agreed to sell its 4m shares which were the subject of one of the call options. This gives Southend control of 20 per cent of Frogmore shares.
James Capel and Paribas
have offered, on Southend's behalf, to acquire remaining 3.1 new Southend shares for Lex. Page 20

each of Frogmore's. Southend also offered its shareholders 14.2m new shares at 100p each.

Comparisons between the two companies are complicated by the fall in asset values over the past year. However, at the end of June 1990, Frogmore reported net assets of £209m, while at the end of March 1990, Southend had net assets of £161m.

Even before the announcement yesterday, Frogmore's shares rose from to he had been however, Southend's shares fell 5p to 105p after the Charterhouse, WK mer-

chant bank, is acting for Frog-

UCB, Belgium's third largest chemicals group, yesterday reported almost unchanged

in flat

year at

BFr2.31bn

By Andrew Hill in Brussels

reported almost unchanged net profits of BFr2.31bn (\$67m) in 1990, compared with BFr2.3bn in the previous year. The difficult economic cli-mate and losses in the group's film activities held back profits. The group is proposing an increase in the net dividend for the year, from BFr330 to BF1360 a share.

Sales were slightly higher at BF143.3bn, and profit before tax and exceptional gains slipped from the 1289 record of BF12.25bn to BF12.1bn.

UCB said its anti-allergy drug Zyrtec had been well-re-ceived by the medical profes-sion in the countries where it has been introduced.

Buoyant Henkel anticipates

HENKEL, the German detergents and chemical group, expects good results this year, despite a worldwide squeeze on chemical companies' profit margins, Mr Hei-mut Sihler, the group's presi-dent, said yesterday, AP-DJ

ast year. Henkel's group sales

BHF Bank

headline in yesterday's FT stated incorrectly that the 1990 the lincome the Berliner Handels-und Frankfurter Bank declined 16 per proceeds from hank's own

Rieter declines 54% after militaria spinning machine sales fall

RIETER the Swiss textile machinery group, plans to halve in dividend after disclosing cent slump to SFr36.3m (\$25.6m) in net consolidated earnings in 1990. Group turnover, SFr1.78bn, fell

5.1 per cent on 1989.
Group sales and earnings were badly affected in 1981 by the worldwide fall in demand and consequent in prices for spinning machines, in which Rieter specialises. Turnover in the division fell by 12 per and to SFr909m.

All the other increased Turnover in the Unikeller noise control business upp by 3 to SFr590m; chemical fibres gained 1 per cent in SFr1 while sales of castings climbed by 10.2 per cent in SFr128m.

NEXT. In troubled UK fashion

that is its your

restructuring pro-

The results, The compare with a previous loss of £46.7m, confirmed the group's own forecast made in a circular to

hard his chicago in February.

Last year's performance was hit by an exceptional provision of £33.5m made against the carrying value of its investment in Club 24, its consumer credit experience that is being wound.

operations that is being wound down after attempts to dispose of the business failed last year.

Total extraordinary amounted 1 £170.2m,

bringing the retained in for

the year to £222.8m against a profit of £10.4m.

Following drastic steps that have been taken to stem losses, the group's ballowing have been trimmed to focus on Next

Retail and Next Directory,

which respectively made a loss of 52.3m and a profit of 52.6m in the part to January.

where we can now

on the business, where we

were fire ago," said Sir David Wolfson, chairman. The group's cash position had been

out, store space and

stocks are progressively

by 24 per cent to it is Operating results at SFr37.4m were down by SFr37m while non-operating income declined from SFr48.4m to SFr22.8m.

Rieter Holding, the parent net profit of SFr11.7m against SFr26.9m in 1989. The board proposes to reduce the shareiders' dividend from SFr50 to SF125 per registered share and from SF10 to SF15 per partici-pation certificate. The dividend had been increased in the two previous Just month, working

hours have been shortened for 2.100 of the memployees at Rieter's Winterthur base and the company plans to close ompletely for a in July.

If the beginning March,

Next reports loss of £40.7m

Consolidated cash flow fell Saurer Group Holding, the parent training of Mr Tito Tetta-manti. Swiss financier, announced that it had bought 6.7 per cent of the curital and 5 per cent of the voting rights in Rieter Holding.

Mr Tettamanti, who has engaged in takeover battles the past, said that the stock had been bought in agreement with the Rieter board and that he was not seeking a larger stake for the time being.
In 1989, Rieter became one of the first Swiss companies to make its registered shares

available to foreign investora.

If the same time, it maintained limits registration, to ensure at least two-thirds of the capital and voting rights would remain in Swiss hands.

Domestic decline lowers RMC results

RMC Group's ready-mixed concrete and other building prod-nation failed a sharp decline in its home market last Taxable profit fell by nearly 13 per cent to £216.2m (\$387m)

from £248m on turnover that was virtually flat at £2.59bn. Mr Jim Owen, managing director, warned that would be lower again this year. He said it would be the first time the group had seen two years of decline since 1974 and 1975. He compared the current median unfavourably with that one and the one in

By Hala Simonian in Milan

ENICHEM, the group previously known Enimont,

intends to limited almost L8,500bn (LL) in the limit

four years as part of its new

plan present d to unions yesterday. Some L6,530hn would be

spent on "core businesses," notably crackers, intermediate

ing Mr Giorgio Porta, chair-

man. About 53 per and at the

investment would be

The plan also envisages a

L1,000bn reduction in the com-

pany's debt to L8.500bn in Mr Ports.

made in southern Italy.

ns materials, accord-

STRONG demand for upturn would ** "slowish" the disciplines imposed by the exchange rate

> With UK accounting for turnover, operating profit fell and from and gates, volume fell by 11 also affected, with only the Great Wills do it-yourself dain maintaining profit.

Germany for a self of 271.7m profit on self of £699.9m against on previously. Mr margins

EniChem plans L8,500bn investment

1884 from L9,500bn at present.

However, Mr Porta also warned of severe job cuts to

follow the 5,500 employees already laid off, reducing the

workforce to around 50,000 at

Another 3,700 lay-offs

planned this year, out of a total job-reduction package of 4,800 by the and of 1994, the com-

A further 4,000 jobs would go as a result of disposals in the agro-chemicals business,

although EniChem would maintain minority stakes in the activities sold, according to

pany said.

RMC, which had 18 per cent of the west German market for ready-mixed concrete, was venturing into the eastern part of the country through its Berlin-based associate. Profit from other countries

also rose to £70.5m from £64.5m despite the effects of increased competition or a slackening in the pace of growth on Austrian, Belgian, French and Spanish operations.

Increased

119.8m, up from £11.4m,
reflected higher year-end borrowings of £220.2m, representing 34.9 per cent of shareholders' funds. The group had
invested £354m, partly to take

The plans he reduce the workforce in hostile reaction from the group's unions, with four of plant

closures and a substantial

scaling-down of his welly

of when the group would return to the stock exchange,

commitment originally made last year when Eni, the public sector energy and chemicals

group, bought and Montedi-

per stake in the

sequently bid for the remaining shares floating in the mar-

es. Mr Porta no indication

up expansion opportunities Mr Derek Jenkins, finance director, said although spending should fall to £200m this

year, borrowings were expected to rise.
Earnings per share fell 18
per cent to 56.2p from 68.5p. A
raised final dividend of 12.9p makes a total of 19.3p against

18p last time.

• Mr Owen said RMC was expecting to face contempt of court charges for its involvement in a ready-mixed con-crete cartel. This followed admissions to the Office of Fair

FLS maintains

profits recovery

THE FLS Group, a leading Danish supplier of equipment to the cement industry, main-

tained the strong recovery in profits were the past three

years, writes Hilary Barnes in

Copenhagen.
Profits increased

DKr70im from DKr485m last year, while sales DKr11.35bn from DKr9.38bn. The board proposed unchanged

DKr12 per share. The continued increase in

profits and sales is forecast in

the current year. The volume of orders in hand at him begin-ning of the year was described

healthy results

reports from Rotterdam. Healthy sales of consumer

products and extra demand from former east Germany are shielding the group, he added. Mr Sibler said sales in the first few months of this year were up from the same period last year totalled DM12bn (\$7.22bn), up 3 per cent from previous year's figures.

Correction

cent. The group's partial operating profits, which exclude account trading, rose 16.4 per cent to DM245m



Sir David Wolfson: concentrating on the business

reliant and it was now action ing space and cent cent Mr Stuart Soloway, former retail operations direc-In of Burtons, a joining the group as hand a retail shop operations.

Tunune has year fell w operating profits plunged to

The bulk if the extraordinary losses stems from dispos-als of various of the group's businesses. While the sale of Grattan, its mail order ness, to German retail group

Otto Versand will significantly otto Versand will significantly strengthen the group's balance sheet, an extraordinary loss of £77.4m relating in the last been in ided in in year's been in ided in in year's tan, which it is profit contribution of the last year, will bring in approximately when it is completed

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The safety

31 14 for

of Grattan initial for the business between the diversified retailer. Next had favoured the limit owner of Grattan since it will need to continue to receive services for its Next Directory. Sears is a direct competitor in the UE retail market.

The group still has non-recourse borrowings in Club 24. It has, however, negotiated a committed borrowing facility with its bankers. Excluding its borrowing in Club 34, and after the sale of Grattan, the pro less balance sheet is free of net borrowings.

The loss per share was 13.58p, sgainst a loss 8.4p, and no final dividend is recommended, against 2p. This makes a total dividend for the year (1 m) against 4.7p. Lex. 1 20

In a transaction with total consideration will financing of

US\$200,700,000

Arjo International B.V. (Netherlands)

has sold

The Arjo Group

CWB Capital Partners Ltd.

The undersigned initiated this transaction and acted as exclusive financial advisor III Arjo International B.V.

> Robert Fleming Inc. Members New York Mark Exchange

FLEMINGS CORPORATE FINANCE

April 1991



had sales in 1990 of \$2.8,008 million compared to dustries – had sales in 1990 of IIIOM 8,008 million compared to NOK 10.178 million in 1989. The company showed a loss effer financial items but before restructuring costs of NOK 230 million. The ordinary net result per share including restructuring costs is a loss of NOK 51.

loss of NOK 51.

Approved restructuring measures will have a positive effect on results in the short term, even though these measures are more long-term in Productivity prices for important raw materials will enable Elikem to improve its cost position relative to its competitors.

Dusiness into seven market divisions with global business responsibility in the productivity groups: Ferroalloys, Aluminium and Materials With its strong energy and advanced technology base, its global sourcing and international marketing network, Elikem is helping its customers increase their long-term efficiency and market responsiveness.

DIVIDENO The Board has decided not to propose that a dividend be paid for 1990.

NOTICEDEAGN

that the program Meeting 1996."

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Elkem



Profits 1990: substantial improvement during the second half

he group sales evolution and even more the group profits progressed very positively in the last half of \$1990. As forecasted, there has been a definite reco-From June to December, sales rose from FF 2,514 million to FF 5,964 million and profits from FF -25 million to FF +160

Descritdated profits nillion F)	1990	1989
eles perating profits urrent profits	5,984 368 192	5,126 329 225
el profits after tax et profits Groupe shure	168 134	1 80 :
esh flow	474	390

The Board of Directors of Moulinex S.A. the 1990 accounts during the meeting held on 5 April 1984 Group sales rose by 11,3% FF million 10%

- Operating profits progressed in proportion to the development of business. Current profits were directly affected by the financing on the British market of the acquisitions of Swan and Girmi in

- Net profits at FF 160 million suffered from the effects of - Net proms at FT 100 million surered from the effects of perturbations occurred on high-profit - of the Group, such as the Middle-East and microwave ovens.

- Cash flow improved from FF 380 million in 1989 to FF 424 million and will enable the financing of the industrial ment program of the new Group in 1991.

Sales at the end of march 1991

ince 7 January 1991, when Krups was acquired, the Group is Being reorganized to implement industrial, and structural synergies should produce first results as from the second half of the year.

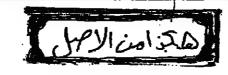
(million FF)	Jan. to M with Krups	iarch 1991 Intibaut Kreps	Jan. to March 19		
Moulinex Group	1,740	1,362	1,226		
Moutinex S.A.		1,184	918		

Consolidated sales with Krups amounted to FF 1,740 mlf-

ition.

- Sales without Krups reached FF 1,362 million, up by 11% despite of a depressed situation on certain markets, Krups sales were satisfying in Europe, up by 16.8%, but badly affected by the economic situation in the USA. Generally they were +2%.

The Annual General Meeting of Sharebolders is scheduled for 18 June 1991



INTERNATIONAL COMPANIES AND FINANCE

54% after sales fall Daiei raises stake in Maruetsu

By Robert Thomson in Tokyo

DAIEI, the Japanese retail group, yesterday announced the Y58.9bn (\$436.3m) purchase of 26.7 per cent of Maruetsu, a chain store operator, to take its holding to 38.1 per cent and bring the group closer to its goal of building a vast retail empire in Japan.

The Daiei group announced a partial bid last month for Maruetsu in expectation of the sale of a 24.95 per cent stake by

sale of a 24.95 per cent stake by Shuwa, the debt-laden property and stock market group forced to abandon its own grand plans to dominate Japanese

plans to dominate Japanese pretailing.

Shuwa had built large, hostile stakes in seven Japanese retail chains, including Maruetsu, but financial problems of Shuwa to use some the seven Japanese on Y110bn loans from the during repayment in months.

The built substantial holdings by Daiei

group, which claims have alded Shuwa for the sake of ese economy, but has taken advantage of the opportunity to expand significantly its retailing potential.

Shuwa has been undermined by the rise in Japanese interest rates over the past two years, the stock market plunge and the weakness in international property markets. The private-ly-owned company had estimated \$10bm, including some 50 office blocks in Japan and about all in the US, but now under reconstruction. Apart from a la cent holding in Maruetsu, Shuwa

Chujitsuya, a medium-sized null chain, and department tan, the department

"restructure" Japan's retail distribution industries. though he recently conceded that a beavy debt burden has made it "impossible for 🔤 🖿 made it impossible for realise my on my own".

Maruetsu has a significant spread of supermarkets in the Tokyo area, which will compleof Marnetsu.

ment the network of Daiei, already the country's largest supermarket operator and longtime partner of Maruetsu. Daiei has significant wholesaling and operations, and her shown interest in taking over Shuwa's holding in Chujitsuya, which

also has a strong spread of supermarkets in Tokyo. Isao Nakauchi, Daiei's chairman, said esterday that he would not buy into Chujitthey us"

"a "bid against commercial toms", though he hinted that Shuwa's financial problems tan, the department group, 17.5 of N he would not buy into Chujngroup, 17.5 of N they us" they us" against commercial against commercial toms", though he hinted that Shuwa's financial problems could move on the supermarket operashi, Shuwa's president,

Last month, Mr Nakauchi, a veteran of merger and acquisi-tion battles, said his company would not extend a repayment deadline of May 31 on the loans to Shuwa, and announced a bid for a maximum of 28 per cent He said yesterday that Daiei

had purchased 28.79m Maruetsu shares, including the 26.93m shares held by Shuwa, to bring its holding to 38.1 per cent. Daiei and Maruetsu have had ties since 1981, but the new stake will give Mr Nakauchi far greater influence over the company's policies.

Shuwa is estimated in his built is over Y1,000bn through property and the purchases, and the the Maruetsu stake highlights in company's present finant problems. The disposal is a perfile Mr Kobayashi, who once boasted that he wanted to own building in each US star, but now overseeing in dismem-berment of his organisation.

Blow to Li Ka-shing's Cavendish plan

By John Elliott in Hong Kong

MR II KA-SHING, one of Hong Kong's most prominent entre-preneurs, yesterday suffered a rare personal setback when minority shareholders blocked his HK\$4.13bn (US\$530.2m) bid to buy them out from his Cay-endish International Holdings property to oil and electricity subsidiary, which he wanted to take private and merge with his main Hutchison Whampon

Such from minority
are Hong
the last time it hap pened an internationally-known businessman was when Mr Alan Bond, the Australian entrepreneur, failed two years to take his Bond Corporation International company in

Hong Kong private.
Two months ago, Hutchison launched the bid for the 34.72 per cent of Cavendish's shares it did not already own at

CRA wishes to

reopen PNG

copper mine'

Yesterday the offer was accepted at a special meeting, convened under Hong Kong law by the supreme court, by



Li Ka-shing; wanted to merge Cavendish with

59.6 per cent of the votes. This fell well that of the per cent figure needed for the offer to go through, and it was followed by a rowdy extraordinary general meeting at which the offer was noisily attacked by individual ethnic Chinese shareholders and apposed by shareholders and opposed by

Mr Murray, chairman managing Hutchison, offer was made, that buy-out consequential of consequential separate entity made manage ment sense. Cavendish has never estab-

separate corporate image from limiting it was hered in the part of a corporate reorganisation which split the group's Hongkong
the operation from nonelectricity-related businesses.
But the offer was criticised
as inadequate by some institu-

mistreating minority share-holders. groundswell of opposition built up among indi-vidual other companies' shares benefited from a surge in recent weeks on Hong Kong's stock market, but Cavendiah stayed around the offer price.
Yesterday Mr Murray said
that there would not be any
fresh to buy out the

shareholders now try to get out of the company.

Cavendish's main asset is a

that the shares could fall well below the rejected offer price if

34.3 in Hong-kong Electric, the monopoly supplier of electricity in Hong Kong Island. It with Hutchison (on 1000) Husky Oil, one of Canada's top 10 petroleum companies, whose financial performance has disappointed Mr LL

There has been speculation Hutchison might Husky once it owned all the shares, and this fuelled among the minori-

Last month, Cavendish announced after-tax consoli-December III of HK\$1.32bn, 29 cent up on 1989's

A final dividend was postponed because if the buy-out announced in the next less

Floating Rate Notes, Sins FV,

nimal Fants The second secon 8th May Total

Interest Amount 155 \$10,000 Note due 8th May 1991

U.S. \$384.90

COMMERZBANK ...

AGENDA (abridged version) 1. To see a stablished Annual Accounts, the

Report of its Managing Duectors on III

Performance, the Report of Supervisory Board, together with the Consolidated Annual Accounts and the

DM 50 nominal share, thereby also approving a payment the holders of the profit-sharing certificates issued in 1985 of the latter's face value and

7% the little in the convertible profit-sharing

To approve the actions iii the Board iii Managing

To under the supervisory India during

5. To authorise the Board Managing to up in DM 500 million of profit-sharing certificates options warrants at time April Creating conditional capital of up to million. Of principal the profit-sharing rights are be a laborated to the million of principal the profit-sharing rights are be a laborated, however, and subscription rights for such fractional amounts as may result from the subscription and the profits of the profit

necessary to subscription rights to the profit-sharing certificates carrying conversion or option rights, of to bonds, either already

6. To agreement (Unternehmens-vertrag) with Commerz mbH, Frankfurt (Main), Subsidiary Commerzbank.

8. To appoint Treuarbeit with the sales of t

the Land EC2N 2HE, S.G. Warburg I Co. La. 2 Finsbury Avenue, London EC2M I and make the

amangements. I amangements given 21, 1991.

Annual Report will be shortly from Inc.

U.S. \$200,000 200

Hydro-Québec

Due May 2005

Copies of the Userala sembla of Commerzbank's 13341

COMMUNICATION AKTIENGESELLSCHAFT

In the United Kingdom

To Mail This members of the Supervisory Board.

Group Report, for the man ended December 31, 1990.

2. To approve the payment of a dividend of DM III per

issued in 1990.

by the Parent Bank.

currently being prepared.

Directors during the financial var 1990.

NOTICE E HEREBY GIVEN that this year's Annual Munich on May 29, 1991, III 10.30 a.m.

Credit Sulsse First Boston Limited

Downturn for Australian bank By Mark Westfield in Sydney

By Mark Westfield d CRA, the Australian resources group, has rejected claims by the Papua New Guinea govern-ment it is insensitive to the country's sovereignty and has refused requests by the government to sell its 53.6 per cent interest in the moth-belled Bougainville copper

Standard Chartered

Standard Chartered PLC

US\$400,000,000 Undated Primary Capital Floating Rate

In accordance with the provisions of the Nation notice is

hereby given that for the Marval Determination period

from 11th April, 1991 12 13th May, 1991 the Notes will

carry interest in the mile of 6.4375 per cent. per annum.

Interest accrued to 13th May, 1921 and payable

on July IVM will amount to US\$57.22 per

US\$10,000 Nam and US\$572.22 per US\$100,000

Chartered WestLB Limited

Agent Bank

Sir Minhal Somare, PNG foreign minister, accused CRA this week of taking a colonial-ist attitude towards his coun-

Mr Ian Johnson, CRA Minerals (PNG) managing director, said the company wanted to reopen the mine, closed for more than a year by rebellious secessionists on the island. He described CRA's relations with the PNG government as "cor-

MONTH before it is due to staff superannuation fund. partially float, the government-owned Bank of Australia has reported a 7.9 per cent drop in pre-tax operating after increasing its bad and doubtful debt expense by 62 per cent for the six months to 31.

30 per cent 🔳 the bank. According to the bank's managing director, Mr Don Sanders, the performance was "reasonable, given the prevailing conditions in the economy and in the banking and finance managers."

industry."
The Commonwealth's pre-tax profit was overshadowed, however, by the earnings A\$536.4m swelled by an abnormal transfer of an A\$530m surplus — A\$323.3m

from the superannuation fund in its profits last year. The case

Ian Payne, Commonwealth's deputy running director, deputy yesterday that the transfer made lengthy negotiations with the bank's Both the proposed float and

the transfer of the super surplus are designed to shore up the bank's reserves following its purchase last year of the debt-troubled State Bank of Victoria for A\$1.6bn. Despite the recession in Australia, the bank lifted its net

interest income to A\$ 1.33bn compared with \$1.2bn in the six months to December 1989. The bank's operating profit of A\$ 536.4m was double the A\$ 266.7m of the previous equiva-

The bank's risk-weighted capital rath furnami user

5 up to 6. 6 up to 7. 7 up to 8. 8 up to 9.

9 up to 10

10 up to 15 ... 15 up to 25 ...

Non-quota loens A see I par cent higher and nor then quota loens. A see II par cent higher and nor then quota loens. Equal instalments of principal court hash-yearly payments to include principal court and the court of the cou

the six mouth from 9.57 per Australia largest banking cant to 10.2 per cant because it has postponed dividend ments to its parent pending the

> Total rose from A\$63.7bn AV over the period.
>
> The SBV's assets and earnings will not begin to be included until the second half

> of the year. Loans on which no interest is being paid increased over the six months from A\$1bn to

Its result represents an 11.56 per cent return on equity com-pared with 13.46 per cent in the

first half last year. The Commonwealth Bank reports on a June 30 financial year while its listed rivals, the ANZ, National Australia Bank and Westpac, balance on Sep-

tember 30. The Commonwealth's lower result comes three days after Westpac, Australia's largest banking group with assets of \$107bn, and hardward an in problem loans to more than 33bn and dividends in the

U.S. \$250,000,000 National Australia W. R. (Incorporated with fimited liability in the State of Victoria, Australia)

Undated Subordinated Floating Rate Notes

Notice is hereby given that for the aix months interest Period from April 11, 1991 to October 11, will the Notes will carry an interest 6.4625% per annum. The payable on the payment date, 11, will be U.S. \$328.51 respectively for Notes in denominations of U.S. \$250,000 and U.S. \$250,000 and U.S.

By: The Committee Bank, N.A. London, Agent Bank April 11, 1991

O CHASE

U.S. \$200,000,000



Eni International Bank Limited

Guaranteed Floating Rate Land due 1991 Unconditionally and Irrevocably as payment of principal by Ente Nazionale Idrocarburi

Notice is hereby given, that for the three months interest Period from April 11. July 11, Notes will carry an Interest Rate of 5%% annum. The interest payable on the relevant payment date, July 11, 1991 will be U.S. \$153,25 per U.S. \$10,000 principal amount of

By: The Chase Manhattan Bank, N.A. London, Agent Bank April 11,

CHASE

SHEARSON LEHMAN **HUTTON HOLDINGS**

Note.

US\$300,000,000 Floating - due October 1996

For the three months 11 April 1991 to 11 July 199) the notes will carry an interest rate of 6.2875% per annum and interest payable on the relevant interest payment date 11 July 1991 will amount to US\$158.93 per US\$10.000 note.

Agent: Morgan Guaranty Trust Company

JPMorgan

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GPA Investments B.V.

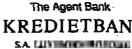
PUBLIC WORKS LOAN BOARD RATES

US\$ 30,000,000 **Guaranteed Floating Rate Notes due 1995** by **GPA Group plc**

in accordance with the Terms and Conditions of the Notes, rrotice in hereby given in for the from April 10, and to October 10, 1991 the Notes will carry an interest an 6.7625 per annum.

The Interest amount payable on the interest payment date, 10, 1991 will be US\$ 3,437,60 per Note of US\$ 100,000

KREDIETBANK



U.S. \$100,000,000



Takugin International (Asia) Limited (incorporated in Hong Kong)

Guaranteed Floating Rate Notes due 1997 Guaranteed as to payment of principal and interest by The Hokkaldo Takushoku Bank, Limited (Incorporated in Japan)

In accordance with the provisions of the Notes, notice is hereby given, that for the six month Interest Period from April 11, 1991 to October 11, 1991 the Notes will carry an Interest Rate of 6.525% per annum. The Interest amount payable on the relevant interest payment date, October 11, 1991 will be U.S. \$333.59 for each Note of U.S. \$10,000 denomination and U.S. \$8,339.84 for each Note of U.S. \$250,000 denomination.

By: The Chase Manhattan Bank, N.A. London, Agent Bank



FINANCIAL TIMES

international

Financial Times Business Information, 🕍 cooperation with world's most influential credit rating agencies, publishes the only regularly updated comparative listing of international credit ratings.

I unique quarterly source of reference 🗤 essential 🖎 📶 players in the international credit markets - borrowers, investors and

> For further information contact: Clare Borrett, FT-Credit Ratings International, Marketing Department, Figuration Times Information, Tower House, Southampton Street, London WC2E 7HA.

intermediaries alike.

071-240 Fax: 071-240 FM NOTICE OF REDEMPTION

FT

III holders of

Japanese Yen 10,000,000,000 7 per cent. Bear Notes due 1992 of State Bank of New South Wales Limited A.C.N. 003 963 228 (formarty State Bank of New South Wales)

Pursuant to Condition 5(C) of the Terms and Conditions of the Japanese Yen 10,000,000,000 7 per cent. Bear Notes due 1992 (the "Notes") of State Bank of New South Wales Limited (the "Bank") issued with the benefit of, and subject to the provisions of, a fiscal agency agreement dated 10th May, 1988 between the Bank, Kredietbank S.A. Luxembourgeoise as fiscal agent and the paying agents therein referred to, the Bank hereby gives irrevocable notice of its intention to redeem all the Notes on May 10, 1991 (the "Redemption Date") at the applicable redemption price of Yen 978,200 per Yen 1,000,000 Note and Yen 9,782.000 per Yen.10,000,000 Note (the "Redemption Amount") together with Interest accrued to (but excluding) the Redemption Date.

Payment of Redemption Amount and of such accrued interest will be made on or after the Redemption Date in accordance with Condition 6 of the Terms and Conditions of the Notes.

Notes and Coupons will become void unless presented for payment within a period of ten and five years, respectively, from the Relevant Date (as defined in Condition 7 of the Terms and Conditions of the Notes).

The Notes may be surrendered for redemption at the specified office of the Fiscal Agent or any of the Paying Agents, which are

Paying Agents

Kredietbank N.V.

Kredletbank N.V. Arenbergstraat 7 B-1000 Brussels London Branch City Tower, Level 7

April 11, IUR:

Fiecal Agent Kredietbank S.A. Luxembourgeoise 43 boulevard Royal Luxembourg

CAL INVESTMENTS LIMITED

INVESTMENT MANAGEMENT IN FOREIGN EXCHANGE AND FINANCIAL FUTURES GALL PAUL ON TEL: 071 799 2233 FAX: 071 798 1321

U.S. \$250,000,000



Republic of Indonesia

Floating Rate Notes Due 1993

Interest Period

6%s% per annum 11th April 1991

11th (22 1991 Interest Amount per U.S. PIDANI IA - Ou 11th October IIII U.S.

Credit Suisse First Boston Limited

The Hongkong and Shanghai **Banking Corporation** (Incorporated in Hong Kong with limited tiability)

U.S.\$400,000,000 PRIMARY CAPITAL UNDATED FLOATING RATE NOTES



Notice is hereby given that the Riste of Interest has been fixed at 6.3125°-and that the interest payable on the relevant interest Payment Date July 11, 1991 in respect of \$5,000 nominal of the Notes will be \$79.78 and in respect of \$100,000 nominal of the Notes will be \$1,595.68.

April 11, 1991, Landon By: Clibenk, N.A. (CSSI Dept.), Agent Bank

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CANON INC.

office of HRLI SAMUEL BANK LTD., 45, BEECH STREET, LONDON BCZP 2LX where Friding

The Pop Bank Limited,

ing Tax at the rate of 20%

Halifax Building Society

Hoating Rate Loan Notes 1992 For the three month period from 10 April, 1991 to 10 July, 1991 the Nones will bear interest at the rat of 12.0625 per cent. per assum. The Coupon amount per £5,000 Note will be £150.37, psychle on 10 July, 1991.

Morgan Grenfell & Co. Limited Agent Beak

£100,000,000 BRADFORD

&BINGLEY Floating Rate Notes Due 1998

£303.95

US \$174,300,000

1410/1441 Broadway

Finance, Ltd.

Guaranteed Secured Floating Plate Notes Due 1999

For the period from April 11, 1981 to October 11, 1991 the Notes will carry an interest rate of 6.7125% per annum with an interest amount of US \$1,706.09 per US \$50,000 principal amount of Notes

Agent Bank; Security Pacific National Bank

March, 1991

MITSUI & CO. FINANCIAL SERVICES

(AUSTRALIA) LTD.

Guaranteed Floating Rate Notes Due 1992

Unconditionally guaranteed by

MITSUI L CO. (AUSTRALIA) LIMITED

This Notice is to advise that as a result of the exercise of put options by bandholders at 31st December 1990, there were no Notes remaining outstanding and the listing of the Issue on the Luxeribourg Stock Exchange will be cancelled.

April 11, 1991, London By: Citibank, N.A. (CSSI Dept.), Fiscal Agent CITIBANCO

EUROPEAN INVESTMENT BANK

¥20,000,000,000

6% per cent. Notes 2000

ISSUE PRICE PER LINE

The Nikko Securities Co., (Europe) Ltd.

A Deferred Rate Setting Agreement in connection with the issuance of the above Notes has been arranged

in the European Investment Bank by:

The Nikko Securities Co., (Europe) Ltd.

Motorola trades sharply higher By Louise Kehoe

By Louise Kehoe in San Francisco

NINTENDO has agreed 📭

distribute up to \$25m in cou-pons to US purchasers of its

home video game machines to settle price fixing charges brought against the company by the Federal Trade Commis-

The US subsidiary of the

Japanese company was

accused of anti-trust violations

by attempting to control the price of its game machines.

Mr Robert Abrams, New

York Attorney General, said

that "Nintendo was not satisfied" with its 80 per cent share

of the video game market, and coerced some of the nation's

biggest retailers into keeping

the price of its basic video

The company threatened to either slow or cut off supplies

game system at \$99.99.

sion and US state officials.

MOTOROLA'S share price rose sharply yesterday when the US electronics manufacturing group reported higher-than-expected earnings for the first quarter, its shares, which closed on Tuesday at trading 1 \$61 midday in New York.

Although first-quarter earnings declined, the drop was not as steep as analysts had feared. Earnings for the quarter were \$116m, or 88

Mr George Fisher, chairman and chief executive officer. In the US, Mr Fisher said, share, compared with \$127m, or 98 per share, a per share, a rose to \$2,74bn, "Increasing consumer confidence, a low level of inventories and other factors may indicate an easing of up 8 per cent from \$2.53hn in the first quarter of 1990. The company blamed its carning of the company blamed its carning of the company blamed its recessionary pressures later in the year in several of the "We continue 🕒 🚃 🚃

The company had projected

1990 sales of more than \$4bn -

more than 80 per cent of the

video game market. The price-fixing investiga-tion was conducted jointly by

and the attorneys general of New York and Maryland. Mr

Abrams said it was the first

time in more than 10 years that federal authorities had

He said the Mintendo settle-

ment would "send out the most powerful message" that would reach "not only the board

rooms in America, but the boardrooms in Japan and in all

other countries that do busi-

ness in America". The settlement is subject to

approval by the FTC and by state courts.

participated in such a case.

the Federal Trade Commiss

markets we serve. Even though the US and the UK are in a recession, growth is continuing in other parts of the world, especially in the Asia-Pacific region".

nurturing programmes important the long-term growth of the company," Fannie Mae climbs to record \$320m

control over costs in ■ manner

ppropriate for the

economic conditions, while

April, 1991

By Patrick Harverson in New York

THE FEDERAL National Mortgage Association (Famile Mae), the biggest US provider of residential mortgage funds, yesterday reported 11 fe per cent rise in first-quarter net income to a record \$320m or

\$1.19 w share, from \$276m or \$1.06 a share a year earlier. Fannie Mae said first-quarter earnings growth was led by a \$12.8m rise in net interest income and a \$6.9m rise in mortgage-backed security (MBS) guaranty fees. Average MBS outstanding rose by \$13bn to \$295.1bn.

Mr James Johnson, chair-

New Issue

man and chief executive of Fannie Mae, said he was particularly pleased with the \$10m fall in first-quarter charge-offs to \$46.7m and the drop in the number of foreclosed properties to 1,921, down from the 2,144 recorded at the same stage in 1990. cent to \$82.1m, or 58 cents a share. In the fourth quarter of 1990, Sallie Mae made profits of \$71m. Sallie Mae said total assets were \$42.8bn, 16 per cent higher than I year ago, and that student loan purchases during the quarter totalled \$1.9bm, against \$1.4bm in the first three and of 1990.

Nintendo to pay \$25m and Kerkorian

settle price fixing charges

to retailers who lowered the price of the game, Mr Abrams charged. "They wanted to

extract every last ounce of

While denying it has violated anti-trust laws, Nintendo said it had decided to settle the case

to maintain the goodwill of its

loyal consumers, rather than

engage in lengthy court pro-ceedings.

Nintendo will distribute \$5

coupons, which can be used

toward the purchase of video game cartridges to up to 5m customers. The company also agreed to pay \$4.75m to partici-pating states to defer the cost

of administering the program.

the US and its system is one of the country's best selling toys.

Nintendo is the biggest mar-eter of home video games in

profit."

stage in 1990.

The Student Loan Marketing Association (Sallie Mae), which owns about 30 per cent of all guaranteed loans to US Sallie Mae is a federally charted company which buys insured student loans, and through the provision of other financial services to financial and educational institutions, students, also reported firstquarter earnings yesterday. Sallie Mae revealed net income for the first three replenishes local supplies of months of 1991 was up 16 per

> Caterpillar warns of 'small loss' By Nikki Talt

CATERPILLAR, the world's moving equipment, yesterday warned it will show a "small" loss from operations during the first quarter of the current

ing that profits for the year could be significantly lower than in 1990. In 1990, the company reported after-tax profits more than halved from \$497m

Caterpillar said first-quarter figures would be affected by a pre-tax charge of \$21m, covering future but unspecified actions by the company. It said sales and profits were below the levels expected in February and that continuing weak mar-ket conditions would prompt a

almost half By Robert Gibbens

in Montreal

BCE, the big holding company that controls Bell Canada and Northern Telecom, has sold nearly half its 22 per cent equity interest in Quebecor, North America's second largest printer for C\$35m

(US\$30.4m).
The buyer, is investment dealer Levesque Beaubien Geoffrion, who will place the stock with institutional inves-

BCE plans to reduce its Que-becor stake further by April

Bank of New York posts \$63m first-quarter loss

excluding the sale of its factor-

mate to \$1.50 a share from \$3 a

health of a bank is a quality of its loan portfolio," said Mr Salem. The dividend cut is a

sign of uncertainty about the

THE US Department of surprised Wall Street by turn-ing in a first-quarter loss and slashing its quarterly dividend Transportation is giving Mr Kirk Kerkorian, the wealthy west coast investor, more time to explain his plan to take by 28 per cent to 38 cents a over frams World Airlines, the heavily indebted US carrier owned by US investor Mr Carl The bank, which blamed its

disappointing results on bloated loan-loss provisions, posted a net loss of \$63m, or \$1.02 a share, in the first three months of 1991 compared with net income of \$102m, or \$1.87 a fully-diluted share, a year ago. Wall Street had expected The US aviation authorities said yesterday they would re-open the record on the ques-tion of whether TWA should be allowed to sell its London first-quarter earnings of about Airlines, a larger and stronger 80 cents to 85 cents a share. The bank said it expected to airline, for \$445m. post profits in the second quar-ter and for the whole of 1991,

On Tuesday, American said it had won access to over it had won access to over \$1.3bn of new funding. It declined to say precisely how the money would be used, but one possibility could be the purchase of route authorities into Heathrow from TWA.

Mr Kerkorian's privately-

wins time

to explain

TWA plan

By Nikki Talt

in New York

INTERNATIONAL COMPANIES AND FINANCE

owned Tracinda Corporation has said its potential bid inter-est in TWA is conditional on

these routes being retained.

The Department of Transor training to the set a deadline for any supplementary filing by Tracinda. This should arrive by 4.30 pm on April 12. Replies to this will have to be filed by April 16. In its formal notice, the US authorities said it "believes

that Tracinda should be given an opportunity to explain its proposal further and to dem-custrate will would be capa-ble of fruition, and would assure the continued viability

Commenting on any poten-tial response from TWA and American, the DoT said it was "particularly interested in their views on the continued viability of TWA as an eco-nomically sound and strong

The DoT ruling came in pite of farther urgings, late on Mouday, by American that the Heathrow route sale should not be delayed. American claims to have a legally binding deal with TWA and described the Kerkorian initiative — incorporating labour tive — incorporating labour concessions negotiated with TWA's unions — as "an illu-sory scheme which it has no legal ability to accomplish".

BCE cuts stake in Quebecor by

It acquired its interests in 1988 in exchange for its own printing subsidiaries, and also received cash.

BCE has been selling all assets that are not part of its core telecommunications activities.

THE BANK of New York greater than expected. He reduced his 1991 earnings forecast to \$1.70 a share from \$3.50

a share. Bank of New York's loss provision surged to \$343m from only \$64m in the 1990 first quarter. The regular allowance for loan losses increased by \$251m in the quarter. Non-performing assets rose 16 per cent to \$1.85bn, includ-

ing \$321m of other real estate, from \$1.59bn in 1990. The bank attributed the increase to the addition of \$141m of higher leveraged transaction loans and \$155m of other commercial real estate loans. Total commercial real estate

non-performing assets declined by \$42m to \$731m at the end of ing unit.
Mr George Salem, an analyst
at Prudential Securities, has
reduced his 1991 earnings estithe quarter.
The bank said its basic busi-

nesses were performing well and were ahead of budget. Operating earnings would have improved in the quarter with-out the higher loan-loss provi-

sions.

The bank also said it had aigned a letter of intent to sail BNY Financial, its factoring subsidiary. The terms of the sale were not disclosed. It is subject to definitive contract and resulting a property and is Mr Thomas Hanley, an lyst at Salomon Brothers, the dividend cut was not as deep as he had expected but the jump in both non-performing assets and loan-losses were and regulatory approval and is expected to close in the second

International Paper hit by weak economy

By Martin Dickson in New York

INTERNATIONAL Paper, the INTERNATIONAL Paper, the US forest products group which has been expanding aggressively in Europe, reported a 27 per cent drop in first-quarter net earnings, but said its European paper operations had reported substantially improved results.

The company earned \$132m, or \$1.20 a share, on \$488 of \$31bn, against \$150m, or \$1.65.

or \$1.20 a snare, on sales of \$3.1bn, against \$180m, or \$1.55, on sales of \$3.2bn in the same period last year. The US paper industry is in the threes of a cyclical downturn and the results were in the middle of expectations.

My John Goognes the chair.

Mr John Georges, the chair-

man, said the weak US economy had created difficult operating conditions for many of

Medical Company

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the company's businesses.
However, the performance in Europe and the low-cost position of its domestic core paper and paperboard operations would help it take advantage of any economic rebound.

In the ITS the company's

In the US, the company's containerboard operations had reported significantly lower earnings. Prices for uncoated printing and writing papers had declined markedly through the first quarter. The downward trend was likely to continue in the second quarter.

Denver sells \$500m of bonds to fund airport

By Nikki Tait

THE City of Denver administration has breathed a sigh of relief after successfully selling a \$500m tranche of bonds designed to help fund the building of a new \$20m-plus international airport in the

Colorado city.

The project has been dogged by controversy. City officials maintain the existing the ton airport facility is severely limited by its airfield runway layout. Construction the new airport has been setting new airport has been getting underway during a particu-larly rough patch for the US airline industry, with domestic traffic depressed and most car-riers reporting heavy losses. A further shadow was cast

over the current bond issue when Standard & Poors, US

rating agency, downgraded existing Denver sirport bonds last month to BBB-, just above the "junk bond" category.

Moody's subsequently con-firmed its Bas-1 rating. The city said it had raised \$500m from investors against a minimum target of \$400m. The bonds, which have different terms and maturities, were sold at an average interest rate of 9.13 per cent. Yields ranged from 7.8 per cent on bonds maturing in 1995 to 9.19 per cent on those due in 2023. The city conceded this was

more than the 8.63 per cent it paid on the previous tranche of bonds — seen then as a fairly tasty return — but said this would only add \$2.5m to the sunual interest bill.

General Meeting of Shareholders

The DAF N.V. General Meeting of Shareholders will be held ■ May 1991 at ■ PM (continental time) in the POC, Mathildelaan 81, Eindhoven, the Netherlands.

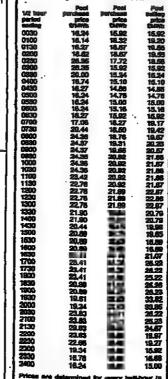
The agenda, including among others, special items such as:

- the extension by one year of the authority of the Board of Management to image ordinary or preference shares and restrict the pre-emptive rights on ordinary shares;
- the reappointment of three members of the Supervisory Board;

Is available from today onwards at the Communications Department of

Supervisory III

loss, even if the \$21m charge was excluding.



NOTICE OF PREPAYMENT

Gaz de France

US\$ 175,000,000 121/4% Guaranteed Bonds due 1993

In accordance with paragraph Redemption of the Description of the Bonds, notice is hereby given that Gaz de France will redeem, on May 3, 1991, the total amount remaining ing of the Bonds (i.e. US\$ 70,605,000) at 101 1/2 % of their principal amount.

Payment of interest image premium in on May 3, 1991, and reimbursement of principal will be made in accordance with the Description of the Bonds. Bonds surrendered for redemption should heve their coupon due on May 3, 1992 and following attached. Interest will cease to accrue on the Invite as from May 3, 1991.

Luxembourg, March March 1991

The Fiscal Agent KREDIETBANK S.A. LUXEMBOURGEOISE

<u>برون در باز کا بازی می برون در بازی با بازی به می می بیشت می بازی بازی برون برون برون بازی بازی بازی برون برون</u>



¥30,000,000,000

M per cent. Notes due 1994

ISSUE PRICE 99% PER CENT.

The Nikko Securities Co., (Europe) Ltd.

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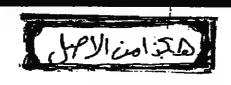
Central American Bank for **Economic Integration** (CABEI)

U.S. \$20,000,000

Floating Rate Serial Notes due 1994 For the six months 11th April, 1991 u 11th October, 1991

In accordance with the provisions of the Notes, notice is hereby given that the rate of interest has been fixed at 7 per cent. per annum, and that the interest payable on the relevant interest payment date, 11th October, 1991 against

Coupon No. 25 will be U.S. \$85.40. The Industrial Bank of Japan, Limited **Agent Bank**



Miguel adebt issue Appropriate to the Section of the sectio Andread Control of the Control of th P. Sandanining of Sank And the state of t The second project

DAF in Eindhoven, Hugo van der Goeslaan 1, at Amsterdam-Rotterdam Bank N.V. in Arnsterdam, at National Westminster Bank PLC, Stock Office Services, Station Way in Crawley, at Generale Bank in Brussels and at Swiss Bank Corporation in Zürich. To be admitted to the meeting holders of shares to bearer should show

their certificate of deposition of shares. Shares should be deposited with one of the following banks on 29 April 1991, 15.00 hrs, at the Amsterdam-Rotterdam Bank N.V., National Westminster Bank PLC, Generale Bank, Swiss Bank Corporation, NMB Postbank Groep N.V., Rabobank Nederland and December Bank AG.

DAF N.V.

Board of Management

Eindhoven, 11 April 1991.

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الموسدون والمراجع

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K THERSDAY APRIL 11 1991

executed the fine expected by in Tokyo

JAPANESE insurers, among the most tightly regulated of the country's financial institutions, have come a step closer to breaking into new business areas, among them securities and banking.

A draft report issued this week by the insurance council — an advisory panel to the ministry of finance — urged that the liberalisation of the insurance industry be included. in a wide-ranging plan for the reform of the Japanese finan-

reform of the Japanese financial system.

The Finance Ministry is considering abolishing many of the barriers which divide Japanese financial companies into different groups. Insurance companies are worried that their interests might be forgotten, as the discussion has been dominated by banks and securities companies. the Salva to Stalm at the end the agreement of the batth and its base is the real worse performing and the end of base which was a summer would be discussed in the quarter significant of the batthe recurrence and

Mr Harnaki Deguchi, senior manager of financial and investment planning at Nippon Life, said the report had set a direction for the insurance industry. He added that the discussions were the most important post-war event for

the adversary. The terms of the control of the definitive control of the control the industry.

The insurance advisory council called for the entry of insurance companies into banking and securities busi-ress through subsidiaries, and the end of demarcation between non-life and life

insurances.

The final report, which will define the role, business boundaries, disclosure rules, organisation, subscription and supervision of the insurance industry, will be presented by insurance council to the finance minister will be the base for policy in he set by

the base for policy to be set by the ministry.

Other points in the report include the proposals for the relaxation of investment regu-lations, which could enhance The second secon competition among insurers and give them more scope for investing overseas. The appli-cation of risk control stancation of risk control standards such as those on capital adequacy, and solvency margins, are also on the agenda.

The Finance Ministry will not comment on the implementation of the reforms, but insurers do not expect the changes before 1983.

Talks on reform in the insurance industry, started in

The second of th ALL STREET STREET STREET insurance industry, started in ment-reflects the growth of the assurers have become attracted attention. sells \$500mi as insurers have become eager to diversity means of raising funds and investments. Mr legachi said that the report included plans for greater autonomy for insurers and ABDEYNATIONAL STREET fund airport

> A Charles Life dramatically depressed the flow of money into the industry, as savers have preferred to invest in bank deposits, especially as the deregulation of interest rates has given depositors more investment options. Meanwhile, deregula-

In the year to March, Japanese insurers suffered the first year-on-year fall in revenues in the post-war period, though the figures have yet to be announced. This followed a relatively poor 6.3 per cent increase in revenue in fiscal 1989. Cancellation refund payments jumped 60 per cent in the first half of 1990-91, as

San Miguel plans debt issue

SAN MIGUEL Corporation, the Philippines food and drinks group, plans to issue debt that can be converted into common shares. Management will seek approval of the proposed pro-gramme at the stockholders'

gramme at the stockholders' meeting on April 19, Renter reports from Manilla.

"In the light of the prevailing high interest rates and the ongoing expansion programme, prudence dictates that San Miguel looks at new and more permanent forms of financing," the company said.

Firm ceases authorised deals

NDC SECURITIES has ceased operating as an authorised dealer in the Australian short-term money market, AP-DJ reports from Sydney.

Reserve Bank of Austra

lia said the firm had "elected to cease operations as an authorised dealer . . . and has surrendered its accreditation to the [Reserve] Bank, effective from the close of business 10 April 1991".

Authorised dealers are th with which the Reserve Bank trades in money market secu-

riages in money market securities of up to one year. The move leaves eight of these.
Last October, NDC's parent company, Security Pacific of the US, amounced plans "to sell, downsize, or completely utilidates that make of Security Pacific Sell, downsize, or completely utilidates that make of Security Pacific Se European and Australian

INTERNATIONAL CAPITAL MARKETS Reform of

Gilts dip as £800m issue meets little trader interest

By Tracy Corrigan and Sarah Webb

PRICES in the UK gilts market eased slightly following the poor reception of the latest gilt tap issue by the Bank of

England.
The £800m tranche of 9 per cent gilts due 2008 was undersubscribed when allotments were made yesterday morning. Traders estimated that the issue was virtually unsold. One dealer at a UK bank said it had received no client orders for the bonds.

the bonds.

The fresh tranche was priced last Friday, with minimum tender price of 94%, close to where the outstanding 9 per cent of 2008 were trading at the time. However, the partly-paid structure added some value to the offering.

But prices have slimed this But prices have slipped this week, leaving the outstanding 9s of 2008 half a point lower, so

buy the new paper.

The gilt future on the London International Financial Futures Exchange ended

investors have no incentive to

GOVERNMENT BONDS

down from closing level of 93. Dealers said the gilt market appears to have run out of

Good news from Friday's retail prices data and a further % point base are mit have already been discounted, so further impetus will be needed for the market to resume its bull run.

However, the short end of the market is still supported by the stronger pound.

IN THE German bond mar-ket, some short covering helped III market somewhat from a weaker open-ing. Dealers also noted switching from longer to shorter dated bonds.

The bund future on Liffs

	Coupon	Red	Price	Change	Yieki	Week	Monti
UK GILTS	9.000	09/92 03/00 10/08	94-06 93-18	-01/32	9.90 9.77	9.96 9.75	10.61 10.04 9.82
US TREASURY "	7.750 7.875	02/01	98-03 96-08	-01/32 -02/32	8.03 8.21	G	8.30
JAPAN No 18 No 129	9.01	03/00	88.3087 98.4870	+0.002	7.06 8.67	7.00	7.07
GERMANY	9,000	01/01	104,2400	-0.200	8.34	8.43	6.33
FRANCE STAN	9.500 9.500	02/98 01/01	99.5454 103.6800	-0.076 -0.180	9.10 8.91	9.18 9.02	9.09
CANADA "	9.750		101.5500	-0.400	9.50		9.54
NETHERLANDS		=Vv	99.7600	-0.120		8.88	8.62
AUSTRALIA	13.000	07/00	11/1/2	Mary I	11.22	11,35	11,53

Technical Data(ATLAS Price Source

ended at 85.79, down slightly

■ DESPITE the strengthening of the yen against the dollar yesterday, the Japanese gov-ernment bond market barely moved: traders attributed this to receding hopes of a cut in the official discount rate.

the official discount rate.

Trading in Japanese government bonds was thin and the yield on the benchmark No 129 opened and closed at 6.655 per cent in Tokyo, moving to a low of 6.7 per cent during the day. The market is awaiting further details of the forthcoming Electric Power bond issues which are expected to raise between Yielden and Y200hn.

Y180bn and Y200bn.

The volume of government bond futures in Tokyo was Y3,600bn, about half the normal level. However, in London, Liffe's revised futures contract has shown a volume increase. has shown wohme increase, which many traders see as a sign that the revamped con-tract is more in line with investors' requirements.

The old Japanese govern-ment bond Liffe contract had contracts a day, but when the

duced last week, the daily vol-ume jumped to 1,250 comtracts and it has settled at about 600

104.8500

to 700 contracts.

Traders say the contract is more liquid than its predecessor and point out that the spread has fallen from four or spread has fallen from five ticks to two ticks.

US TREASURIES were unchanged by the early after-noon in quiet trading as inves-tors waited for key economic data to indicate whether the US Federal Reserve would cut interest rates.

The March consumer price index is due on Friday and the March producer prices index is expected today.
In the afternoon, traders

In the afternoon, traders were waiting for the results of an \$8.5m seven-year note auction. They expected the outcome of this to indicate the extent of dealer appetite for treasuries before publication of the inflation figures.

The Fed disappointed Tuesday by draining reserves through overnight matched-sale purchase agreements, showing that the Fed funds target was still at 6 per cent.

Dealers expand master swap agreement

By Tracy Corrigan

THE International Swap Dealers Association has expan-ded its master away agree-ment, the standard industry documentation, to include a broader range of products.

documentation was written in 1967. It covers commodity and

equity swaps, foreign enchange forward transactions, caps, col-lars, floors and options. New currencies — Danish krone, Finnish markka, Norwe-gian krone, Spanish peseta and

dded. Rate options for those cur-

for the US dollar, Australian dollar, Canadian dollar, D-Mark, guilder, French franc, hre, and New Zealand dollar have also been included.

Lutest prices at 8:10 pm on April 1

	: Lieted are the latest international i	Latest prices at \$10 pm on Ap.	rii 10						
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Continental

Aktiengesellschaft

Deutsche Mark 750,000,000 Multicurrency Revolving Credit Facility

Arranged by:

Deutsche Bank Luxembourg S.A.

J.P. Morgan Securities Ltd.

Deutsche Bank Luxembourg S.A. Morgan Guaranty Trust Company of New York BfG:Bank The Bank of Tokyo, Ltd., Hamburg Office

Banque Nationale de Paris S.A. & Co. (Deutschland) OHG Bayerische Vereinsbank International S.A. Commerzbank International S.A.

Crédit'Lyonnais SA & Co (Deutschland) OHG DG Bank - Deutsche Genossenschaftsbank Dresdner Bank Luxembourg S.A.

Norddeutsche Landesbank Luxemburg S.A. Midland Bank plc Royal Bank of Canada Group - Elsässische Bank - Co. Südwestdeutsche Landesbank Girozentrale, London Branch

Trinkans | Burkhardt (International) S.A. Westdeutsche Landesbank Girozentrale

Union Bank Switzerland

Hypobank International S.A.

Chemical Bank AG

Creditanstalt-Bankverein

Managed by:

ABN AMRO **BHF-Bank International** Deutsche Girozentrale International S.A. Scotiabank (Ireland) Limited

Banco Central, S.A. The Dai-Ichi Kangyo Bank, Ltd. Hessische Landesbank - Girozentrale -

Co-Managed by:

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Agent

Deutsche Bank Luxembourg S.A.

This announcement appears as a matter of record only

April, 1991

This announcement appears as a matter M matter only.

LES MUTUELLES DU MANS ASSURANCES

AND

SUL AMERICA SEGUROS

have combined their Spanish life insurance operations in a new Spanish joint-venture, which is to trade in future under the name of

SUD AMERICA VIDA Y PENSIONES

The undersigned initiated this transaction and acted as financial advisor to Les Mutuelles du Mans during negotiations:

Chase Investment Bank Limited

January 1991



INTERNATIONAL CAPITAL MARKETS

Hydro Quebec increases | Japanese investors face dividend dilemma

NEW issue activity remained subdued yesterday with a dearth of currency and interest swaps opportunities deterring

Despite the lack of outstandr Despite the lack of outstanding arbitrage opportunities, Hydro Quebec came with a substantial DM600m 10-year issue, increased from DM500m, lead managed by Westdeusche

The paper carries a coupon of 8% per cent and was issued at 101%, with full fees of 2% per cent. At a discount equivalent to full fees the bonds yield 8.76 per cent, or around 45 basis points over the bench-mark 9 per cent German government bond maturing 2001. This proved enough to draw strong demand for paper guar-anteed by the Province of Que-

Also active in the D-Mark sector was Dalwa House Indus-try, the Japanese construction company with its roots in house building. The company launched a DM400m five-year equity-

linked deal through Daiwa Daiwa Europe commented that Europe, the largest D-Mark warrant bond issue by a Japa-nese company, and a \$350m five-year warrant issue leadmanaged by Nomura Interna-tional.

were well received by investors keen to buy warrant bonds priced against the new levels of the Tokyo stock market — follow-

INTERNATIONAL BONDS

ing last year's 48 per cent fall in the Nikkei Index from its high in late 1989. Daiwa House's share price suffered less last year than many other Japanese property and construction concerns. Yesterday the shares were trading at around Y2,000, against Y2,900 in 1989.

Issued at par, the dollar bonds traded at 101% hid by late afternoon. The D-Mark bonds traded at around 101 bid.

D-Mark warrants can now be placed in Japan for the first time under changed Japanese securities regulations. This may lead to an increased vol-ume of D-Mark-denominated warrant bonds issued by Japa-

Elsewhere, McDonald's Restanzants of Canada came with a C\$100m five-year offering Lynch. The paper carries a coupon of 10% per cent and was re-offered to investors at the fixed price of 99.72 for a yield of 65 basis points over comparable Canadian government bonds. The paper traded at around 99.68 bid, against full

fees of 30 basis points.
Compagnie Bancaire broke a
three-week drought of new
issues in the French franc sector with a FFribn three-year issue lead managed by Crédit Lyonnais. The bonds pay a coupon of 9.5 per cent and were priced to yield 40 basis points over the comparable four-year French government bond.

	NEW INTE	RNATIC	NAL	DO: D	ISSU	ES
r LARS	Amount m.	Coupon III	Price	Meturity	No.	Book runner
louse Ind.(s)+	360	432	100	1000	24/12	int.
AN DOLLARS Id's Rest.Canada(a)† 100	-	'99.72	1996	30/20bp	Merrill Lynch int.
PRANCS nie Bancaire(a)†	1bn	9.60	100.825	1994	136	Credit Lyonnels
S uebec(s)† ouse ind.(a)¢ k of Finland(a)†	800 400 300	85g 43g 9	101 ½ 100 101 ¾	2001 1996 1994	21g/11g 214/11g 11g/1	WestLB Dalwa Europe GmbH CSFB Effectenbank
RANCS e.Kontrolibank(b)†	160	65	102	2001	23,	Wirtechalte & Privatbic.

Bonn may axe savings withdrawal rule

THE GERMAN Finance Ministry may scrap laws inforcing a statutory three-menth notice of withdrawal on savings deposits, Reuter reports from Bonn

"A ministry paper written for discussion of changes to credit laws, said: "The ministry sug-gests abolishing the rules con-cerning savings transactions in the banking law." Banks have until June 8 to

respond to the proposals. The Bundesbank has responded, saying it is important to main-

tain the term "savings deposit" because of its rele-vance to various regulations such as minimum reserve requirements. But it proposes a simplification of the definition of savings.

There is a statutory three-month notice period on depos-its. A client may withdraw only DM2,000 immediately. Any withdrawal of more than this amount within the notice period makes the depositor liable to forfeit interest. The Finance Ministry said

FT-ACTUARIES SHARE INDICES

view there was no need for laws governing deposits. Ger-man press reports have said man press reports have said investors do not need laws to encourage them to save.

The ministry added that hanks had to decide whether they took the existing laws into their own statutes entirely or in a modified form.

Since there are now some

"Since there are now some DM800bn-worth of savings deposits outstanding, we can presume that they will do this," the ministry said.

10-year issue to DM600m Emiko Terazono analyses a change of attitude caused by the sharp drop in the Nikkei

Niikkei Average Index (000's)

1990

Exchange has pressed the Fed-eration of Economic Organisa-tions (Keidanren), the main employers' organisation, for an

improvement in investor

rights.

Insurance companion are especially keen to obtain higher dividend payments because the payouts they make to policyholders on savings-related insurance schemes are funded from dividends and from capital gains secured through special trust accounts called tokkin. But the end of the long bull market has made

the long bull market has made capital gains more difficult to secure, so insurance policies

have become uncompetitive against the variety of money

deposits now on offer as a result of deregulation.

For example, insurance com-

panies currently pay policy-holders 6.3 per cent for their 5-year single-premium endow-ment policies, compared with 7.3 per cent on 5-year post office deposits, and 7.9 per cent

on the long-term deposits at long-term credit banks. Because of this, insurance

1991

Tapanese investors have long been content to take their stock market profits in the form of capital gains. For years the market has risen so relentlessly that dividends

seemed irrelevant.
But last year's stock market crash, when the Nikkei average fell almost 40 per cent, has made some investors think again. Some institutions have realised that a stable flow of dividend income could be a useful additional way of meeting their obligations. Stockbrokers have been promoting

high-yield issues as a way of encouraging investors back into the market.

Attitudes will not change overnight, since many inves-tors still see capital gains as their first priority. Further-more, buying shares for divimore, buying shares for divi-dend growth goes against the grain of much Japanese corpo-rate stock market investment, which is done to cement ties with commercial partners rather than secure financial returns. But the change is on

the way. Dividend yields have been falling since 1951 when the average yield peaked at 11.9 per cent: in 1990 they stood at O.54 per cent. Requests for higher dividend payouts have been led by the life insurance companies, which hold roughly 12 per cent of the Tokyo stock

market. Mr Tetsuo Yoshizawa, a senior manager of investment planning at Dai-Ichi Mutual Life, Japan's second largest insurance company, says investors deserve to collect returns on their investments. The companies have been telling us, the shareholders, to wait because of their need for growth. Now we're asking them how much longer the waiting is going to be."
He adds it is a big mistake for companies to think they are financing themselves through the equity market at almost zero cost. The companies have to realise it is the shareholders who are financing the company, they must

Dai-Ichi Life sent its officials to companies with low ratios of dividends to shareholders equity (called DOE). It has also divided companies into five ranks by DOE and has started to sell off some holdings in mpamies in the lowest two ranks. According to the Life Insurance Association of Japan, the average DOE for

Japan, the average DOE for 1989 in the Japanese stock market was 2.26 per cent compared with 6.59 in the US.

Dat-Ichi Life is not alone in its quest for higher yields. At the end of last year, other frustrated life insurers also amnounced they would be rating companies in the light of resums to investors. Not only returns to investors. Not only are institutions calling for change, but the authorities have started to indicate that the decline of investor confi-dence in the stock market was in part due to low payout

A Ministry of Finance offi-cial says the ministry reviewed, applications for permission to issue new equity in the light of the benefits a company brought to investors. "The companies have to realise they are the ones driving the investors away by keeping payouts low, thus decreasing the ability of fundraising through the equity markets."
Meanwhile, the Tokyo Stock

companies have seen a sharp increase in the outflow of funds. Refunds due to cancellation of policies between April and November last year surged 63 per cent to Y2,590bn.

There would be an enormous impact on corporate life in Japan if more shareholders start assessing their portfolios in terms of dividend income. Japanese companies have tra-ditionally held each other's shares for strategic and symbolic purposes. Since the return on cross-shareholdings is seen in the context of a wideranging business relationship, companies have not paid close attention to the direct return on shares. Cross-shareholdings accou

for a sizeable proportion of the capitalisation of the Tokyo stock market, and in March 1990, 75 per cent of the market was in corporate and institu-tional hands. A fair amount can be attributed to strategic cross-holdings, although this figure includes investment and other investment instruments.

So there has been little incentive for dividend in to keep pace with earnings.

n spite of the urgings by some institutions, changes are not expected to happen quickly. Companies point out that, due to tax laws, investors prefer capital gains to dividend income. Financial institutions are levied a 20 per cent with-holding tax on dividends. However, institutions, which need the cash-flow, argue that

taxation is a secondary matter.
"The major problem is that
dividend yields are so low it
has come to a point it doesn't

LONDON TRADED OPTIONS

make a difference if we receive dividends or not," said a Det-l-chi Life official. The bigger barrier to change

is the support many in the is the support many in the business community give the present system which has served Japan well for so long. It will be hard for institutions with close links with industrial companies to leopardise their relationships by selling holdings, especially for those which belong to keiretsu. those which belong to keirelsis, or large commercial groupings, such as Mitsubishi or Sumi-

Banks, which own more than 20 per cent of the market, are rejuctant to sell relationship holdings, since profits can be obtained through the transactions. through transactions with a company. An official at Sanwa Bank says if the overall profitshility of the relationship with a company is not meeting required levels, the most a bank can do is not buy that company's shares in the future. "To sell shares of a company is considered too drastic a move.

Will companies respond to the voices of the investors and authorities? A senior manager at Mitsubishi Corporation, the trading company, said a company's main obligation is to pany's main obligation is to raise return on equity and earnings per share, and questioned the importance of dividend yields.

"If the company needs capital investment or other funds to sustain growth, it shouldn't

have to give out funds to inves-tors." He added that eventually Mitsubishi would have to review its dividend policy but it would be a long, slow, pro-

China paves way for first Samurai issue by stating Japan's approval

By Robert Thomson in Tokyo

THE CHINESE government is attempting to pave the way for its first Samurai bond issue by assuring Japa-nese financial houses that the Japanese government has already implicitly

approved such an issue.
State-run Chinese financial institu-tions, such as the China International Trust and Investment Corporation (Citic) and the Bank of China, the for-eign exchange bank, had regularly organised Samurai issues — yen-denom-inated bonds issued in Japan by a for-eign entity — until the crushing of the

pro-democracy movement in 1988.
But the Chinese government, through
the finance ministry, has not issued
bonds in Japan since the 1949 revolution, though the government backed a DM300m issue in 1987 in Germany. Japan's finance ministry has yet to announce formal approval for Chinese organisations to launch Tokyo issues, which were suspended after the sum-mer of 1989, though Chinese officials have assured Japanese bankers that they have received approval.

A Samural issue by Peking, which

needs hard currency to service foreign debt obligations, would mark the end of financial sanctions imposed on the Chinese government, and would test the strength of the shuggish Samurai mar-ket, which saw a flurry of issues in February but has since been quiet.

A bond manager at Nomura Securi-ties said that Chinese officials

had been sounding out Japanese insti-tutions in the hope of an issue soon, but they had not, as some Jap-anese reports had suggested, already arranged an issue with Japanese securi-

ties houses including Nomura.
The Chinese government is using the Japanese press to get its message across. They want an issue but there is still a problem with approval in Tokyo,"

still a problem with approval in Tokyo,"
the manager said.
Citic and the Bank of China are also
known to be keen to issue yen bonds,
and an executive at a Japanese bank
said that his Peking representatives
had negotiated with the two organisations: "They bell us they have approval
from our finance ministry, but we don't
know if the time is right just yet."

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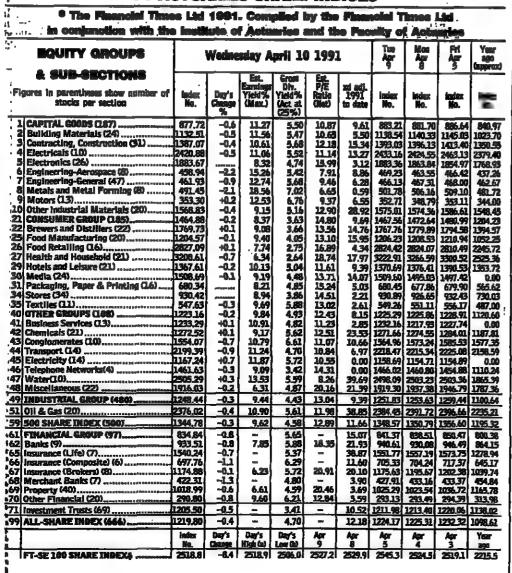
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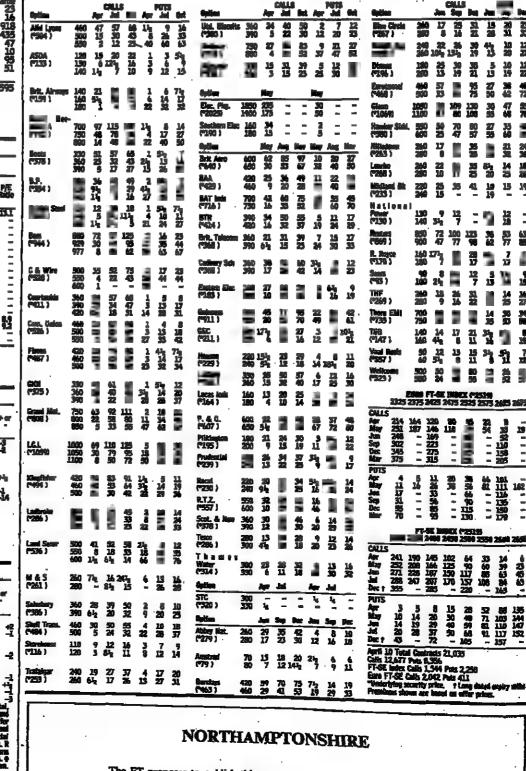
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LONDON MARKET STATISTICS



FD	(ED I	NIE	RES	r	-00		AVERAGE GROS REDEMPTION Y	S IELDS	Wed Apr 10	Tue Apr	Year ago (approx
PRECE INDICES	Wed Apr 10	Day's change %	Tue Apr 9	Accrued interest	xd ad). 1991 to date	1 2		5 years 5 years 0 years	9.15 9.56 9.67	9.22 9.54 9.64	11.75 11.33 11.21
British Government 1. Up to 5 years (28)			121.10	1.55	3.52	4	Medium Coupons 1	5 years 5 years 3 years	10.14 9.97 9.93	10.12 9.97 9.92	12.90 11.79 11.36
2 5-15 years (30) . 3 Over 15 years (8)	139.48	-0.08	132.28 139.59		3.87 4.05	7 8	High Coupons 1	5 years	10.29 10.15	10.27 10.14	13.01 12.09
4 Irredtemables (6) . 5 All stocks (72)			156.01 131.00	3.77 1.88	1.50 3.79		Idecomplise) years1	10.10 9.93	10.09 9.93	11.62
Index-Linked 6 Up to 5 years (1).			157.86	-0.32	2.72	12	Inflation rate 5% Inflation rate 5% Inflation rate 10%	Up to Syrs		3.72 4.10 2.91	4.54 4.12
7 Over 5 years (10). 8 All stocks (11)			146.93 147.79		1.16	14	inflation rate 10%	Up to 5 yrs. Over 5 yrs.	3.92	3.93	3.60 3.95
9 Dels & Leans (54).	109.80	+0.03	109.77	2.25	2.65	語 17	Litans	15 years 25 years	11.64	11.64	13.70
#Opening index 2506.0 4,10 pm 2518.7; (2) Saturday issues. A list of FT-ACTUARIES SHA obscription from FINST	9 am 250 10.09ar constitue RE INDICE AT, 071-9	18.1; 10 a n (b) 8.3 nts is avail 25 SERVIC 25 2323.	m 2518.4 Oam † Fla lable from É include	q 11 am 2 it yield. Ki i the Publi s details o	5)3.9; No ighs and k shors, The I the infor	on 2 Sws r Fig.	513.1; 1 pm 2515.7 ecord, base dates, va ucial Times, Numbe on used in the constr	2 pm 2514.2; lars and constitu r One, Southwar action of these i	2.30 pm 25 ent change k Bridge, L edices, The	14.3; 3 pm s are poblis ondon SE1 se are avail	2517.4; shed in 9HL, The lable by

RISES AND FALLS YESTERDAY LONDON RECENT ISSUES EQUITIES Age'nt Lakest 1991 Paid Remose High Low 106 165 1404 1404 FIXED INTEREST STOCKS Closing Price F.P. F.P. F.P. F.P. 29/11 RIGHTS OFFERS 50pm 125pm 60pm 2pm 8pm 35pm 35pm 74pm 22pm 43pm F&CERO TRADITIONAL OPTIONS Calls in ADT, Aviva Pet,

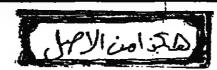


The FT proposes to publish this survey on

let May 1991.

It will be of particular interest to 130,000 directors and managers who are regular FT readers. If you want to reach this important audience, call Anthony Hayes on 021 454 0922 or fax 021 455 0869.

FT SURVEYS



FINANCIAL TIMES THURSDAY APRIL 11 1991

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Fig. 1. Sign of the control of the c

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PARTIONS

Ocean launches £88m cash call GROUP, the OCEAN industrial conglomerate, yesterday added a fur-ther rights issue to the length-

the London market.
It is asking shareholders for 588m on a 1-for-4 basis. Directors said the proceeds, which would eliminate gearing currently standing at about 50 per cent, would enable Ocean to continue its programme of investment and selective acqui-

ening list of those underway in

ocean announced such new project yesterday: a refuse-to-energy power state. Berley, Kent, which has submitted plans to the Department of Energy. However, this is not the reason for the rights as it the funding to come from a consortium on a non-recourse basis. sitions.

The rights issue is of 30.59m shares at 1971 eased 12p 4 354p on the

Ocean also unveiled results Ocean also unveiled results for 1990 showing a modest rise to £48m (£46.1m) in pre-tax profits on turnover of £1.1hm (£1.04bn). Earnings per share were 28.1p (27.5p). The final dividend is lifted \$\square\$ 9.53p (3.19p) making 14.2p (13.43p) for the year.

the year.

The marine services division, involved in offshore boats and towage, pushed profits (£15.7m). They were boosted by OSA, the 1989 acquisition in Germany. Ocean further expanded is division last summer with the £24m pushed in the £2

owner.
Freight and

vices, affected by Gulf disrup-tion and the weaker dollar, pitched in £20.8m (£23.9m).

The company, formerly known as Ocean Transport & Trading, emerged from its for-mer ship-owning incarnation after attracting a hostile take-over hid from Sir Ron Brierley, the Australasian businessman

Mr Nicholas Barber, chairman, said it had spent £225m on investments over four years initially funded from divestments, notably the shareholding in Overseas Con-

O COMMENT

Compared with many of the other recent ones, this rights issue as a bit of surprise

its profestations are disingenu-ous, has no big deal up its sleeve. However, there is something to be said for Ocean's argument that it might as well get the money in while it can. Considering the company spent from last year, of which from went on new projects and spent is that has year, of which seem went on new projects and acquisitions with a fair ele-ment of goodwill, it is easy to see that it was a question of new shares or higher gearing. Atthough Mr Barber was not forthcoming, future investment

plans appear to be focused on the freight and environmental businesses. This year's pre-tax profits should be about 558m putting the shares on a prospective p/e of about 12.5. The company has a solid record to the profits figure the rights are greenish tinge; the rights are worth taking up.

TIP slumps to £2.46m as interest bill soars

IN A tough six months which saw the renegotiation of a loan agreement, taxable profits at TIP Europe slumped from 27.56m to the line interim dividend is cut to a third of last year's level.

last year's level.

The trailer rental group's 67
per cent profits decline came in spite of a near-26 per cent rise in turnover to £53.3m (£42.35m) and was struck after excep-tional charges of £1.68m relat-ing to closures and bank fees. Operating profit slipped by £518,000 to £12.82m, leaving the interest bill of £8.68m (£5.77m) covered only 15 times. The breaching of requirement 1.8 times during each quarter led to this winter's rearrangement of a \$40m multi-option financor a such mini-opinin thaning facility involving 18 banks.
Mr Jim Davis, who replaced
Mr Jim Cleary as chairman in
November, the p
have forced into
receivership. In the saw agreement, the interest cover stipulation had reduced

Avonmore Foods

Avonmore Foods, the Irish food products and ingredients

grow reported marginal

(£11.9m) in 1990 pre-tax

trend improves

cent).

Turnover

Taxation

Profit before

Profit after tax

PROFIT £M

Dividend per share

Earnings per share after taxation

Earnings per share after taxation

(exclusive of deferred == credit)

20.8

THE CASH AND CARRY WHOLESALER

Nurdin & Peacock PLC, Bushey Road, Raynes Park, London SW20 0JJ Telephone: 081-946 9111

TIP Europe

Au debt remained at on January 31, giving gearing of 370 per cent. Mr Davis said borrowings were uncomfort-ably high and the group was considering ways of reducing the burden.
Mr David Callear, Banco

director, said that since January borrowings had begun to fall for the first time for three years. This was being achieved

by cutting capital spending from £70m to £10m, slimming down the trailer fleet and man-

aging cash more tightly.

Mr Davis said the executive tesm had been revamped and the workforce cut, the head office moved from Buckinghamshire to West Yorkshire and loss-making branches

In trailer rental, which accounts for 73 per cent of turnover, the UK operation suf-fered a pre-tax loss of £850,000. The recent utilisation rate was only 68 per cent. On the Continent, the leaves by £7m, overtaking the UK.

In general leasing, a loss on truck and leasing, a loss on truck and been offset by Key Leasing and Dutch acquisition that symplical temporary offices. The recent utilisation rate was

supplied temporary offices.
Earnings per share fell to
2.27p (7p) and the interim divi-dend is cut to 0.56p (1.7p).

- COMMENT TIP, which is second in Tiphook in the European trailer rental market, paid the

penalty for rampant acquisitiveness by going into a recession over-borrowed. The new management has brought the group back from the financial and and at last got debt moving in the right direction. An injec-tion of capital is on the horizon. to strengthen the balance sheet. The good news is the longer-term scope for growth. On the Continent, trailer rental on the continent, transfer remain accounts for only 5 per cent of a market dominated by owner-operators, compared with a UK proportion of about 15 per cent. In the short term, though, TIP hard some uphill work in the short term, though, TIP hard some uphill work in the short term, though, TIP hard some uphill work in the short term, the short term and t improve both utilisation and prices. Pre-tax profit is forecast to fall to 27.5m (£15.5m) war, with earnings per share at less than their 1986 level. The prospective p/e is 8.5 on yesterday's close of 64p. The price plummeted from 206p to 38p last year and its recovery had not helped in Tiphook taking 9.9 per cent lin. Until the likely equity-increasing plan linear clearer, the price looks about right.

Irish Sugar issues flotation details

HIGHLIGHTS FROM THE

CHAIRMAN'S STATEMENT

towards sational coverage continue

two new branches in Blaydon and York

trading well - three more on schedule

successfully launched - 'Happy Chef' for caterors and the 'Candytime'

departments following transfer from

🔯 Expansion in the north of England

iabel product ranges

Substantial sales lacreases in ment

concession to own management.

Increased resulting from breach refurbishment

Tiappy Shopper exclusive label grew in over £78 million.

"Happy Shopper' being advertised on

1127

1289

confectionery range.

Peaceck, Chairman

III JAN

By Kleran Cooke in Dublin

IRISH SUGAR, the state owned food company, has details of its partial flotation on the Dublin and London

exchanges.

Only cent of the Market analysts described group, which will be renamed the offer price by no means dreencore, is being sold, with the government holding on to the rest, including a golden share to prevent any corporate investor holding more than 15 per cent of the emity.

Mr Chris Comerford, chief profits, after showing 10 per cent decline midway. The divi-dend rises by 10 per cent to Turnover rose cent to £499.7m. Domestic per cent) of the total with milk per cent of the equity.
In total 39.5m shares are products accounting for 30 per

Pre-tax profits up 14%

Dividend up 13%

Results for the year to 30th December, 1990

being offered. Of those, 33m are priced at IS2.3 each, with employees and sugar beet growers at a landed ELSA. Market analysts described

pany and the government is concerned not to be seen to be selling off state assets cheaply. Mr Chris Comerford, chief executive of Irish Sugar, said

1989

£'000

22,606

7,458

-15,148

4.60p

12.5p

12.5p

SALES EM

1,126,682

1990

£'000

1,289,456

25,851

6,849

19,002

5.20p

15.6p

14.0p

the price was "Init and mallital

in the context of the food sec-tor in hand today."

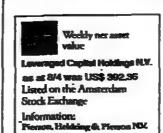
No big rush for the shares by the public is expected. Institu-tions are expected to take at the bulk and the group said had received firm undertakings That included a substantial commitment from Germany. Applications lists will open and close on April 18, with trading starting on April 28.

Wharfedale in black

£106,000 compared with losses of Turnover totalled £6.72m (£8.67m). Rarnings 0.2p (0.7p).

UB expands into

United Biscuits (Holdings), the



Issue of up to £150,000,000 Floating Rate Notes

Hambros Bank Limited Agent Bank

Institutions back new Europa

UK COMPANY NEWS

management

Mining Correspondent

INSTITUTIONAL shareholders rallied behind the new senior management team at Europa management team at Europa Minerals, the mining finance company under siege from a rebel shareholder group, at yesterday's annual meeting. Resolutions to re-elect three directors, including Mr Arthur

Smith, the new chief execu-tive, were each carried on a pall by 18.6m votes to 6.6m. Mr Alastair Holberton, who leads the rebel group, said after the meeting that, now Europa had been forced to make changes to its management and strategy, he had expected the institutions would mainly support the board. "But the jury is out, now they must perform."

He was concerned about the announcement at the meeting that Europa was considering buying into a wider range of commodities and companies in North America. He said the company should build on its

company should build on its
Anstralian

Smith the land wanted to build Europa to fill the huge gap among UK-based mining compani

ETZ Corporation, the world's higgest mining group, and the rest, which were small companies. "But we can't build this company from one small corner of the inconsiderable personal antagonism

sonal antagonism sonal antagonism personalities involved but the meeting law low-key affair, possibly because Mr Hood, who acted as chairman, said that, although the board had wished for a free-for-all, Mr Holberton's group had that comments at the meeting that be open to legal attention defamation.

Al Life Assurance, muning of Europa shares, supported the rebels and suggested further muchanges were necessary. However, Mr Guy Jubb of Standard Life Assurance (9 per cent) and Mr William McLucas of Waverley Investment ley investment includes of very ley investment in the per cent) said they would support in the local letters in th

nd seeking £2.3m

Wharfedale, the USM-quoted loudspeaker and consumer electronics group, yesterday reported continued progress at the interim stage and at the same time amounced a placeing and open offer to raise about 22.3m net of expenses.

offer shares on a 3-for-25 basis. The placees have been pro-cured by York Trust and Poel

eastern Europe

United Biscuits (Holdings), the biscuits and savoury snacks group, has made its first move into eastern Europe, via its McVitie's offshoot, with the purchase of an 84 per cent stake in Gyori Keksz, Hungary's largest biscuit group.

IIB has also acquired 49 per cent of Fazer Biscuits, part of the Fazer Group, one of Finland's largest food companies.

(cf which £100,000,000 was issued on 10th Inly 1990 as the initial Tranche)

Mixed fortunes behind Haden MacLellan's 32% advance

HADEN MacLellan Holdings increased pre-tax profit by nearly a third in spite of a hard year for its paintushop and other industrial subsidiaries on both sides of the Atlantic.

The taxable figure rose from the state of the sides of the Atlantic.

fire taxage rights rose from fire taxage and enlarged equity, rose to 20p (18.1p).

Operating replications of the fire tax charge and enlarged equity, rose to 20p (18.1p). Operating profit reached £25.65m (£19.47m). Although

interest charges increased to £2.58m (£2.17m), net debt of £13.8m in December 1989 was turned into net cash of £13m. helped by £8m of disposals and £10m advance payments.

Profit improvements in auto-mated manufacturing systems (paint shops) and UK distribu-tion more than made up for a fall in manufacturing.

Mr Philip Ling, chairman, said buoyant demand from car makers in the UK. Spain and Germany helped the European side of the paint shop business to increase operating profit to £7.29m (£4.39m). Orders worth £45m had been won from Japanese manufacturers building plants in the UK. plants in the UK.

North America, which bad a difficult 1989, bounced back with £5.51m (£2.39m). In November 1990 the cash-posi-

Australia had acquired.
The only blot in this division was the closure of the Belgian operation, at an extraordinary

ost of £1.18m.

Distribution which provides goods as nuts bolts, agricultural products and machine tools, increased profit an initial £1m or more from Mills Marketing. But Mr Ling said the UK recession would impact on 1991. Manufacturing, where prod-range from vandal-proof tollets, suffered from turnover declines W. UK and W. Profit fell

Drypure, a technology f turning paint sludge into reusable powder, made a small tribution. It had been successfully installed at four car plants. Teething troubles at processing centre. Toledo would be out by the end of the year, he final dividend of 5p makes

a total of a (7p). COMMENT This an impressive at

results from an Managerial group operating in the economies. The balance sheet strength was particularly encouraging. However, Haden will find it difficult is defy gravity this year. Is booth orders from the US rar and ted in while both manufacturing and bution must further of the UK recession Although pre-tax profit forecast fall m £20m year, Haden should to to its reputation, which has suffered from the view that it is a bit of a rag bag. A prospective p/e of 9.4 and 1,7,5 per coll yield, assuming amail increase, terday's of least a sharp recovery from in February

Weak US market helps push Cairn into the red

By James Buxton, Strelly Correspondent

burgh-based independent company, incurred a long-before the second year on the second second

It blamed the loss, which compared profits I £1.2m in 1989, on higher interest charges, weak US gas prices and the strength of sterling against the dollar.

In 1980 it enjoyed increasing gas output from its fields off Texas and, from August, from the Palmer's Wood cliffield off the M25 near Godstone, Surrey, Gas production during the year rose from 8m cu ft per day to rose from 8m cu ft per day to 16.5m cu ft per day and oil from 170 barrels per day to 1,600 bpd, giving the company average daily production of over 5,000 barrels of oil equivalent per day.

lent per day.

However, gas prices in the
US were weak throughout the year and the high sterling/dollar rate further diminished US revenues. Palmer's Wood did not reach full production until could 1001 though Colon book. early 1991, though Cairn benefited from its 0.5 per cent interman of Standard Life.

me in the Portion Field in the North Sea, acquired in mid-

April was and buy the Forties stake. Interest charges increased from £305,000 to £1.5m.

The company participated in drilling four wells in the North Sea. It has applied for acreage in the 12th round of offshore licensing in the North Sea and has acquired an effective 5 per cent interest in two offshore blocks off Vietnam, as well as interests in New Zealand and

Mr Bill Gammell, chief exec-utive, said he expected turn-over to reach between £15m and £16m in 1991, but warned that the US gas market was still very depressed.

Losses per share emerged at 1.52p (earnings of 7.54p). As before no dividend is being

paid. Mr James Gammell, Mr Bill Gammell's father, is retir-ing as chairman at the age of 71 and is succeeded by Mr Nor-man Legals, who is also shair.

Higher Fuchs offer puts £46m tag on Century By Richard Gourlay

Fuchs, the family-controlled

German lubricants group, yesterday raised its all cash offer for Century Oils from 110p to 145p, valuing to lubricants at 246.2m. The new offer gave Century shareholders per pre-mium over prevailing mar-ket price before Fuchs declared its interest, the company said. The new offer was declared final and will close on April 29. Mr Charles Mitchell, Century

chairman, said he was corrected that the increased offer did not fully reflect the long term value of Century Oils and advised shareholders to reject

By close of business, Fuchs had bought an additional 7 per cent of Century's shares in the market, bringing its stake to 20.5 per cent. Following Fuchs's first offe

Century estimated its pre-tax profits for the year to March 1991 at £4.2m, against £2.9m in the previous year, and ontlined developments which could add

The placing is of 8.3m new ordinary shares with institutional and other investors at NURDINE PEACOCK 30p per share. That is to be combined will a share consolidation of unexisting shares into one new ordinary, making the placing price equivalent to 6p **SUSTAINED GROWTH** existing ordinary share. Qualifying shareholders will be invited to subscribe for the FOR ANOTHER YEAR

For the six months to December 31 Wharfedale returned pre-tax profits of



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Preliminary Announcement of 1990 Results

. Your ended 31st December 1990 Financial Highlights 1990 TURNOVER £2,589.3m £2,570.7m

PROFIT BEFORE TAXATION £216.2m £248.0m

EARNINGS PER SHARE 68.5p 56.2p

Proposed final dividend of 12.9p (1989 12.2p) making a total for the year of 19.3p - an increase of 7.2%

The 1990 Annual Report will be posted to shareholders on 29th April 1991. To reserve a copy, telephone 0932 568833.

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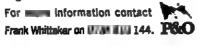
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POWER PINANCIAL TIMES Ma Europe's biggest most powerful companies jostle

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FINANCIAL TIMES

UK COMPANY NEWS

Nurdin and Peacock grows to £25.9m

By Michiyo Nakamoto

A SUCCESSFUL drive to increase own-label brands rewarded Nurdin and Peacock, the cash and carry wholesaler, with a 14 per cent rise in profits to £25.85m pre-tax from a previous £22.61m.

The improvement came despite a doubling of capital expenditure 232m in super to December 30, as the group continued its recent programme of geographical expansion and investment in technology. The shares closed up

9p at 193p.
Turnover increased to £1.29bn (£1.13bn) to mark a record in both and profits for the group.
However, Mr Michael Peacock, chairman, warned that the level of sales growth had fallen towards the end of 1990 and that this trend was continuing into the new year.
"There is no doubt that the law affecting

many of our customers,"

Capital expenditure cos rose, primarily on the addition of new branches, refurbish-ments, the launch of two new own-label ranges and continaed investment in computer systems. Costly changes were also made in its meat depart-ment last year.

The group improved its covcrage in the north by opening two new branches.

It also launched two more own-label ranges last year the Happy Chef range of products for caterers, and Candy-time confectionery. About 20 per cent of group sales are in own-label products. The transfer of its meat

department from a Dewhurst concession to its own manage-ment increased sales substan-ture but contribution from that side has yet to meet its previous concession income.

Earnings per share increased by 25 per cent to 15.6p (12.5p). The rise in earnings exceeded that in profits the group credited previous provisions for deferred taxation of \$1.9m to the profit and loss account. The recommended final dividend of 3.33p makes a total of

5.2p (4.6p). COMMENT

Nurdin and Peacock neither time nor effort in its pursuit of profits. While it is still waiting to reap the full benefits of its expansion drive, capital investments, reshaping of his meat business and a foray into the catering busi-ness, it has acted quickly to meet the challenge of a recessinner the challenge of a recessionary economy with a highly successful purge on shrinkage—the loss of profit from wastand particularly theft, which tends to increase in different particularly the state of the stat

security paid off with a 11m contribution to profits. The group's move to a higher margin product mix also raised operating margins. But the signs are that the recession is catching up with Nurdin. While the group will be able to that the group will be able to come up with similarly effec-tive ways to counter the fall in volume growth that has clouded its record this year, it should, in any case, start to benefit from the changes in its meat department. Likely prof-its of 220m at the pre-tax level, together with a higher tax charge, places the shares on a prospecti multiple of about 12.3. Investors may want to wait until there is a clearer picture of trading this year, but given the conservative nature of this steady growth business, the slight discount to the market still make the

Wace rises to £26.6m in tough climate

By Clare Pearson

WACE GROUP tough conditions in the pre-press services business in 1990 to produce a 22 per cent rise to £26.55m in pre-tax profits on an increase in turnover from

fire to the first 3 per men convertible preference issue, made to fund the acquisition of rival Park-

Group.
Earnings also struck after a reduced tax charge of 34

per cent (37 per cent).
Mr John Glegg, chairman,
in difficult conditions Wain had "come through extremely strongly" and was gaining market share. The recommended final divi-dend is lifted to 6p, raising the

interior in the to (7.5p). Mr Clegg said he had calculated that at least 54 of Wace's competitors the UK had gone Inin receivership last year's rely in the pre-press

He gian announced that Wace was disposing of its mar-keting services division, small in the group,

Wace in margins during second half, after achieving an interim 49 per cent rise in pre-tax profon a similar birdere

Mr Clegg ascribed this to the UK trading environment, the translation effect of the weaker dollar on US earnings, account-ing for 30 per cent of the group total, and the impact of film worth of above the line redundancy and rationalisation

ficult times. Efforts to tighten

that Parkway, bought for £50m including debt by the convertible was now substantially Integrated into the group. The strength in colour retouching was water in colour separation and being realised.

After a string of acquisitions

in recent your Wace now intended to make the growth, Mr

Capital expenditure, which had been "astronomically high" in the past, would also be cut back this year to about \$10m against \$27m in 1890. Not interest rose sharply during the year from £513,000 to

COMMENT

There are those who have been waiting for Wace to blot its exemplary copy book for some time, and indeed it remains to be seen how Parkway, one its most ambitious projects, will fare in Up first 12 months of inclusion this year. However, with the results which under scored Wace's advantages of strength and geographical highly fragmented pre-press field. An improvement second half should lift profits to about 132m giving basic earnings similar in last year. Currently, the market: seems to be taking little account of these plus points with the shares on a prospec-

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DIVIDEND

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NEWS DIGEST

Bilton declines to £16.3m

PERCY BILTON, the property, building, civil engineering and plant hire group, reported a 21.21m decline in profits for 1990. The shares closed 14p up at 424p. At the taxable level they fell

from 217.56m to 216.34m, partly as a result of higher interest charges of 25.29m (24.76m). Turnover in the period shed 26.23m to finish at 231.32m, from £22,32m to £21,63m.

Earnings were trained to 25.8p (28.3p) per share, but the final dividend is lifted to a proposed 12.04p (11.21p) for an aggregate of 17.44p (16.61p).

The partial valuation of the partial valuation of the

portfolio carried out by a com-mittee of the board totalled £341.49m, against the £339.83m independently lived in 1989. The estimated net asset value (excluding the trading divisions operations) worked through at 720p (712p).

Dagenham dips but maintains margins

Motors Group fell from £3.54m in £3.41m pre-tax inc 1990. Turnover declined by £3m to

Mr David Philip, chairman of the Essex-based Ford main dealer, said that in spite of the effect of higher interest

charges pre-tax margins were maintained at 2.7 per cent.

New car sales volume declined by 10 per cent while on the commercial vehicle side sales fell by 28 per cent. Used car volume was down 5 per cent at 3.725 maits. cent at 3,725 units.

A proposed final dividend of

4p makes a 5.75p (5.25p) total. Undiluted earnings emerged at

Brabant £364,000 in the black

Brabant Resources, the oil and gas exploration and production company that joined the USM in October last year, returned profits of £364,000 pre-tax from turnover of £1.88m for the nine months to end-December.

For the year to end-March 1990 the company incurred a loss of £128,000 from a turnover

of 2675,000.

Higher oil prices during the second half and drilling costs below expectations left yearend cash reserves at £5.9m. Rarnings per £1 share totalled 5.1p (losses 4p for nine

Chairman steps down at FKI

Mr Tony Gartland has resigned as non-executive chairman of FKI in order to devote more time to his other business interests, the company said. Mr Jeffrey Whalley, deputy char-man, will take over his posi-tion.

Mr Gartland joined FKI in 1967 and became chairman in 1980. He will remain as non-executive director until the annual meeting. He has placed a total of 24.5m FKI ordinary shares (5.55 per cent) at 55.5p each with institutional clients of Panmure Gordon, and

retains 496,904.
Mr Whalley was group managing director of FKI Babcock prior to the demerger of Babcock International in 1989.

69% dividend rise at Alex Proudfoot

year of "outstanding growth", Alexander Proudfoot, the international management consultants, lifted pre-tax share 27 per cent, and is rais-ing the dividend by 69 per cent. Turnover increased 24 per

cent to £178.52m (£143.44m). Profit was 246,04m (£38,35m) and earnings 47.5p (£7.3p). The final dividend is 13p for a total of 19p (11_25p).



Lord Stevens: two particular highlights in the year

Lord Stevens, chairman, said there were two particular high-lights of the year. Firstly, the formation of Total Process olutions which designs information systems and technol-ogy, and secondly, the opening of Proudfoot operations in

Britannia acquires one-branch society

Britannia, the ninth largest UK building society, is to absorb Mornington, a London-based society with one branch and assets of £200m, through a merger, writes David Bar-

Mr Alan Thompson, chief executive of Mornington, said the decision to merge with Britannia after 125 years of inde-pendent existence had been taken with regret.

It has not published its results for 1990, but Mr Thomp-son said that profits would be about £1.6m. For provisions for bad debts, similar to last

The merger must be approved by members of both societies. The terms being offered to Mornington members are less generous than some earlier mergers between small society and a larger

Mornington saving members will get only a small UE per cent bonus on their savings balances, compared to 4 per cent offered to members of the Guardian Society, another Lon-don one-branch operation,

absorbed by Cheltenham & Gloucester a year ago. Borrowers will enjoy an 0.5 per cent discount, up to 2100.

Herring Son & Daw bucks sector trend

Herring Son & Daw Holdings, the commercial property con-sultant, bucked the degressed sector trend by unveiling profits of £3.49m pre-tax for the

year to January 31 1991.

The outcome was only marginal shead of the previous \$3.43m but this, according to Mr Nicholas Owen, chairman, marked a "superb achievement at a time when surveyors, property companies and property investors are almost all reporting a collapse of value, turnover and profits."

Herring M sided by the fact that some 60 per cent of its fess come from rent reviews, valuations and similar "racessionproof work.

Turnover edged ahead 212.74m (£12.26m). Earnings per share, on an increased capital, dipped slightly 19.47p (19.93p). A recommended final dividend of 3.5p lifts the total for the year to 6.5p (5.75p).

Sherwood Grp hits record £10.63m

Shares of Sherwood Group, the lingerie, lace and children's wear manufacturer, yesterday rose 30p to 485p following news of a sharp improvement in profits for 1990. The USM-quoted group con-

progress through the months profits from 23.13m a 210.63m pre-

The 31 per cent improvement was struck from turnover £23.52m higher at £95.84m. Sales outside the UK now for ly per sent at group turnover.
Earnings worked through
43.59 (1.1.4) and a proposed
final dividend of

Lexicon profit at \$575,000 midterm

9.1p (7.5p) total.

Lexicon has continued the recovery started in the second half of 1990, and for the open-ing six months of the current year has produced pre-tax profits of \$575,000, or £321,000. That compared with a loss of \$374,000, which was turned into a profit of \$99,000 by the end of the year to August 31 1990. Lexicon is based in Boston,

Massachusetts, but quoted in London. It makes digital audio signal processing equipment and disk-based audio production systems. Net sales improved to \$9.64m

Stylo at £1.7m after

second-half setback a drop in trading margins plus higher interest charges hit

Stylo in the year to February 2 1991, and pre-tax profit fell from £3.99m to £1.67m. Earnings per share fell to 4.07p (14.52p) but the dividend is again 9p. Turnover £13.44m

tive pje representing a 20 per cent discount for 1991. \$87.5m, while trading profit was down film to \$4.12m

representing a margin of 4.7 per cent (6.89 per cent). On top of that, other income

dropped to £304,000 (£363,000) and interest charges were £2.75m (£1.98m). Mortgage losses hit Equity & Law

Substantial losses on its house mortgage open sulted in net profits of agency a Law, the UK life assurance and financial services offshoot of France's Axa-Midi financial group, falling from £13.8m to £12.8m in 1990, writes Bric

However, the dividend rises some 16 per cent, from 13.2p to

15.25p.
Life profits moved ahead
steadily from £12m to £14.7m representing 9.5 per cent of the total distributable surplus.
In spite of 1990 being a difficult year for UK life the group achieved record life and pensions business in both annual and single premiums. Sales of its unit trust and offshore investment products

more than tripled. However, its mortgage opera-tion, Equity & Law Home Loans, incurred a loss of £2.9m (profits £500,000), reflecting a provision of £1.9m against the mortgage portfolio and a £1.1m write-off of intangible assets.

Sindall falls 32% after provisions

William Sindall, the construction, civil engineering and property group, experienced a per un decline, from 52. 1 to 51.69m, in pre-tax profits for 1990.

The struck after a £1.25m write down in the carrying a water-development (£1.33m off land values) and interest charges of £1.53m (£1.27m). Turnover came to (£8.12m). Turnover came to (£68.12m). Fully diluted earnings were 14.2p (20.96p) and the final dividend is 4.5p for an unchanged total of 6.

House of Lerose declines by 20%

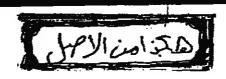
unchanged total of 6p.

House of Lerose, the maker of ladies' fashion wear, saw pre-tax profits fall 20 per cent in 1990, from £1.07m to £854,000. The dividend is held at 10.3p.
Turnover dropped to £16.85m
(£19.32m). Earnings per share
were 11.6p (14.7p) and the final
dividend is 7.3p.

FBD Holdings tops I£8m

FBD Holdings, the Dublin-based insurance and financial group quoted on the USM, recorded growth in all activities to produce a pre-tax profit a 158.11m for 1990, or 27.26m. That was a 22 per cent increase on the previous 1£6.67m

This is the first full year since the group's restructuring and Stock Exchange debut in 1989. Earnings per share were 11p (adjusted 9.6p). There is a final dividend of 1.7p to make



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O COMMENT

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Continent helps Queens Moat rise 51% to £94m

By David Churchill, Leisure Industries Correspondent

QUEENS MOAT Houses, the second largest hotel group in the UK, shrugged off the gloom stemming from the recession and Gulf War to announce a 51 per cent increase in pre-tax profits for 1990.

Pre-tax profits rose from £82.42m to £94.09m, on turnover up from £409.4m to 1484.52m.
The outcome reflects the

group's extensive hotel operations on the Continent, especially France and Germany, plus a £10m profit con-tribution from 10-months trad-ing at Norfolk Capital Hotels, bought last year for £157m. Following the Norfolk Capi-tal acquisition and expansion into France lett weer Conserva-

into France last year, Queens Moat now has some 177 hotels spread across six European countries and a total of 20,463 bedrooms. This represented a 29 per cent increase in room

numbers during 1990.

The group is now the largest chain of owned hotels in Germany with 31 properties. Mr John Bairstow, chairman, said prospects for those remained good in spite of fears that the German economy may be slow-

Group occupancy rates were an average 72 per cent last year, with higher levels schieved on the Continent than in the UK.

Mr Bairstow said that UK regional hotels had traded well during the recession because of the policy of providing facili-ties for local businesses and

However, he said the London hotels had been as badly hit

By Patrick Harverson in New York

C&W Associates and Pascoe Nally International, now at the centre of a New York court

Over the next two years it

brought in mponsorship

and substantial revenue for the

In June 1990, Sportschannel America, a US television com-

pany owned by NBC and Cablevision, was invited to join the venture to help with the

the venture to help with the televising of soccer games. A new partnership, USA Soccer Partners, was formed. At the time, C&W assumed it would own 45 per cent of the new operation, with another 45 per cent in the hands of PNI, and the remaining 10 per cent with Sportschannel.

However, Mr Phil Woosnam, chairman of C&W, soon discov-

ared that his company had no stake in USA Soccer Partners, which was 90 per cent owned by PNI and which also con-

trolled all the corporate assets

including the lucrative mar-keting rights - of the first partnership, USA Soccer Prop-

crties.

C&W alleges in its New York suit that all of its rights to the first partnership were signed over to PNI's Soccar Partners by Mr William Breen, who had

Sportschannel

Woosnam blows the

whistle on soccer deal

during the recession and war

Trading in February was the worst we had ever experi-enced in our large inner-city hotels," he said. March trading had recovered, however, and he expected April to be

as had man international

The company was absorbing as 2.5 per cent increase in VAT in those hotels where competition was most intense, but passing if on to guests in areas of least competition. Barnings for the year were 8.59p (7.55p) fully diluted. The final dividend is 1.4p making 2.62p (2.28p).

O COMMENT

Queen's Most continues to win friends in the City by its sensi-ble strategy (which THF is belatedly following) of spread-ing the vicissitudes of hotel ing the vicissitudes of hotel demand across several European countries, and thereby balancing out times of boom and recession. It also operates a no-frills approach to providing cost-effective meetings and other facilities for local businesses around Britain, as well as catering for wedding receptions and special family functions. The chain looks attractive for long-term investment tive for long-term investment but is currently surprisingly rated below the average for the sector on a prospective multi-ple of between 10 and 11 on analysts' profit projections of £98m-£104m in the current year. This reflects the continu-ing nervousness about the sector's recovery during the reces-

left USA Soccer Properties in

1989 and who was by then working for the new partner-

caw says that Mr Breen had no authority to sign any docu-ments on its behalf. Caw says

it tried to negotiate a settle-ment of the dispute, but failed and decided to file for damages

in New York.
Aegis said yesterday that its lawyers had advised it that the C&W's suit was without merit.

information for its suit, C&

says it discovered that PNI had been involved in similar con-

troversies in the past. In a case currently being pursued in the

land family trust alleges PNI fraudulently transferred valu-

able contracts to market the 1990 Auckland Commonwealth

Games from a partnership in

which the trust had a 25 per

cent share.

In the UK, a suit for damages in the High Court of Justice has been brought by Ahlers Marketing of Stuttgart, Germany, over the alleged failure of PMI to pay Ahlers for its work in helping PMI win the marketing contract for the

marketing contract for the

World Games at Karlsruhe,

Germany in 1989. In another controversy, in

1989, Mr Nally agreed to an

out-of-court settlement with World Championship Tennis

(WCT), a body jointly owned

by Mr Lamar Hunt, a Texan businessman, and another member of the Hunt family. WCT claimed that Mr Naily

had defaulted on payments guaranteed to WCT under a 1981 marketing agreement, and it took eight years and a court action to recover the money.

2.5 16.61 1.3 1.5 5.75

DIVIDENDS ANNOUNCED

June II

Dividends shown pence per share not except where otherwise stated. "Equivalent after allowing for scrip issue. "On capital increased by rights and/or acquisition issues. SUSM stock. Airish currency.

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In the process of eathering

UK COMPANY NEWS

Revelations to be excluded from the ADT authorised version

Richard Gourlay on the fundamentally strong core businesses which remain the one hope for Laidlaw

OLLOWERS OF Mr investments that were strongly cash generative, with a broad customer base, high barriers to entry and a low level of capital expect great revelations when the security services and car auction group releases its annual report later this week. The was almost andible last week when Laid-law, the Canadian waste man-agement group that holds 28.4 per cent of ADT, alleged in a New York court that ADT "rigged" transactions with con-trolled affiliates in order to

boost profits.
At last, investors said, ques-At last, investors said, ques-tions about the largely unex-plained "other income", "asso-clated company" and "investment income" that make up a significant slice of ADT's pre-tax profits might be

While most attention is currently focused on ADT's finances, the boardroom struggle with Laidlaw has tended to obscure the fundamental strength of the core security and car auction businesses. For Laidlaw, which is sitting on a \$450m paper loss on its ADT investment, and Canadian Pacific, which controls Leidlaw, these businesses are the light at what must be a rather dark tunnel. Mr Ashcroft has said

Car auctions was Mr Ash-croft's first significant success along lines, supplying \$64.3m out of \$257.9m of pre-tax income in 1990. ADT now boasts the largest vehicle auc-tion business in the world, selling 2m vehicles both sides of

the Atlantic in 1990.
In the US it sold a record
1.2m cars, up some 12 per cent
on the year, through 25 auction
facilities, and is only second to
Atlanta-based Manheim following the formation in Manheim ing the formation in March of a joint venture between Cox Enterprises, General Electric Capital and Ford.
These are not small-time,

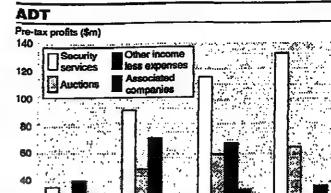
"mom-and-pop" auctions on vacant lots, but vast operations involving the continuous movement of cars along multiple viewing lines at the same time, Income is based on fees or a percentage of the car's value but margins are increased through provision of extra services like valeting and minor body repair work. The large auctioneers are increasingly handling "nearly new" vehicles with low mileage and are linking up with

anto makers who have bought cars back from corporation

fleets and car hire companies through repurchase plans. The UK market, where ADT sold 320,000 cars last year - up cated than in the US but appears to be equally resilient.
Total UK car registrations fell 15 per cent last year, but only by 7 per cent in the fleet market, and according to Mr Steve Kendall, joint managing director of Central Motor Auctions, the UK quoted company that has a similar though smaller business to ADTs, the

gint of used cars last year has now been reversed. Most of the cars passing through the large auctioneers' hands come from fleets or rental companies. As recession has bitten, some companies like Hertz have opened outlets to sell directly to the trade to cut out

But over time, analysts believe large auctioneers will take market share and in the



taken pole position in the US market and, arguably, is now the largest supplier of electronic security services in the

It has sold most of its manufacturing capacity and trates on installing monitoring equipment in commercial, residential and retail premises.

The growth market, grimly fuelled by rising crime statistics, and the industry remains particularly hopeful and the residential section where only 7 were cent of

houses are equipped.

ADT again seems likely to steal a march on the corner shop retailer. It offers monitoring services from a network of local police and fire services. It is also improving margins by consolidating its monitoring network, from a maximum of 100 stations at the peak to a planned 35 in 1992.

In the longer term, companies like ADT may be able to offer m service monitoring

monitored, such as the temperature of a warehouse or the pressure of water in a factory

While the security industry in the UK and Europe is mov ing away from ringing bells and men in blue uniforms, it is still in its infancy on this side of the Atlantic. But the fear of rising crime rates, combined with the demands of insurance companies, appears to have kept the industry buoyant and suggests that the US experi-

suggests that the US experience will cross the water.

Ironically though, a review of the strengths of ADT's core businesses has only increased the bemusement of shareholders and analysts.

With all that ability to spin off cash, where could III stash have gone? What lies behind the \$910m swing in ADT's cash position since the end of 1989, from net cash of \$280m to net debt of \$630m? And what level of confidence And what level of confidence can they have in a group that derives large slices of its income from such unpredictable non-core

sources?
Unless ADT has dramatically changed the way it reports it earnings, shareholders' only chance of getting answers from this elusive be eavesdrop in New York

GENERAL ACCIDENT ANNUAL REPORT 1990

THE NEXT DECADE AND BEYOND

FROM THE CHAIRMAN'S STATEMENT TO SHAREHOLDERS

Commenting in his Annual shareholders, the Chairman, The Rt Hon. The Earl M Airlie,

"During the course of last year, a comprehensive strategic invited in your Companys will all activities wa undertaken. This included the development of a Mission alongside). The first highlights may principal objective of creating long-term value for shareholders. [Millian] on financial stability and strength, and includes reference to our traditional high standard of service and operational excellence.

Following this review, a number III initiatives have been undertaken and others we planned, it results of which, we believe, III bring considerable benefits w your Company in we coming ware DIVIDEND

Your Is recommending a limit of 26.75p per share, an increase of TAM over the previous year. Was unini fund justified in recommending this increase on the grounds of the Company's balance strength, our commitment to ■ steady and progresdividend policy and the potential for mecovery in underwriting profitability arising from measures taken and planned.

PROSPECTS

Within period of no more than three I have reported both the the word results an record. The the major fluctuations in underwriting experience which have become a feature of general insurance in recent years with which have had to contend. We expect in the improvement in the for this year, but they are likely

remain unsatisfactory. Nevertheless, we

shall be working hard to restore our profitability and, whatever the shortterm problems may be, we have every confidence in achieving this goal."



Our Mission Statement

Our goal is to create long-term value for shareholders by producing superior sustained returns.

The core of our business will be satisfying customer needs for insurance products and services in addition, we will offer financial and related services where they support those needs. We will have a global capability, aiming to be a significant operator in attractive markets.

We will focus on the needs of customers. both intermediaries and policyholders, by providing those products and services that meet our customers requirements for quality, and by controlling our costs so that we offer customers maximum value.

We will also strengthen our access to custiomers through effective means of distribution.

To enable us to achieve our goal we will foster an environment in which all our employees can play their full part. We will do this by promoting the corporate values of financial strength and stability integrity and dedication, teamwork and effective communication, innovation, personal development, planning accountability and rewards linked to performance."

General Accident's Mission Statement, developed as part of a strategic review undertaken in 1990)

MAIN OPERATING FEATURES 1990

- General premiums increase over 9% in currency to £3,046 m
- Emission earnings almost "In higher in currency at £430 m
- Ward and underwriting losses rise in £462m – half of which came in the UK Pre-tax № £121.3 (1989: £147.0 m profit)
- Severe weather claims, subsidence and poor commercial fire and motor experience were major factors affecting I UK result
- UK premium rates to rise again and more
- Results in North Removes particularly Canada – outperform 🖍 market
- NZI Bank reports profit in 🌆 fourth quarter and year-end losses sharply down
- Good progress in UK life operations
- Total dividend up 7% at 26.75p per share

FROM THE CHIEF EXECUTIVE'S **REVIEW OF OPERATIONS**

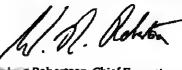
in his Operational literature of 1970 Cameral Auddens Chief Energy Mr Nelson Robertson, save

"Following the strategic make indication usa year, specific actions have been identified, and are in nand, to be in or particular strengths of an individual worldwide. These are being supported by the introduction, where appropriate, of more limiter organisational and the further development of our strategic and operational planning systems. Our prime im in the period immediately ahead remains the remains of an acceptable underwriting result. Efforts are being, and will remitted to be, directed end, including the prompt application of stringent underwriting and rating manuscrip where required, and the continuing improvement of our operating methods achieve cost and efficiency advantages.

UNITED KINGDOM

The adverse underwriting results experienced by the market in 1790, together with inflammatic interviews in the case of reinsurance protection for the current year. emphasise du urgent name urgent premium levels all all and in the regard, and irrespective of the name of other Insurers in the market, the Company is taking, and will continue in take, the Maddition, I reorganisation of regional and Head Office is in progress, including the of staffing levels, "III a view branch arraching con arrain to provide in a throughout the U.K. and the reorganisation will in the the of field units in providing high itendents of THE TURN Service. Intitude are in hand III strengthen cur links with certain intermediaries, including the commont. of our distribution arrangements through new agreements with selected partners. several actions, General Actions is pursuing its primary objective will restoring an acceptable underwriting result.

LOOKING AHEAD General Accident remains financially strong. and we in forward with determination the challenges and opportunities ahead."



Robertson, Chief Executive NAME

ADDRESS

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AFBD MEMBER

WALL STREET

Oil prices rise as US stocks fall

OIL PRICES surged yesterday as strength returned to the market after a report that stocks 🐨 petrol and crude oil were close to minimum levels. The June oil futures price on the Wew York Mercantile Exchange jumped by 60 at at midsession to \$20.62 a bar-

The American Petroleum Institute's weekly report on US stock levels released late on Tuesday showed that crude oil stocks dropped by more than 5m barrels in the week to April 5 to 336m barrels. Gasoline stocks also fell by

around 5m barrels to 206m bar-- the lowest level since

a renewed

coffee pact

renewed coffee Reuters reports from Abidian.

basically we are looking at the market situation and tak-

ing stock of progress towards

African producers are keen

w revive economic clauses

Agreement (ICA), now a purely administrative accord after its

export quota system crumbled in July 1989.

ing to exactly the same rules, they say. "There's no guaran-

tee that m future pact will look

like the previous pact. There are innovative ways of looking

at things," said one observer.

mainly because it could me

cater for research changing

quality demands and allowed a "two-tier" price system permit-

ting cheap wie m non-mem-

World coffee prices plunged after the pact collapsed, throw-ing many poor producer coun-

into economic with.

Robusta currently sells

around that per tonne, a half its value two years ago.

Brazil exported almost 5m

bags of coffee during the first

three months of this year, the first-quarter figure for 19 years, writes Victoria Grif-

The Brazilian Federation

sterday that export earnings

Coffee Exporters (Febec) said

for the quarter reached \$351m (£215m), 48 per cent up on last

year's first-quarter figure,

reflecting the recovery of

Febec said the average price per exported bag of \$79 com-pared III \$83 during the first

fith in Sao Paolo

The quota system collapsed

This need not mean return-

international ment," said Donald Kaberuka, IACO's economic adviser. operating levels for US com US petrol have been low for several months with no signs of picking up. A heavy programme of maintenance on US refineries kept output low and the Gulf war siphoned

off crude oil for conversion

into jet fuel for tanks and air-

Some analysts fear a square on petrol in the US this year which could force prices for crude oil upwards. In London, the price of North Sea crude June delivery rose by 55 cents to \$18.95 a barrel.

European stocks of crude oil and products are higher than those in the US, but a firm US market will lead UK prices up. "The Americans have got the hit between their teeth," said one London trader yesterday, who expects oil price strength to continue for the next few

days. Dr Subroto, secretarygeneral of the Organisation of Petroleum Exporting Countries (Opec) said car-world demand drop by 2m barrels a day to 51m b/d in the next three months.

He added that the organisation expects to see a rise of 1m b/d in the third quarter and 2m b/d in the fourth quarter. His remarks had no effect on the

US subsidies to reduce Africa seeks prices for cotton users

By Nancy Dunne in Washington MEMBERS of the 25-nation

InterAfrican Coffee Organisa-tion (IACO) begin a three-day crisis meeting today con-front languishing world prices debate moves towards a THE US Agriculture Department is writing regulations for a programme which could pay subsidies to cotton mills and exporters to reduce domestic

L a time when the US is urging a reduction of agriculture subsidies in the Uruguay round of the Gatt talks, the departmen subsidies in the form of commodity certificates redeemable for commodities from governmentowned stocks

been highly mradia obtaining government inter-vention: cotton is protected by quotas; export subsidies, called "marketing loans", are paid to boost foreign sales.

The regulations provide for government action if US cotton prices for short-term delivery exceed the world price for four consecutive weeks.

The department could then make technical adjustments to avoid triggering subsidies, import quotas or put the subsidy scheme into action. The

CANADA'S softwoods industry

must move from harvesting

virgin was towards more

ment if it is to remain competi-

tive, according to mean ment report on the forestry

The report reflects deep con-

cern in the industry that its

present difficilties are cannot

not only by the recession, but also by long-term structural

Canadian forest products are renowned for their high-qual-ity, but they are increasingly losing their competitive edge

to countries where trees grow

industry.

implemented until August 1. World prices usually move in conjunction with US prices, as the US is the largest cotton exporter – expected to account for one-third of world exports in 1990-91 – but US prices have recently risen above world market levels.

According to the Internamittee, an association of gov-ernments which produce, export and import cotton, the abrupt III price rise many by "a looming shortage of cotton" in the country. Domestic use plus exports of US cotton is estimated to be 800,000 bales greater than pro-

US ending stocks are declining to about 27 per cent of mill ending stocks in the world beyond China and the sare estimated at 37 per cent of use. The ICAC predicts US production for Uni will rise in 15.5m bales to 11.5m

Consumption is expected to edge up from 8.4m bales to 8.6m while exports are forecast to fall from 8m bales to 7.1m.

Canadian foresters told to diversify

faster and are more accessible.

and where bear costs are

The report, believed by the federal department of forestry, warns that Canadian compa-

nies have where reached the limits of their ability to harvest softwood forests. Productive forest land declined by 4.7m ha (about 2 per cent) in

the decade to 1986 as a result of

urbanisation, preservation for

pests.

It adds that "many older, less productive machines remain, and much of Canada's

kraft pulp capacity is outdated

COCOA - London POX

High/Lov

Japan in second try to issue coins start talking to government low in gold

By Kenneth Gooding, Mining Correspondent

JAPAN'S FINANCE Ministry yesterday put 2m legal-tender gold coins on sale and breathed new life into one of the most bizarre incidents in recent gold market history. Once again, Japanese

ers to pay more than twice the value of the gold in the coins: Y100,000 (£197.53) compared with a gold content worth

A similar previous issue – 11m coins released in 1986 and 1987 to mark the 60th anniversary of Emperor Hirohito's succession to the throne met allegations that forgers in the IIII East, acting through European middle men, were taking advantage of the premium on the gold content offered when the coins were cashed in by the Bank of Japan. About Lan of the Hirobito coins have since been Hirohito coins have since been

Hirobito coins have since been sold to the Bank by interpretations.

The new issue, called Heisel commemorating the coronation of Emperor Akihito, was delayed from last November to make the design more complex and the coins less easily coun-terfeited. The issue number reduced from 3.8m, and the proposed amount of gold in each noise was increased grams to 30 grams.

This will reduce the profit hoped for by the Finance Min-istry. It imported 60 tonnes of gold for the new coin last autumn even though it had 100 tonnes left over from the Hirohito launch. It seems certain that many

people will use Hirohito coins which have the same trade-in value as the Heisei but contain only two thirds as much gold, to buy new coins. The Finance Ministry could not refuse such exchanges as both coins

relative to excess technol-

ogy". The report suggests that

Canadian producers should concentrate on the aided products, such as logs, market

pulp and newsprint, rather than purposer; items.

Earlier this week, Mr Adam Zimmerman, chairmen of Nor-anda Forest, one of the largest

forestry companies, urged the government to help the indus-

try by devaluing the Canadian

Noranda, which controls Man

Milian Bloedel of Vancouver,

expects last year's lass of C\$95m (£47m) to be repeated in

Cash 1413-6

Producers urged to stress lead's safety

By Kenneth Gooding, Mining Correspondent

about the metal's positive aspects - particularly its recy-clability - to head off environ-mental legislation which the

industry's economic resources and engineering capabilities may be unable to meet. A report today on the lead Metals, part of the Royal Dutch/Shell group, points to "two indisputable facts" about

■ It is regarded as a chronic, cumulative toxin, capable of causing dimes human organs and the central nervous

■ In its main end-uses, particularly lead-acid batteries, there is no economically viable substitute for lead The report's authors, Ms

Karen Norton and Mr Angus MacMillan said that anyone working in the lead industry over the past decade must have seen society in general and politicians in particular becoming obsessed with the first of these statements, while constitutions niently forgetting the second "The impact of adverse publicity on the lead industry has been both chronic and cumulative", they added. "If the pro-

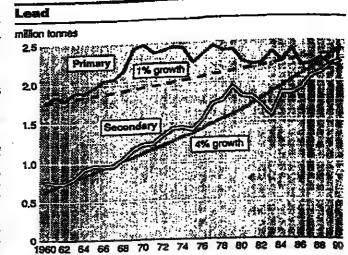
LEAD PRODUCERS need in industry must enter into a dialogue with governments in order to apprise them of lead's positive attributes and, of course, its virtual indispens-ability."

The industry should stress that about 75 per cent of lead products are now capable of being recycled and the proportion will continue incre The battery is an almost entirely recyclable product. In Europe almost 90 per cent of batteries are recycled. Not only is the lead recovered, but the plastic cases are usually recy-cled and increasingly the sulphuric acid too,"

From 1960 to 1990 production of lead from recycled material rose by 200 per cent, which implies an annual growth rate of 3.7 per cent, says the report. Production of primary lead over the same years rose by per cent, an annual rate of

only 0.7 per cent.

In 1960 only 30 per cent of lead produced was from recycled material; by the late 1970s it was 40 per cent; and the proportion now stands at just over 50 per cent. "We would not be surprised if secondary lead accounted for some 50 per cent of the indicated by the end of the decade," say the authors.



Total lead production will rise from 4.35m tonnes in 1990 to 4.55m this year and to 4.64m in 1992, suggests the report. Consumption is predicted to rise from 4.46m tonnes this year to 4.63m in 1992. In the five

industry experienced a 250,000 tonnes but surplus of year and of 40,000 tonnes in LE

The authors expect lead prices to be lower this year than but predict a partial recovery in 1992. Billiton expects the LME lead cash price to average 26 cents a lb
this year compared with 38.7
in 1990. Next year the
price is predicted to average 32 cents a lb.

Leus & ID.

Leus Market Report, 1200 or
\$400 from Billiton-Enthown
Metals, 84 Fenchurch
London, BC3M 4BY, England,

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Fish create a barrier to free trade

Robert Taylor on Iceland's grievances to the EC's economic policies

CELAND'S fish remain one of the main obstacles III the land of an 18-nation European Economic Area currently being negotiated by the European Community and the European Free Trade Association. It is not hard to understand why.

The country's prosperity is totally dependent on the limit of its fishing and fish product industry, even though it employs only 12 per cent of icefor around 75 per cent of fee-land's merchandise and 21 per cent of the gross domestic product. The Icelan-fleet last year caught just over 1.5m tons of fish with a total export value of around

Iceland's fish employers would like open access for all their products to the EC market, which buys about 60 per cent of its total fish industry exports. However, they also demand protection of the stand exclusive 200-mile wide fishing was which came into force in 1976, something

Brussels cannot accept.
"We cannot enter into an economic relationship with the rest of Europe on the basis of free trade if our main industry is excluded from its benefits," says Mr Jun Hannibalson, Iceland's foreign minister.

Efts negotiators seem position to support the Icelandic case for special treatment in the WORLD COMMODITIES PRICES

1455/1443

EEA talks. However, some Ice-landers worry that if, at the last moment, it looks as though the fish issue is the only obstacle to an agreement, the possetle to an agreement. the negotiators will force lo-land into a bilateral approach

"I fear Efta will delay on reaching deal over fish not end up saying to us - "take it or leave it," says Mr Magnus Gunnarsson, director-general

Commercial relations have traditionally been friendly. In 1972 a free trade agreement gave Iceland fish-free entry into EC markets, but in 1985 the EC re-introduced tariffs on and cod fillets and fresh, processed fish imports, which hit Iceland in particular. Mr Gunnarsson calculates the EC's restrictive tariff of 18 per cent to 20 per cent has cost the industry \$62m (£35m) in levies 1986 and 1989.

"In its form the between branches of the industry and hinders processors from taking necessary admittage of the market," he says.

Mr Gunnarsson also points out that foreign processors are free to buy Icelandic fish at domestic or overseas auctions, import it tariff free into the EC, and sell it there protected from Icelandic competition.
"Until we reach an agreement He is highly critical of the EC's common fisheries policy with its aim of preserving

industry to bring it into line with capacity.
"The EC talks about the four

of the internal after January 1, but there is another — the freedom of trade in fish and fish products," — Mr Gunnarsson. What really worries the Icelan-discomplywers is religiouslying dic employers is relinquishing the management of their country's main natural resource to

Yet Iceland's fishing business is changing rapidly. "It undergoing one of the greatest revolutions which it has ever revolutions which it has ever needed to adapt to over a short period," says Mr Magnusson.

It closed to the different interests are carefully balanced to ther now being replaced by a free conpetitive market. As a result, a radical transformation in the industry's structure looks inev-

During the 1980s the indusunderwent important reforms: the government, in co-operation with the fish industry, introduced a quota system in 1984 for cod fishing to ensure the conservation of

threatened This folfor herring and in 1980 for cap-

The creation of a price equalisation fund has sought to balance the wild fluctuations and, in the long-term, create free pricing in conditions of equal competition. Last year, the Icelandic par-

Hament set up a restructuring fund by the industry improve efficiency: uncompeti-tive vessels could be bought; out; and catch quotes could be transferred in fishing commu-pities facing economic difficui-

The Ministry of Fisheries wants the trawler fleet to be cut by one third over the next few years to emphasize quality rather than quantity. Icelanders do not regard such intervention by the gov-ernment as subsidizing the fishing industry. They stress that they want to be free to

compete on equal terms with their main sivals in a Euro-pean market that should be open and not subsidised and regulated as it is at the "Our industry responds enor-

mously quickly to demands in the market," says Mr Magnus-He believes that 10 years

from now fishing will remain the primary source of Iceland's wealth whatever the EC

MARKET REPORT

famil held in a marrow range in London buillon marine in quiet trade, will most operators positions have in the Life March and producer price due out today. Date prices in Lendon with the numer remaining on the defensive. The 4.4 cent in will UK first quarter oring with in the with had no impact on the market; realized una waiting her more important Dutch futures rimed back earlier lumin during the efferment peneloc. boosted with buying lateral.

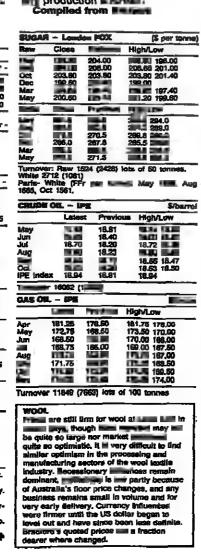
The LME copper prices

London Markets

SPOT MARKETS		
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Dubai Grant Blend (May) W.T.i. (1	\$15.20-5.30u \$19.45-9.50	+0.70
Oil products (NWE prompt delivery per to	onne CIP)	+ 01-
Premium Gesoline	\$237-239 \$178-1	+2
Nephha Petroleum Argus Estimates	785-16	**
Other		+ 07 -
Gold (per tray oz) Silver (per tray oz) Pelledium	\$363.0 398.5c \$405.0 \$94.5	-1.0 -5.5 + 0.25
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(live weight)† Sheep (dead weight)† (live weight)†	200,68p	-0.15° -6.47° -1.31°
London daily sugar (white) Tate and Lyle export price		-0.5 -1.0
Barley (English Maize 3 3 Wheat (US Northern)	£124.0 £178.75 £97.0	+ 0.75
Rubber (May)♥ Rubber (Jun)♥ Rubber (KL RSS No 1 Apr)	51.25p 52.00p 225.5m	
Coconut (Philippines)§ Palm Oil (Malaysian)§ (Philippines)§ Soyatreans (US) Cotton "A"	\$325x \$220q	-10 -10 -0.20
Wooltops (64s Super)	362p	

a torune p-pence/kg.

recouped Tuesday's retreat, underpinned by options related buying. I've confirmed its break metal. Aluminium lahi steady with runn from IPAL February producer were up in 1970 tonnes to 1970 have the top end of business. News that Cruci's Alcres enter output, have by be less to full production until distribution of the state of th production Compiled from



(\$ per tonne)

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Day's low 382.70-388.10 oen Lda Meen Gold Lend 5.16 6.14 US equiv 402.35 408.45 414.80 428.85 DOLD CORES 5 price 2 equivalent 375.00-376.00 203.70-804.20 210.00-210.50 RADED OPTIONS Calls S tonne May Jul Apr 3 14 122 13 122, Calls Puis 8 172 May Jul May Jul May Jun May Jun

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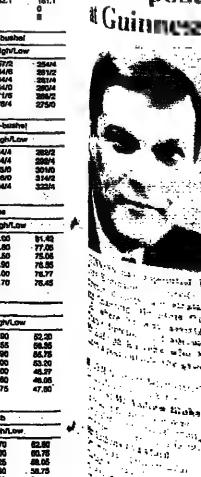
102,144 fote Total daily turnover 3,184 lots Laid lots 6,810 lots lots daily 10,444 1211-2 6 -1,7532 New York 80LD 100 tray az.; \$/tray az. Close High/Low 372.5 378.1 Apr May Jun Feb Apr Jun 867.2 873.4 880.0 383.3 286.8 367.3 370.0 372.5 376.5 PLATINUM 50 tray oz, \$/tray oz. 412.7 418.5 421.9 425.8 410.1 413.5 418.2 SE.VER 5,000 trey ar; cente/trey oz. Close Previous High/Low Apr Jun Sep Dec 403.3 408.2 415.2 417.5 422.8 428.1 433.4 403.2 408.0 413.0 420.0 422.3 427.6 432.9 438.2 HIGH GRADE COPPED BLUE Ric; 108.45 109.00 107.70 107.20 108.35 108.10 107.15 108,40 105,05 104,60 104,20

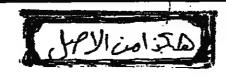
(Prices supplied by Amalgamated Metal Trading)

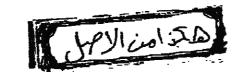
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Total and turnover 1 2

Chicago CRUDE Of. (Light) 42,000 US galls &/barrel SOYABEANS 5,000 bu min; cents/50% bushel 21.05 20.66 20.02 18.94 Previous High/Low 581/6 594/4 599/2 603/0 614/0 625/2 536/4 596/4 599/0 604/0 607/6 617/6 629/2 640/0 567/6 899/2 604/0 808/0 618/0 629/4 640/0 HEATIMA OE, 42,000 US galis, cents/US galte SOYABEAN OIL 80,000 that cents/lb High/Lqu 21.73 22.07 22.22 22.33 22.48 22.68 22.72 38.02 21.83 21.90 22.10 22.23 22.40 22.59 22.65 22.85 21,77 22,12 22,27 22,37 22,49 22,72 0 200 B 10 = High/Low Close SCYABEAN MEAL 100 tons; S/ton 1116 1145 1241 1134 1168 1261 1081 1172 1141 1178 1102 1134 1165 High/Low 177.0 178.6 181.9 174.4 175.3 177.0 182.1 0 174.5 178.0 181,1 "C" 37,500lbe: High/Low 105.90 92,75 94,90 96,80 99,50 0 104,60 High/Low SUGAR WORLD "11" | LUM | lbs; cents/lbs 9,07 8,91 8,96 9,20 9,00 9,08 8.85 8.84 9.12 9.08 8.93 283/4 293/4 302/2 315/4 324/2 281/4 291/4 300/4 313/4 323/0 284/A 294/4 305/0 316/0 324/4 COTTON 50,000; cents/lbs Close Previous High/Law LIVE CATTLE 40,000 lbs; cents/lbs 88.60 86.81 74.55 70.15 71.20 71.09 74,35 69.80 Close Previous 82.00 77.80 \$1.42 77.05 75.05 76.85 76.77 75.50 76.90 77.00 ORANGE JUICE 15,000 lbs; conts/lbs Close Previous Hamilie LIVE HOOS 30,000 lb; conta/lbs 117.15 117.45 117.75 118.00 Close 52.45 56.70 56.07 63.22 48.35 48.12 47.60 53.00 57.47 56.85 53.95 48.80 48.45 47.55 52,90 57,55 55,90 54,00 49,00 48,60 47,75 52,20 56.35 55.75 53.20 45.27 46.05 47.50 EUTERS (Base: 18 18 1 = 100) Арг 🔳 Арг 9 тото вдо ут 📰 1740.4 1738.6 1790.8 1932.8 PORK BELLIES 40,000 lbs; contains DOW JOHES - 1900 - 1974 - 190) Close tilght.ov Apr 9 mnth ago yr ago 62,65 60.97 58,12 59.50 58.70 64.37 62.62 59.75 59.40 58.70 54.70 53.00 50.25 59.60 59.00 129.49 126,11 129,83







FINANCIAL TIMES THURSDAY APRIL 11 1991

LONDON STOCK EXCHANGE

Above the worst in cautious trading

LONDON stocks were rescued at the end of a desultory trading performance yesterday by a firmer trend at the opening of the new session on Wall Street, which had earlier upset London with its overnight set-back of 48 Dow points. But the Investment mood remained subdued ahead of today's data on US prices and retail sales, which will provide a curtainraiser to the disclosure on Fri-day of the latest news on inflation trends in the UK.

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Birthia.

Friday's announcement of the UK retail price index for the UK retail price index for a last month is expected to hold the key to the timing of a further half-point cut in domestic base rates, now virtually taken for granted in the stock market. But market confidence ket. But market confidence trembled a little yesterday after the German Bundesbank's hint on Tuesday, via

Account Dealing Dates *First Dealings*
Apr 2 Apr 15 Apr 29 Apr 28 May 17 neont Day: Apr 22 May 7 May 25 market operations, that a rise in German rates is still a possi-

bility. At worst the UK market was down by 19.1 on the Footsie, and a first attempted rally, based on a rise in the premium on the Footsie June futures contract, was reversed when London turned nervous ahead of Wall Street's opening. However, with Wall Street 10 Dow points ahead in early trading. London moved smartly off the bottom to close with the net

fall on the FT-SE reduced to 8.4 for a final reading of 2,518.8.

Although most of the blue chip leaders, including ICI and this time for £88.1m from Reuters, were weaker behind the new uncertainty in the US markets, trading volume was quite high and a number of minor features developed. Seaq volume increased to 531.3m shares from the 507.4m of the previous trading session.

Data from the London Stock Exchange shows that retail, or customer, business in equities has remained high as the investment community moves into the new UK tax year, maintaining the £1bn-plus daily level now established in the London market after a prolonged period of poor volumes. However, pressures on profit-ability at London-based securi-ties houses remains heavy and a large integrated securities

FT-A Ali-Share Index

1250

this time for £88.1m from Ocean Group, did little more than remind the market of the weight of cash calls believed to be hanging over fund managers. There was a further fall in Gisco shares as investors con-tinued to assess the implica-tions of the impending legal wrangle in the US over patents on Zantac, Glazo's best-selling

drug. British Airways gave ground as crude oil prices advanced following the latest consump-tion and stocks figures from the American Petroleum Institute. Shares in the leading of groups made limited response.

Traders said that the big institutions remained on the watch for suitable opportuni-ties to buy stock whenever the

released by the American Petroleum Institute, helped to stabilise oil shares. May Brent moved up some 55 cents

a barrel and approached the \$20 level.

\$20 level.

Kuterprise Oil moved up 8 to 565p on 1m, but there were bints circulating after the market closed that Occidental had accepted a \$1.3bn offer from Elf, the French state-owned oil company, for Occidental's North Sea assets. If so, specialists said, Elf would be likely to sell its 25 ner cent state in

sell its 25 per cent stake in Enterprise, whose shares have been unsettled by worries that Elf may sell, or that Enterprise itself could move to buy the

Occidental assets and need to

Lasmo rose to 358p but came off sharply to close 2 easier on belance at 350p after reports of a large institutional selling

order, said by traders to have been carried out by Strauss

More takeover talk in Mid-land was taken with a pinch of salt by most specialists, who said that the Bank of England, having approved the changes at the top level of management at Midland, would block any takeover move in the near future. Japanese takeover sto-ries were regarded as non-starters. Midland shares put on 7 more to 2330 on 5m traded.

starters. Midland shares put on 7 more to 235p on 5m traded. Bad sentiment stemming from the experience of French tyre maker Michelin, which incurred losses last year, depressed Avon Rubber. On revived selling, Avon closed 16

down at 263p. Positive recommendations

More takeover talk in Mid-

market fell. One fund was believed to have put new cash into equities yesterday, and it was clear that marketmaking firms were again active in the derivatives markets.
At Smith New Court, Mr

Paul Turnbull voiced a widely held view that the stock mar-ket is now "fairly priced" but "not overpriced", and that the positive factors — low infla-tion, low base rates and an unitary in profits — he about upturn in profits - lie ahead in 1992.

in 1992.

However, Mr Nicholas

Knight of Nomura Research

Institute, one of the earliest

bulls of the UK market, said he

would sell the market "above

FT-SE 2,550 if offered the

opportunity in April – a possi
bility that has already, albeit

briefly, presented itself. Mr

Knight has a year-end target of Knight has a year-end target of 2,800 on the FT-SE Index. cash flow. He also pointed to the robust balance sheet and good dividend cover. The shares climbed 15 to a 1991 high of 415p, compared with the January low of 262p.

A series of unusually large trades in FKI was quickly revealed as representing the sale by Mr Tony Gartland, non-executive chairman of FKI of

FKI said the shares were

three times oversubscribed.

FKI lost a penny at 58p. Turn-over, which allowed for double

dend were both slightly higher.

Boddington declined 6 to 162p as Hoare Govett placed 3.6m shares at 155p. The broker paid 157p to Devenish, up 3 at 173p, for the holding.

Smith New Court changed

its recommendation on Albert Fisher from buy to hold shead of the results. The shares slipped 7 to 116p in heavy turn-over of 7.5m. There was talk of

■ Other Market statistics,

including the FT-Actuaries share index, Page 26

a switch.

	FI	NAN	CIAL	TIME	S ST	OCK I	NDIC	E\$		
	Apr 10	Apr	Apr 8	Apr 5	Apr	Year Ago	High	Low	Since Co High	modeton Low
Government Secs	85.39	85.43	85,47	85.55	85.05	76.70	85.88 (19/2)	82.17 (2/1)	127.4 (9/1/35)	49.18 (3/1/75)
Pixed interest	94.73	94.73	94.72	24.54	94.77	85.76	94.84 (5/4)	90.59 (2/1)	105.4 (28/11/47)	50.53 (3/ 1/75)
Ordinary Share®	1992.2	1996,0	1999.0	2014.5	2007.2	1733.3	2014.5 (5/4)	1606.3 (16/1)	2014.5 (5/4/91)	49.4 (26/6/40)
Gold Mines	143.1	140.2	138.4	137.8	138.5	249.0	179.7	127.0 (22/2)	734.7 (16/2/83)	43.5 (26/16.71)
FT-SE 100 Shere	2518.8	2527.2	2529.9	2545.3	2524.5	2215,5	2545.3 (5/4)	2054.8 (16/1)	2545.3 (5/4/91)	988.9 (23/7/84)
FT-SE Eurobreck 200	1155.66	1165.29	1164.64	1	1163.53	~	1170.08	938.62 (16/1)	1170.06 (5/4/91)	938.62 (16/1/91)
●Ord. Div. Yield ●Earning Yid %(full) ●P/E Radio(Net)(☆)	4,85 8,87 13,87	4.85 8.84 13.92	4.84 8.82 13.95	4.80 8.75 14.07	4.82 8.72 14.13	5.16 11.93 10.19	1/7/35, Gold	minet 12/9/5	0/25, Feat W. 5. dask 1000 F1 710/90, & NS 12	F&E 100 31/7
SEAQ Bargna 4.45pm Equity Turnover(2m)† Equity Bargains† Shares Traded (mi)†	32,348	36,774 724.05 40,345 431.7	48.55	59,497 1793.75 67,276 831.4	62,934 1129,57 63,589 526,2	18,961 1406,15 19,286 332,6	Indic	10,	APP AC	
Sileres Treses (Miji Ordinary Shern Index,	Hourly ch	_	Day's High			Low 1981.	Gilt	Edged	192	7 121 6

SE Activity 1974. †Excluding intra-market business & Overseas tu Day's High 2518.9 Day's Low 2506.0
 Open 2506.1
 9 am 2508.4
 10 am 2513.4
 12 pm 2513.7
 2 pm 2513.7
 2 pm 2514.2
 3 pm 2517.1
 4 pm 2517.1
 London report and latest Share index:

Trading volume 🖿 📕 OR Stocks | Values Closing Chy|- | Values Chy|- | Values Closing Chy|- | Values Chy|- | Volume Closing Day's 000's Price changes Values Closing Day's 900's Price charge Volume Closing Chry's 000's Price change executive chairman of FKI, of all but 500,000 shares of his holding. Mr Gartland sold 24.5m FKI shares at 55.5p via Pammure Gordon, FKI's broker. placed, within minutes, with a number of institutions. It is believed the sale was almost over, which allowed for double counting of the 24.5m shares, totalled 50m. Ocean Group winced at the call for £88.1m cash through a rights issue and fell to 349p before rallying to end 12 down on balance at 354p. The company's annual profits and dividend warra both slightly higher

EQUITY FUTURES AND OPTIONS TRADING

Based on the trading volume for a selection of Alpha securifies dealt through the SEAO system yests

The derivatives markets continued to demonstrate their influence over underlying equity markets yesterday although, with investment interest generally more sub-dued ahead of today's list of economic data in the US, there were fewer outstanding

The June contract on the FT-SE Index advanced at midmorning when UK marketmaking firms came in as buy-ers. The buying appeared to

commence when the contract stood at 2,550, and was headed by Barclays de Zoete Wedd. After adding about 15 points to the premium, however, the buyers withdrew from the futures market, turning their attention to the stock market. The underlying stocks were then bought, taking the Footsie Index itself ahead.

In traded options, there was renewed activity in the Euro-FT-SE contract, with investors buying the December 2525

calls and selling the December 2725 calls. Once again the option strategy seemed to be a play aimed at covering the likely range for the index at the end of the year.

The rest of the traded options sector was relatively quiet yesterday, and little developed in the way of significant features. Traders said interest in the sector had quietened down as investors ponder their decisions on the new UK financial tax year.

Maxwell again to the fore

BAXWELL Communication MAXWELL Communication (MCC) was the best performer anong FT-SE 100 stocks for the second session running as US broker Goldman Sachs bought the shares all day. Goldman is not Maxwell's broker but has had a relationship with the company for some time. In Janary it was involved in a 30m-share put outloop arrangement.

hary it was involved in a 30m-hare put option arrangement for MCC shares.

Next week sees the start of the publicity campaign for the flotation of Mirror Group news-papers, controlled by Mr Rob-art Maxwell, MCC's chairman. The prospectus will be pub-lished on April 30. Mr Maxwell intends to step down as chair-man of MCC to concentrate on his newspaper interests. his newspaper interests.
As the market closed, 3.4m
MCC shares were traded at 114p, taking turnover for the day to 6.9m. The stock ended at 212p, a rise of 15% on the day and 25% over the two sessions.

Trials for Reuter

Renters lost ground as stories filtered across the Atlantic about trials of a hand-held about trials of a hand-field computer terminal at Chicago's trading floors. Rautars' Glober product, which is being adopted by Chicago futures an options exchanges this summer, is one of the company's likely long-term money spinners. James Capel took the news of the trials as one of two reasons to downgrade its log-term recommendation on the stock to "hold at best".

Mr Quintin Price at Capel laid the expansion of Glober bould be hurt if the terminals learn ederated. He was also convere adopted. He was also con-cerned that competition from rivals Quotron and Telerate for Reuters' other highly regarded hew product, Dealing 2000, would hold back its growth. Dealing 2000 is designed for foreign exchange trading.

11.0

Chicago

foreign exchange trading.

Another hig London securities house added that, as a result of the news from Chicago there was "a lot of uncertainty, and the [Reuters] market will be jumpy for a while".

Several analysts, in the UK and US, however, said there was no new threat to Glober.

The hand-held terminals are being considered as replacebeing considered as replacement for a paper-based trade recording method employed in open outery trading, as used in Chicago, Globex, based on com-puter terminals, is not part of open outcry and is being intro-

duced as an out-of-hours' trading medium.

There was trade in both directions as Reuters ended a penny above the day's low at 870p for a net decline of 25. Turnover was good for the stock at 2m shares.

Steel doubts

British Steel underperhouse turned cautious on near-term prospects. There are areas of uncertainty, it said, because of the difficult times in the global steel industry. Rationalisation might be wid-Rationalisation might be wid-er-reaching than expected and the resulting costs, which the group takes above the line, would depress profits.

The house remained positive for the longer term and was confident that the dividend rate would be maintained a

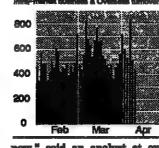
rate would be maintained, a question widely debated in the Investment opinion in general is split on whether or not Steal would be able to sustain

its privatisation vow of a "progressive" dividend policy. The doubters reigned yesterday, and in heavy activity of 8.9m shares, the price receded 4 to 140p.

Concarn over the prospects for Glazo's drug patents spilled over into other pharmaceutical stocks. SmithKline Beecham, affected by an article in a New York newspaper, drupped 9 at York newspaper, dropped 9 at one point. Reassuring com-ment from analysts helped the shares recover to 793p for a net decline of 3. Wellcome lost 6 to 623p, after 530p, and Glazo fall another 3 to 1663p, having bot-tomed 10 below that. Two large UK owned securi-

recommendations on ICI in anticipation of first-quarter results on April 25. No one knows exactly what is going on in the chemicals industry right

1100 1050 Equity Traded Turnover by volume (million)



now," said an analyst at one house. ICI firmed 5 to 1058p. News of the increased 145p a share offer for Century Oils from Fuchs Petrolub, the Gerfrom Fuchs Petrolub, the German group, saw Century marked up 17 to 142p, within a whisker of the hid price. Turnover of 4.6m Century shares indicated that the German group, which already spoke for around 13.5 per cent of Century, had been back into the market to hid for stock. Fuch was thought to have increase.

NEW HIGHS AND LOWS FOR 1991

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outnumbered negative views on Laind in the wake of the previous day's annual results. County NatWest thought the group's above average growth prospects were not reflected in its rating, which stands at a large discount both to the market and to other automotive component manufacturers. BZW took a similar view and the stock bounced 17 to 250p. Smiths Industries' \$600m. Smiths Industries' \$600m (2339m) contract to develop systems for a new Boeing jet, combined with satisfactory interim results, was welcomed initially. However, the market had second thoughts and the shares turned back from 283p to close at 277p, down 8 on the

A good preliminary statement helped the strong run since the turn of the year continue at Alexander Proudfoot. Annual profits were spot on with the market consensus but the dividend distribution was greater than most expecta-

Mr Mike Smith of Flemings kept his positive stance on Proudfoot, expecting further growth and continued strong

LONDON SHARE SERVICE

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APPOINTMENTS

Senior post at Guinness



GUINNESS has appointed Mr Tony Robinson (pictured) as director of corporate strategy and financing. He joins from GEC where he was assistant finance director, and succeeds Mr Rudolph Kalveks who has taken a post outside the group.

BIRMINGHAM MIDSHIRES
BUILDING SOCIETY has
appointed Mr Andrew Binks
as head of finance. He was controller, commercial group, with the Thomas Cook Group. Mr Anthony Crawford becomes assistant general manager (head of credit cycle). He was senior credit executive, British Credit Trust

■ ITNET, part of Cadbury Schweppes, has appointed Mr

Nick Balderson as information systems director. He was ccount development manager of Coca-Cola Schweppes Beverages, an ITnet client. Mr Colin Bradley becomes computer services director.
He was director of production
and technical services at AT&T
Istel.

firectors of BANK OF IRELAND as
governor-designate, to succeed
Dr Londen Ryan in July. Mr
Kilroy is president and chief
operations director of the
Jefferson Smurfit Group, chairman of Waterford Wedgwood, and president of the Irish Management

Mr Howard Kilroy has been

appointed to the court of

Observer, page 18

■ Mr John G. Brown has been appointed manufacturing director of THOMAS WILLIAM LENCH, Warley. He was manufacturing manager of

■ The INGRES products division of ASK Computer Systems has appointed Mr Peter Woodruff as UK group controller for its financial administration department.

■ Following re-organisation of LEP GROUP's international on LEF CROOF 8 Internation, Mr transportation division, Mr T. Peter Singleton has been appointed managing director of LEP International, UK.

MACTUNALD MARTIN DISTILLERIES, proprietor of

Glenmorangie Distillery, has elected Mr Keith L. Steel to company in 1981 and is development in the Far East, Australasia, and international

Mr Steve Assiter, financial controller and company secretary of STENÁ OFFSHORE, has been promoted to financial director. Mr Jim Neffgen has been appointed to the new post of technical manager.

■ HRIDGWATER BROS. HOLDINGS, Godalming, has appointed Mr Tom Dawson to the main board. He continues as chairman and managing director of the

 Mr John Hargreaves company secretary, has joined the main board of ORIEL GROUP with responsibility for financial control. Mr John zith, formerly a director of Sedgwick, and chief executive of Wigham Poland Holdings, will join the board of Oriel on May 1 as a non-executive

■ Mr Nick Cosh, finance director of MAL, is leaving to join JARDINE MATHESON as a director of Jardine Insurance Group. He becomes a non-executive director of

director.

■ ABB ASEA BROWN **BOVERI** has promoted Mr Bob Allen to managing director

Control, Coventry. He with the group since

RENTOKIL has promoted Mr Michael Morgan from general manager to divisional managing director of the UK property care service.

■ Mr Derek Randall (pictured below) has been appointed an executive director on the board of JOHN WOOD GROUP, and becomes managing director of the group's joint venture engineering design company, Foster Wheeler Wood Group Engineering, where he has been general manager on secondment from Foster



Foster Wheeler West Group has also promoted Mr Hamish Ritchie, director of operations, to deputy managing director, and Mr Peter Prentice, engineering manager, to the board as engineering director.



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was thought to have increased its stake to above 20 per cent, via a series of agency crosses.

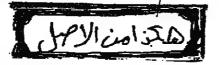
Analysis said the higher hid, which values Century at \$46.2m, compared with the

simption and stocks figures

original offer of 110p a share or 235m in total, looked sufficient to win control.

A rise in crude oil prices, responding to the latest con-

LONDON SHARE SERVICE BANKS, HP & LEASING BUILDING, TIMBER, ROADS ELECTRICALS—Contd INDUSTRIALS (Miscel.) - Contd Contd ENGINEERING - Contd INDUSTRIALS (Miscel.) - Contd 395 -2 358 -2 359 -1 138 -2 173 +2 67 ----FOOD, GROCERIES, ETC 59 Saniskifthe Beckine A at 255 file. Equity Units. at 210 Saniskifthe Higher Units. at 30 Saniskifthe Higher Units. at 30 Saniskifthe Higher Units. at 30 Saniskifthe Higher Units. at 210 Saniskifthe Higher Units. at 25 Saniskifthe Higher S **CHEMICALS, PLASTICS** uji Bank Y. errard & Na BSN Fr 10 BSN Sidney C) Barr (A.G.) 36 Doctos Sp. 81 (Doiphis Pack Sp. 9 - Dover Corp. USS) 22 (Dyson (J. & J.) 33 (bc. 'A' 7.29 8458CI £1. 226£Jeyes Group 5p. 435Laporte 50p. 277Leigh Interests 5p. 200Do. 6pt O. Ind. Prf. 13648TM 5p. 575Mantellem ADR L1080 113F ood laek SIF yffes le'5p 256Eases 5a 18 MG olden Vale 41G olden Vale 54F dam File Wat Mie 413Easeg 20a 113Easegy 20a 113Easegy 20a 113Easegy 20a 113Easegy 20a 113Easegy 20a 113Easegy 20a 45 Sectiffe Speakman 14 Thurgar Barder 10p. 9 204 Wardle Storeys 10p. 6 12 B Westburgth 10p. 6 **DRAPERY AND STORES** 152Granada 67Do 7.5p Ct Prf 10p. 1853Gt Southern 10p. Beers, wines & spirits Williams Group 2s. O'Co. Cr Cm Rd Pf 2 Do. A N/V. TOK Corps, Y50. aTDS Circuits 5g., TGI 1p. 62 0.9262 8.5 **HOTELS AND CATERERS** 152Unitech 10p. 35Utd. Scientific. 8½ Wister 1p. Wister Ip Volex Group Wista. Select 20 **BUILDING, TIMBER, ROADS** 74 Queess Moat Sa 63 De. 7pc Cr Pf C 75 ERamsden's Otany). ELECTRICITY | Second Control | Seco | The second content of the second content o 998aidvin 10g. 18
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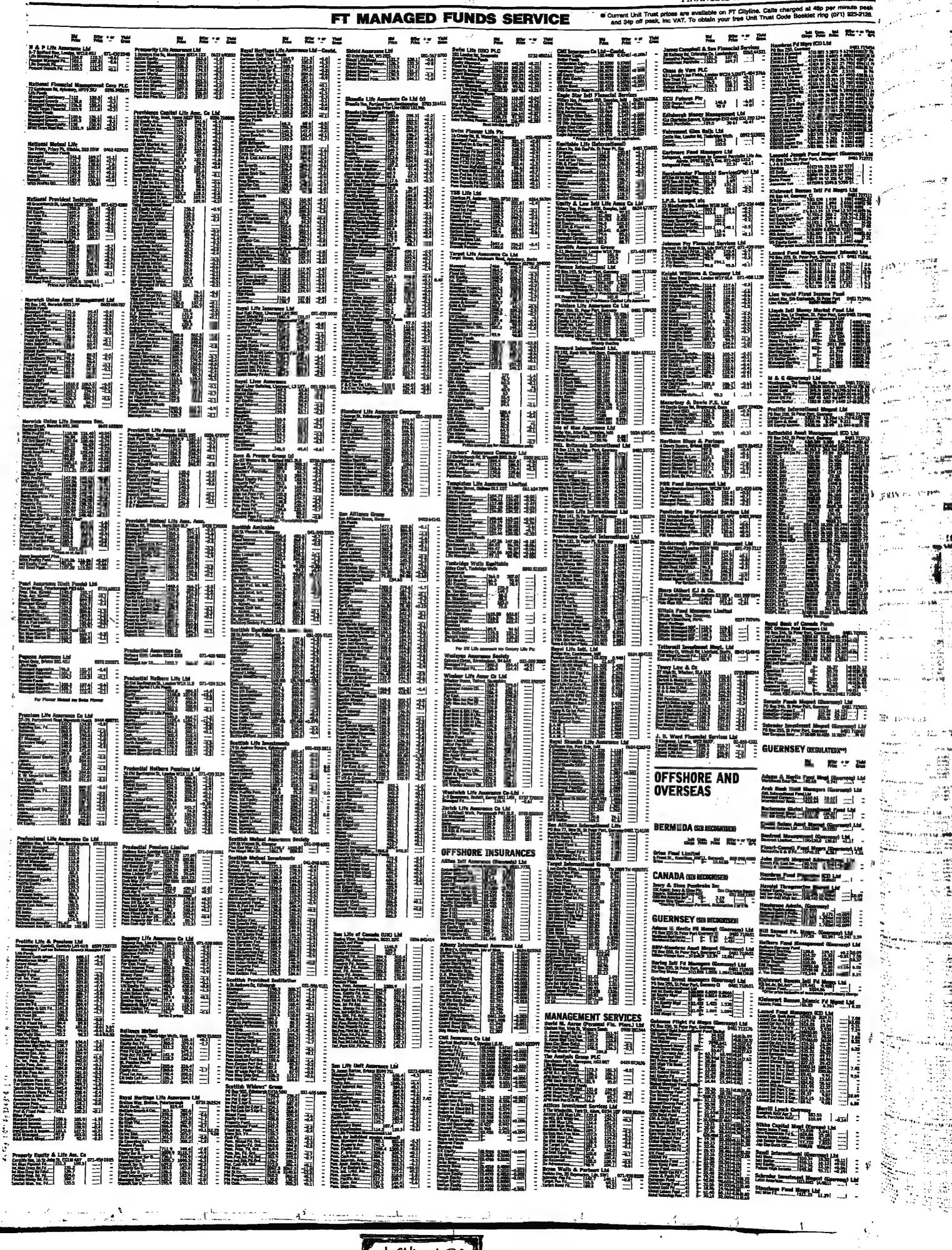
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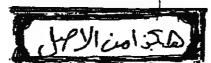
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FINANCIAL TIMES THURSDAY APRIL 11 1991 FT MANAGED FUNDS SERVICE Current Unit Trust prices are available on F7 Cityline. Calls charged at 45p per minute pe and 34p off peak, inc VAT. To obtain your free Unit Trust Code Boo Unihank SA, Franchemer I toll Lasties SC Eng-5 SC Settles SC Eng-5 SC Settles Fam. DRILLO SC Eng-5 SC Settles Fam. DRILLO SC English San List San List Sc English San List IRELAND (STB RECOGNISED) Jsy Fd Mogt Ltd (1400)F Stand SA Garimore Investment List BIVESCO MICH Into PO Box 271, St Weller, Je stale Super Carth Fel Ania Tiger Warrana. Europekel Warrana. Income Play 10,400 0 404 -0.001 11.5 977.00 10033 -0.07 73 ISLE OF MAN (SIB RECOGNISED) Brown Shinley Fund Maret (CD Ltd. in Currency (Wed)....... [5] See 2.441 Pacific Growth Fund Citibank (CI) Ltd *Citifs
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar firm ahead of data

THE DOLLAR was firmer ahead of US inflation figures today and tomorrow, awaiting possible reaction to the data from the Federal Reserve.

The failure of the Fed to ease its credit policy after last Friday's weak US employment report pushed the dollar above DML69 at the beginning of the week, but speculation that a decline in inflationary pressure might prompt lower interest rates brought the dollar down below DM1.66 in early Euro-

pean trading yesterday.
Technical support at DM1.6550 held however and the currency railled as traders covered show positions. Market forecasts suggest that today's producer price index for March will be unchanged, after falling 0.6 per cent in February, and that the year-on-year wholesale inflation rate will rise to 3.5 from 32 per cent, but this will still leave dealers to wait for tomorrow's consumer price

The March CPI is expected to rise by an unchanged 0.2 per cent, leaving the headline annual inflation rate at 5.3 per cent, but the market will be looking to see whether underlying inflation, stripping out food and energy prices, falls from February's year-on-year

C IN NEW YORK 1.7930-1.7640 0.96-0.94pm 2.49-2.46pm 7.22-7.12pm STERLING INDEX

CURRENCY MOVEMENTS

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MONEY MARKETS

THE DOWNWARD drift in wholesale London interest

rates continued yesterday in

UK bank base rates.

Trading was quiet, but sentiment was underpinned by the pound's strong position in the ERM and by forecasts that the

annual rate of inflation will fall when the March UK retail price index is published tomor-

Three-month sterling inter-

bank was quoted at 12-11% per cent, compared with 12-11# per

cent on Tuesday, while 12-

month money was unchanged

UK clearing bank base lending rate

12.5 per cent from March 22, 1991

Short sterling futures also traded quietly on Liffe. June delivery opened slightly lower

at 88.86 and moved within a

narrow range of 88.83 to 88.88,

before closing at 88.84 against 88.88 previously. A money market credit shortage of £850m was initially

forecast by the Bank of England, but this was revised to £700m in the afternoon. Total assistant of £728m was provided.

An early round of help was offered and at that time the authorities bought £83m bank bills outright in band 2 at 12½

at 11%-11% per cent.

London rates ease

fall in the underlying rate will prompt an easing by the Fed, but Mr Edward Kelly, a Fed governor, said in Tokyo yesterday that US inflation is still too high, although he believed it might have peaked. On the other hand he gave some encouragement to hopes of lower rates by adding that the recession is still in place. At the London close the dol-lar had climbed to DML 1785 from DML 6685; to Y136.30 from

Y135.05; to SFr1.4235 from SFr1.4130; and to FFr5.6775 from SFr5.6475. Its index rose

The two highest placed currencies in the European exchange rate mechanism the Spanish peseta and sterling -are also waiting for data on inflation tomorrow. The underlying of Spanish inflation is expected to remain around 7.5 per cent and is unlikely to encourage the Bank of Spain to

case its monetary stance.

The Bank of Spain has sold pesetas and bought French francs during the last four trading days as the Spanish currency has hit its ERM celling of FFr5.4785 per 100 pese-

ond strongest ERM currency. London money market rates continued to discount an immediate cut of 1/2 point to 12 per cent in bank base rates, amid speculation that a fall in the annual rate of inflation could prompt a move from the Bank of England when the March retail price index is pub-lished tomorrow.

The pound fell 1.10 cents to \$1.7795 against the dollar, but was unchanged at DM2.9875. Sterling declined to FFr10.1025 from FFr10.1125 while rising to Y242.50 from Y241.75 and to SFr2.5325 from SFr2.5300. Its index closed unchanged at 98.1.

EMS EUROPEAN CURRENCY UNIT RATES

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DOLLAR SPOT - FORWARD AGAINST THE DOLLAR Acr 10

EURO-CURRENCY INTEREST RATES Quer Viger der two years 74.74 per cost; three years 74.74 per cost; four years 64.40 per cost; five years national. Short, taken costs are cost for US hardens and decreases you extend two down

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per cent. Before lunch another £249m bank bills were

purchased in band 2 at 12% per cent. In the afternoon £151m bank bills were bought in band 2 at 12% per cent and late assistance of around £245m

was also provided.

Bills maturing in official

hands, repayment of late assistance and a take-up of Treasury bills drained 2350m, with exchequer transactions absorbing 2365m; a rise in the note circulation 225m; and bank balances below target

in Frankfurt call money was

unchanged at 8.85 per cent as the market continued to digest

Tuesday's increase in the fixed

rate on one-month securities

repurchase agreements offered by the Bundesbank.

Dealers pointed out that

market rates had been well

above the repurchase pact rate for some time and that the

fixed-rate tenders were the cheapest way of obtaining

money.

Many were not surprised when the Bundesbank

increased the rate to 8.60 from

8.50 per cent and were also unconvinced that the move

was a warning of higher discount or Lombard rates.

of DM23.7bn for 28-day money,

compared with an expiring

facility of DM22.6bn.

At this week's tender the Bundesbank added a net DMI lbn, when accepting bids

£110m

FINANCIAL FUTURES AND OPTIONS

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LONDON MONEY RATES

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BASE LENDING RATES

CREDIT MANAGEMENT IN THE NINETIES. EVERY MINUTE COUNTS.

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Introm Justifie is Europe's largest debt collection group, offering the most modern, official and effective credit management techniques and the most powerful torce for payment available today.

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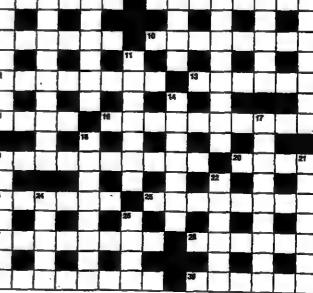
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7 Use a comb and cause some irritation (5)

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tor ordering (8)

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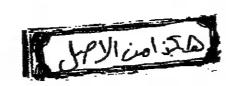
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FINANCIAL TIMES THURSDAY APRIL 11 1991 **WORLD STOCK MARKETS** SWEDEN (north-CANADA \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$2500000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$250000 \$2500000 \$2500000 \$250000 \$250000 \$25 36.90 -0.20 -0.20 40.80 -0.20 40.80 -0.20 -0.50 -0.20 -0.50 -0.20 -0.50 -0.20 -0.50 -0.20 -0.50 -0.20 -0.50 -0.20 -0.50 -0.20 -0.50 Custodiene in certo uniose practicol 8 136000 Abitos Pr. v 15154, 154, 154, 129000 Abitos Pr. v 15154, 154, 154, 2000 Abitos Pr. v 1515, 154, 154, 2000 Abitos Air S255, 22 234, 218100 Am Barr \$225, 24 244, | 1000 Danison A | 70 | 70 | 70 | 1100 Dokson | \$15\frac{1}{4} | 16\frac{1}{6} | 15\frac{1}{4} | 16\frac{1}{6} 900 FPI LM S00800 Finning 8100 Fin Mars A 4800 Forts 280 Four Season 4800 Francotter \$7% 7% 7% \$14% 14% 14% \$10 6% 6% \$22% 22% 22% 675 15 16 \$17% 17% 17% 7000 BCE Dev 1940th Bit Montifi 543105 B Nova III 543105 B Nova III 543105 B ST Nova III 5400 BCR A 8000 BCR Valley 7800 B Canada 5700 Branden A 5700 Branden A 57400 Branden A 57400 Branden A 57400 Branden A 57400 Branden 12 \$15 \(\) \$16 \(\) \$16 \(\) \$16 \(\) \$17 \(\) \$17 \(\) \$15 \(\) \$20 \$19 \(\) \$20 \$16 \(\) \$20 Elex Euratronee Euratronee Eura Dissey Euratronee Euro Dissey Euratronee Euro Dissey Euratronee Euro Dissey Floentie Foot Lyotmake Foot Lyotmake From G ot Aur G TM-Entrepose Saustonet Soc M Gen Occidentale Secontroles Hachette Havas Innetal Innetal Innetal Innetal Innetal Innetal Innetal Intertali Interta 7000 Gelsettic 90 500 Ont Virgile 25% 23200 Osesie Old 300 1550 Granges 122 4700 Ont Libeo 2015/9 2800 Gelf Cela R 510/9 600 GWI Usis 517% 33 8 5 5 10 20 13 7 17 22 13 16 16 17 17 22 13 1080 Herriest A 1485 L 1900 Herriest Bid 527 ly 19830 Herriest Bid 527 ly 120900 Herriest 251 L 120900 Herriest 251 L 19000 Herriest 471 L 1900 Herriest 251 L 6800 Herriest 251 L 50 50 274 274 18 184 124 124 114 114 54 84 254 264 -12 Section Action Sen SA Serfrong Santon State on State of Fr Sommer Allibert Sor Security de Fr Sommer Allibert Spie Battgoelles See (Fin de) Tahttloger Thomson CS F Tittal Fr Prètro B HAP DFB Locatan 4.40 0.6.330 3.52 02.6.630 0.64 0.0000 4.46 02.9.642 23.31 09.12.072 54.67 05.10.972 311.49 (9/1) 364.90 (9/1) 21.96 (9/1) 646.55 677.11 1865.40 1917.80 1561.89 1582.11 +0.40 +0.40 +1.40 +1.40 +1.50 672.44 671.57 1905.80 1905.40 1579.95 1596.87 170,97 R/D 296,72 GA/D 263,75 GA/D 207,73 144493 397,88 (20)14,890 497,57 (4)4493 NASDAQ Composite 492.45 495.65 495.79 497.57 221 47 833 -14 833 -14 833 -14 833 -14 833 -14 834 -15 834 -15 834 -15 834 -15 834 -15 834 -15 834 -15 834 -15 834 -15 834 -15 April 10 4.03 Apr.3 572.28 572.44 582.13 590.14 465.65 (33/8) 2,81 18,44 FRANCE April 18 Frs. + 67April 18 Frs. + 67April 18 699 -15 Air Ligatile 699 -15 Air Ligatile 699 -15 Archard Alathon 593 -7 Arjonart Prices 210 -29 Airol Estrey 1118 -3 Ass 11140 -17 BiC 777 -14 BSW 557 -1 BIN Part by 27, 90 10, 90 Bencaire Cie 492, 90 -6, 10 Begin Say Lot in 549 Bongrain 22, 520 -20 NEW YORK ACTIVE STOCKS TRADING ACTIVITY Tunnday Suppli Co Substay Find American -USF & G Posico Pet lec Unifico RJ Millio Mark 169,940 130,570 13,784 12,166 179,477 148,595 2,067 2,053 567 946 1,051 648 469 689 1 MOUNTAIN - 15 - 15 - 15 - 15 - 15 - 15 - 15 4 : 14 th 计作序表表数分子 4:布鲁大约:小克吉产:第七):"七世的七名市场工作古美国山南山山西市,一大山村 CANADA Sincks Traded 5.5m 6.2m 4.5m 4.5m 8.9m Prices 1,550 851 1,190 528 788 40.15 **POLAND** +0.15 -0.10 -0.01 -0.01 +0.05 -0.01 -0.03 +0.02 -0.03 -0.03 -0.03 The FT proposes to publish this survey on May 3rd 1991. 58% of Chief Executives of Europe's largest companies read the FT. If you want to reach this important audience, call Patricia Surridge, Tel: 071 873 3426 or Fax: 071 873 3079 or Nina Kowalewska, Warsaw, Poland. Tel (22) 489787.

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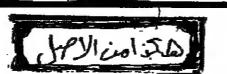
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AMERICA

Equities mark time ahead of March economic data

Wall Street

SHARE PRICES idled in a narrow range yesterday morning as investors and dealers stayed on the sidelines awaiting important inflation figures today and tomorrow, writes Patrick Harverson in New York. At 1.30 pm the Dow Jones Industrial Average was up 5.44 at 2,878.46. The Standard & Poor's 500 was up 0.94 at 374.50 at 1 pm, while the Nasdaq composite of over-the-counter was up 0.45 at 492.91.

New York SE volume was moderate at 98m shares at 1 pm. The market remains reluctant to move firmly in one direction until it sees the producer and consumer prices data for March. Analysis are predicting producer prices to be flat and consumer prices to be up 0.2 per cent.

Among individual issues Immunex plummeted \$5 1/4 to \$46% on turnover approaching 1m shares after an analyst at Oppenheimer, the broking house, made negative comments on trial data for the company's GM-CSF product, which is used for bone marrow transplant patients.
A beneficiary of the Immu-

nex story was Amgen, which saw its shares climb \$2 to \$128%. Amgen's own G-CSF product for cancer chemotherany patients is outselling Immunex's GM-CSF, said an

analyst at Kidder Peabody. Hexcel, the manufacturer of materials for aerospace structures, rose \$2% to \$14% on volume well above the average for the stock. The gains followed a presentation at a commercial aerospace conference hosted by

Goldman Sachs. In a bright retailing sector, Sears climbed \$% to \$34%, Dillard's Department Stores put on \$1% to \$112% and Home Depot firmed \$% to \$55. Buyers moved into the three stocks after Smith Barney Harris Upham put them on its invest-ment policy committee recom-mended list.

Dow Chemical fell \$1 to \$47%

after Morgan Stanley slashed its 1991 and 1992 earnings esti-mates by 21 per cent. Mr Paul Leming, the Morgan analyst, cited an already sluggish sec-ond quarter and considerable as exposure as the reaa share earnings in 1991, and \$2.70 a share in 1992. Caterpillar, the world's largest manufacturer of earth-movafter the company warned that it would show a small loss in the first quarter of 1991. Caterpillar also repeated its warning that earnings for the full year would be substantially lower than in 1990. Raytheon, manufacturer of

the Patriot missile which proved successful in the Gulf War, climbed \$1% to \$81% after reporting a small rise in first quarter income.

FEARS that the Canadian recession might be longer than expected, and nervousness that the US Federal Reserve might not cut the discount rate later this week, sent Toronto stocks slightly lower by midday. The composite index lost 7.6 to 9,497.5. Declines led advances 250 to 181 on volume of 13.5m shares.

Molson continued to fall after its A\$151m writedown in Harlin Holdings. Brascan class A shares were flat at C\$19% in heavy trade. Dominion Bond Rating Service cut its ratings on Brascan senior debt but left its rating on the company's commercial paper and pre-ferred shares unchanged.

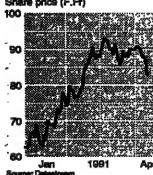
Bourses follow US lower as rate hopes melt away

BOURSES MADE a muted response to Tuesday's fall on Wall Street. Several markets were also preoccupied with interest rates yesterday, vorites Our Markets Staff. PARIS fell in moderate trad-

ing, as hopes of an interest rate cut waned following inaction by the US Federal Reserve. The CAC 40 index lost 29.04 or 1.6 ent to 1,816.92 in turnover of FFr2.34bn by the close, after Tuesday's FFr3.1bn. Volume was again boosted by trading connected with companies' offers for minority holdings.

Michelin, the tyremaker, dropped FFr4.80 or 5.5 per cent to FFr82.70 on heavy volume of 572,000 shares. The extent of its planned job cuts, announced on Tuesday, had surprised the market, said one dealer, while a press report that Michelin had been forced to reduce

Michelin Share price (F.Fr)



prices for Renault and Peugeot ressed sentiment.

- the latest company to offer to buy in outstanding shares in a subsidiary gained FFr16 or 2.3 per cent to FFr708. The oil group has offered less than the market price for Omnium Financier de Paris, which plunged FFr202 or

11.4 per cent to FFr1,568.

Pechiney International shed FFr8.80 or 5 per cent to FFr169 after the previous day's group profits news. Several analysts recommended buying of Pechiney investment certificates (CIs) rather than Pechiney

NATIONAL AND

FT-SE Eurotrack 100 - Apr 10 Open 10 am 11 am Noon 1 pm 2 pm 3 pm Close 1105.04 1105.24 1102.39 1102.60 1102.51 1102.03 1103.31 1102.87 Day's High 1106.35 Day's Low 1101.65

International, although the CIs fell back FFr9.90 to FFr359.10 after Tuesday's FF18 gain. Société Générale, which announced results after the bourse closed, fell FFr12.50 to FFr425.50. It said that it would convert its non-voting B

Apr 8 1113.55

Apr 9 1111.57

shares, suspended at FFr349, into ordinary shares.
FRANKFURT mulled over the Bundesbank's Tuesday increase in "repo" rates from 8.50 to 8.60 per cent. Mr Jens Wiecking at Merck Finck in Düsseldorf said that it was an indication of tighter monetary policy; a marginally more attractive rate for fund managers who are looking at a 1991 p/ e of 14 on German equities; and a prelude, probably, to a rise of half a percentage point in dis-

which should mark the top of the interest rate cycle.

After a 10.56 fall to 666.35 in the FAZ index at midsession, the DAX closed 20.22 lower at 1,561.89. Volume fell back from

DM5.9bn to DM4.9bn. Falls were widespread. Com-merzbank's results were as expected and its DM4.50 decline to DM266.50 followed the market trend. Of the few winners, AEG rose DM7 to DM221 as it talked up its auto-mation technology business at the Hanover trade fair; and MAN gained DM2.40 to DB: 1 after it said that truck ord as

were up by 44 per cent in the nine months to April 1. MULAN closed easier in technical trading ahead of the expiry of monthly options con-tracts tomorrow. Dealers said that they expected 75 per cent of call options to be taken up. The Comit index fell 1.17 to 591.77 in turnover estimated at L140bn after Tuesday's L127bn.

TUESDAY APRIL 9 1991

The insurance sector was strong on talk of changes in the way tariff increases are decided. Generali added L250 to

Trading in Banca Toscana and unlisted market dealings in Banca di Perugia were ended yesterday. Toscana said later that the two banks planned to merge, and the Milan stockbrokers' executive committee recommended the exchange of three Toscana shares for 16 Perugia shares.

AMSTERDAM was lower in sponse to the overnight fall on Wall Street and the weaker dollar. The CBS tendency index finished 1.4 down at 95.4. Analysis said that the market had entered a consolidation phase, but added that volume of Fl 631m, below recent lev suggested that underlying sentiment was positive.

Hoogovens eased 90 cents to Fl 56.40. At the annual news conference the board said most of the expected 1991 profit fall would be in the first half.

Ahold, the retailer with a large exposure to the US, fell another Fi 2.30 to Fi 81.40.

STOCKHOLM closed lower for a fourth day, weighed down by Wall Street. The Affarsvärlden General index fell 6.8 to 1,083.0 in turnover of to 1,083.0 in turnover of SKr294m, down from SKr482m. OSLO was disappointed by a new tax reform planned by the government. The all-share index dropped 6.91 to 476.76 in thin volume of NKr212m.

MADRID eased before tomorrow's March inflation news, the general index falling 2.12 to 279.00 in turnover of about Pta10hm down from Pta13.7m

Pta10bn, down from Pta13.2bn. ZURICH's strength in finan-cials disappeared as the Crédit Suisse index fell 5.1 to 556.5.

Japanese scrip issues lose their bonus label

William Cochrane and Emiko Terazono explain the revision in the commercial code

REVISION in the Japa-nese commercial code, designed to remove the popular misconception that scrip issues are some sort of bonus to shareholders, could alter attitudes long ingrained in Japanese companies and investors.

The change applies to capitalisation, or scrip issues, a book-keeping exercise which simply moves shareholders' equity from reserves into share capital; the term "gratis", applied to scrip issues, is out,

and "share-splitting" is in.
The new rule will be implemented this month to coincide with the beginning of the fiscal year 1991/92. It is unlikely to please Japanese company directors, or some tacticians in the Tokyo securities houses.

Just over a year ago the Nikkei average was nearly through the first of its two great, cascading downward runs of the year. At that point Mr Takashi Ishihara, chairman of Nissan Motor and head of Kelzai Doyukai, the Japanese

ASIA PACIFIC

Association of Corporate Executives, suggested that companies take pity on the poor shareholder

Measures such as share splits, scrip issues and new share issues at a discount should be made to "reward" shareholders, he said. Before and after Mr Ishihara, Japa-nese people have talked about these exercises as "bouses".

The implication that scrip issues have intrinsic value to shareholders does not sit well with Anglo-Saxon or US-trained investment analysts, who are taught that an increase in the number of shares in issue merely reduces earnings, cash flow or assets per share and, therefore, that the price of the shares will fall

accordingly.
Mr Jonathan McClure at Schroden Securities in Tokyo says: "Investors are given the illusion they are getting some-thing free when a company amounces a gratis issue. But in reality companies are only shuffling the balance sheet." However, scrips and deep discount rights issues can be taken as a measure of improving corporate sentiment, in Japan and elsewhere. Mr Bill Kemp, a London-based consultant, explains the background For many years, says Mr Kemp, Japanese companies would make issues for cash,

The term "gratis", applied to scrip issues, is out, and "share-splitting" is now the in phrase

shares (which might be Y50 against a market price of, say, Y1,000) and maintain a stable dividend rate on the increased equity. This would give shareholders an improved dividend yield on their enlarged investment, and an incentive to retain the equity.
In the late 1960s and early

1970s, he says, the companies began to realise that this was a very expensive way of raising capital. They moved away from rights issues at par, prompting an outcry from shareholders. The companies then said

they would return the premium over par paid by share-bolders in newer, more highly priced issues - and reflected in a share premium reserve on the balance sheet - by making scrip issues to shareholders out of that share premium account. The idea circulated that scrip issues were a good

Mr Shigaru Pojinuma, who leads the Nomura International team selling Japanese equities to European institu-tions, particularly those in the UK, emphasises that Japanese corporate management thinks that it must maintain the divi-dend rate or loss feet dend rate, or lose face.

So if a company makes, say, a 30 per cent scrip issue, this implies that it can maintain the same dividend rate in spite of the increase in the shares in

issue. It follows that shareholders will believe that the company expects to earn enough to pay the higher

els ofter ressions dividend. "You should remember, too. that the dividend yield could increase from just 0.5 per cent to 0.65 per cent on this bests,"
says Mr Fujinuma. "That is not
much in itself, but it is an indication of how the management

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There are some Japanese, he says, who decry the "gratis" issue concept. "Those who have studied in US business schools think that it is ridiculous, and say that they will sell is short if the shares go up," Mr

Fujinuma adds. Nomura is among the bro-kerage houses which mooting companies that announced or are likely to announce scrip issues. In announce scrip lasues. In Tokyo, however, some houses find the new nomenclature dis-corraging, and claim that sales people will still use the word "gratis" when dealing with their clients.

Non-life insurers in focus as Nikkei weakens

Tokyo

LACK OF institutional support after the overnight fall on Wall Street caused share prices to weaken yesterday in spite of attempts to support the Nikkel average, writes Emiko Tera-zono in Tokyo. Some of the morning losses

were cut by programme buying towards the end of the session, and the index lost a net 48.53 at 26,268.86, after reaching a high for the day of 26,369.76 and a low of 26,190.55.

Volume further decreased from 430m shares to 400m. Declines led rises by 537 to 412, with 187 issues unchanged. The Topix index of all first sec-tion stocks shed 1.22 to 1,985.07, but in London trading the ISE/ Nikkei 50 index edged up 1.21 to 1.492.12

Sentiment remained sub-

dued, but Mr Michi Wakizono at CS First Boston said that as soon as prices on Wall Street rallied institutional investors would return to the market. Others had a more negative outlook. Mr Paul Muller at Schroder Securities said poor

corporate results would make investors jittery. Non-life insurers rose for the second day. Dai-Tokyo Fire & Marine climbed Y70 to Y1,020 on hopes of an elimination of barriers stopping insurance companies from entering other financial industries.

other financial industries.
Heavy buying by a leading Japanese securities house was noted, and the popularity spread throughout the sector.
Koa Fire & Marine added Y30 at Y995 and Nippon Fire & Marine advanced Y34 to Y905.
Interest rate-sensitive stocks lost ground on disappontationest lost ground on disappointment that the US Federal Reserve had left its monetary policy unchanged. Mitsuhishi Heavy Industries slipped Y9 to Y786 and Tokyo Electric Power fell

Y20 to Y3,850. Some electricals were bought on the firm US semiconductor book-to-bill ratio figures announced overnight. Hitachi gained Y10 to Y1,230 and NEC put on Y10 to Y1,530.

SOUTH AFRICA

JOHANNESBURG eased as gold prices fell and the finan-cial rand recovered. Owing to a communication fault, the closing indices were unavail-able. At 10.15 am, the all-share index was down at 2,972 from Tuesday's 2,978 close.

stocks bounced. Matsushita Communication Industrial moved up Y70 to Y3,840 and Japan Radio Y60 to Y2,840.

Some institutional investors sought resource-related issues as long-term investments. Telkoku Oil advanced Y30 to Y995

and Sumitomo Metal Mining Y80 to Y1,350. Tokyo Steel was sought as investors looking for laggard stocks were attracted to its low rating, but it later receded to

finish steady at Y3,810. Nippon Yakin Kogyo, the stainless steel maker, rose Y13 to Y999 on reports that export prices of stainless steel were to rise, but other stainless steel issues were down. Nisshin Steel lost Y9 to Y746.

Namco, a game maker on the second section, moved ahead 7240 to Y3,400 on projections of an 18 per cent rise in pre-tax profits for the year ended last month. Nintendo, the video game manufacturer, on the other hand, fell Y200 to Y16,400 on margin position worries.
Investors turned to smaller issues from hig hoard stocks.

4.82 to 3,280.45 and the over-the-counter market

In Osaka, the OSE average retreated 199.62 to 29,746.65 on volume of 31.6m shares, against Tuesday's 36.6m.

Roundup

MANILA tumbled on fears of a coup attempt yesterday, while Hong Kong enjoyed a late rally. Other Pacific Rim mar-

rativ. Other Pacinic Rim mar-kets were little changed.

MANILA dropped 7.5 per cent after inflammatory state-ments by Major General Alex-ander Aguirie, who resigned in protest at the appointment of Major General Lisandro Abadia, as chief of staff. After the state. as chief of staff. After the statements, bombs exploded in Manila, renewing fears of a

Trading was active, although turnover slipped to 205m pesos from 213m, while the composite index fell 87.05 to 1,067.68 from Monday's 12-month high; the market was shut for a holi-day on Tuesday. One analyst said the current sell-off could attract bargain hunting because the fundamentals remained good. PLDT weakened 40 pesos to 472.50 pesos after the overnight

fall in New York, where the HONG KONG had a late afternoon rally, more than erasing steep early losses which followed Wall Street's

overnight decline.

The Hang Seng index ended 20.32 up on balance at 3,777.62, after a fall of nearly 50 points in early trading. Turnover dipped from HK\$1.65bn to HK\$1.65bn.

Properties led the rally. New World Development and Cheung Kong were lifted by unconfirmed rumours suggest-ing that Cheung Kong intended to buy 10 per cent of New World at HK\$10 a share. New World moved ahead 55 cents to HK\$9.95 and Cheung Kong

minority shareholders in its subsidiary, Cavendish Interna-

improved 30 cents to HK\$18.20. Hutchison Whampos, Cheung Kong's associate, put on 40 cents to HK\$15.30 after

tional, rejected Hutchison's proposal to buy the 35 per cent; of Cavendish which it did not already own at HK\$4.10 a share. Cavendish was unchanged at HR\$4.

TAIWAN featured higher the weighted industrials as the weighted index rose another 13.92 to 5.363.68. SNIG-APORE eased in light trading the Straits Times Industrial index losing 9.28 to 1.460.16.

NEW ZEALAND managed a complete standatili, with the Barclays index unchanged at 1.367.91. Rolt. Jones. the prop-

1,367.91. Robt. Jones, the property investment company, operciated 5 cents to 45 cents on unusually heavy volume of Lim shares, having amounced that it would place 250m new shares at 40 cents each with Grantham, Mayo, Van Otter-loo, a Boston funds-manage-

AUSTRALIA's All Ordinaries index shed 6.5 to 1,442.6 in turnover down from A\$176m to A\$168m. Retailer Coles Myer fell 18 cents to A\$9.36; its foun-ding family members' stake has been reduced from 9 to around 7.4 per cent.

REBUILDING KUWAIT



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FINANCIAL TIMES

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FT-ACTUARIES WORLD INDICES

Figures in parentheses show number of lines of stock	US Dollar index	Day's Change %	Pound Sterling Index	Yen	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Yen	DM Index	Currency Index	1901 High	1991 Low	Year ago (approx)
Australia (74)	136.89	+0.4	113.35	116.88	118.74	115.81	+0.2	5.87	138.41	114,32	118.34	119.75	115.54	137.70	112.74	
Austria (19)	206.60	+1.4	171.07	176.37	179.22	180.15	+0.9	1.46	203.70	170.72	176.73	178.82	178.63	222.37	167.00	
Belgium (60)	141.59	+0.9	117.24	120.86	122.82	120.46	+0.3	4.94	140.33	117.61	121,74	123.19	120.08	151,20	121.73	
Canada (116)	138.01	-0.2	114.27	117.81	119,71	115.22	-0.3	3.43	138.30	115.91	119.98	121.40	115.56	141.10	126.49	140.60
Denmark (31)	245.91	+0.1	203.62	209.93	213.31	214.72	-0.8	1.55	245.63	205.87	213.11	215.63	216.40	270.56	217.74	250.35
Finland (21)	123.46	-0.9	102.23	105.40	107.10	102.31	-1.4	2.37	124.55	104.38	108.06	109.33	103.81	125.15	90.61	197.12
France (113)	142.99	+1.1	118.40	122.06	124.02	126.67	+0.0	3.40	141.40	118.51	122.67	124.12	126.71	152.26	121.85	
Germany (88)	112.93	+1.8	93.51	96.42	97,96	97,96	+0.6	2.29	110.89	92.94	96.22	97.34	97.34	125.35	102.43	
Hong Kong (48)	153.25	-1.4	126.89	130.82	132.94	153.34	-1.4	4.46	155.40	130.24	134.82	136.43	155.51	156,75	119.62	121.57
ireland (16)	168.05	+0.8	139.15	143.46	145.78	148.00	-0.2	3.09	166.72	139.73	144.84	148.35	148.35	182.46	132,88	187.56
kaly (91)	81.63	+0.5	67.59	69.68	70.81	75.55	0.5	3.37	81.22	68.07	70.46	71,29	75,95	88.23	72.05	99.23
Japan (452)	142.66	+0.4	118.19	121.79	123.77	121.79	-1.2	0.70	142.14	119.13	123.32	124.80	123.32	146.97	118.35	134.03
Malaysia (33)	232.31	-1.9	192.36	196.31	201.51	245.78	-20	3.08	236.74	198.41	205.38	207.81	250.73	247.78	192.83	211.16
Mexico (12)	813 <i>.</i> 27	-1.2	673.41	694.27	705.47	2660,48	-1.2	0.26	823.26	699.97	714.25	722.70	2692.23	824.35	534,45	392.51
Netherland (40)	140.98	+1.5	116.74	120.35	122.30	121.07	+0.3	4.31	138.94	116.45	120.54	121.97	120.65	145.73	125,70	138.67
New Zealand (14)	48.49	-0.2	38.50	39.69	40.33	41,82	+0.1	8.17	48.61	39.06	40.44	40.92	41.75	52.31	41.18	62.68
Norway (30)	197.80	+0.1	163.78	168.8E	171.59	174.71	-0.8	1.80	197.51	165.53	171.36	173.38	176.06	223,24	182.24	228.52
Singapore (25)	192.93	- 1.7	159.75	164.70	167.35	157.10	- 1.8	2.38	196.28	164,50	170.29	172.30	159.96	208.25	151.63	188.86
South Africa (60)	202.18	+1,5	167,41	172.59	175.38	147.58	+ 1.0	3.87	199.20	166.95	172.82	174.86	146.12	208.54	173.00	185,48
Spain (41)	162.05	+1.4	134.18	138.34	140.57	126.75	+0.7	4.48	159.80	133.92	138.64	140.28	125.90	171.12	131.51	141.98
Sweden (27)	188.06	-0.7	155.72	160.54	163.13	168.22	-1.3	2.59	189.31	158.66	184.24	186.19	170.46	204.12	146.60	180.29
Switzerland (65)	97.89	+1.4	81.05	83.57	84,92	85.75	+0.0	2.41	96.58	80.95	83.80	84.80	85.78	100.67	82.17	91,36
United Kingdom (295)	182,15	+1.1	150.82	155.48	157,98	150.82	-0.1	4.70	180.16	150.99	156.28	158.13	150,99	187.44	158.27	147.09
USA (525)	151.61	- 1.3	125.53	129.43	131.52	151.61	-1.3	3.23	153.59	128.72	133.25	134.84	153.59	154.09	125.95	138.24
Europe (937)	145.08	+ 1,2	120.13	123.85	125.85	123.24 156.55	+0.0	3.B4	143.39	120.18	124.41	125.88	123.20	151.52	125.50	139.82
Nordic (109)	184.29	-0.3	152.59	157.32	159.86		-1.0	2.06	184.76	154.85	160.30	162_20	158.19	200.81	155.55	187.53
Pacific Basin (646)	142.35	+0.3	117.88	121.54	123.50	122.16	-1.2	1.04	141.95	118.97	123.15	124.61	123.64	145.92	117.88	133.61
Euro - Pacific (1583)	143.83	+0.7	119.10	122.78	124.76	123.48	-0.7	2.20	142.89	119.76	123.96	125,43	124.33	147,66	121,29	136.48
North America (641)	150.68	- 1.2	124.77	128.65	130.73	149.16	- 1.2	3.24	152.56	127.86	132,38	133,95	151.03	153.04	125.91	138.29
Europe Ex. UK (642)	122.73	+1.2	101.62	104.79	106.48	107.12	+0.1	3.15	121.24	101,61	105.20	106.45	106.97	129.80	106.85	133,54
Pacific Ex. Japan (194)	137.94	-0.6	14.21	117.77	119.66	122.42	-0.6	5.04	138.72	116.26	120.37	121.79	123.18	139.90	111,40	127.85
World Ex. US (1771)	144.60	+0.6	119.74	123.45	125,44	124.04	-0.7	2.25	143.69	120,43	124.68	126.15	124.86	148.16	122.32	137.24
World Ex. UK (2001)	142.32	-0.2	117.84	121.50	123,47	130,76	-1.0	2.33	142.61	119.52	123.73	125.20	132.06	143.99	120.06	135.49
World Ex. So. Al. (2236)	145.52	-0.1	120,49	124.23	126.24	132.64	-0.9	2.59	145.62	122.04	126.35	127.84	133.85	147.10	122.92	138.21
World Ex. Japan (1844)	148.96	-0.3	123.34	127.17	129.23	138.53	-0.7	3.54	149.36	125.17	129.59	131.13	199.51	151.69	126.69	139.17
The World Index (2296)	145.88	-0.1	120.77	124.52	126.53	132.75	-0.9	2.60	145.94	122.31	126.62	128.12	138.93	147.40	123,26	136.51
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